

**SECOND QUARTER 2020** 

FINANCIAL SUPPLEMENT

#### ALLY FINANCIAL INC. FORWARD-LOOKING STATEMENTS AND ADDITIONAL INFORMATION



This document and related communications should be read in conjunction with the financial statements, notes, and other information contained in our Annual Reports on Form 10-K, Quarterly Reports on Form 10-Q, and Current Reports on Form 8-K. This information is preliminary and based on company and third-party data available at the time of the presentation or related communication.

This document and related communications contain forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. These statements can be identified by the fact that they do not relate strictly to historical or current facts—such as statements about future effects of COVID-19 and our ability to navigate them, the outlook for financial and operating metrics and performance, and future capital allocation and actions. Forward-looking statements often use words such as "believe," "expect," "anticipate," "intend," "pursue," "seek," "continue," "estimate," "project," "outlook," "forecast," "potential," "target," "objective," "trend," "plan," "goal," "initiative," "priorities," or other words of comparable meaning or future-tense or conditional verbs such as "may," "will," "should," "would," or "could." Forward-looking statements convey our expectations, intentions, or forecasts about future events, circumstances, or results. All forward-looking statements, by their nature, are subject to assumptions, risks, and uncertainties, which may change over time and many of which are beyond our control. You should not rely on any forward-looking statement as a prediction or guarantee about the future. Actual future objectives, strategies, plans, prospects, performance, conditions, or results may differ materially from those set forth in any forward-looking statement. Some of the factors that may cause actual results or other future events or circumstances to differ from those in forward-looking statements are described in our Annual Report on Form 10-K for the year ended December 31, 2019, our subsequent Quarterly Reports on Form 10-Q or Current Reports on Form 8-K, or other applicable documents that are filed or furnished with the U.S. Securities and Exchange Commission (collectively, our "SEC filings"). Any forward-looking statement made by us or on our behalf speaks only as of the date that it was made. We do not undertake to update any forward-looking statement to reflect the impact of events, circumstances, or results that arise after the date that the statement was made, except as required by applicable securities laws. You, however, should consult further disclosures (including disclosures of a forward-looking nature) that we may make in any subsequent SEC filings.

This document and related communications contain specifically identified non-GAAP financial measures, which supplement the results that are reported according to U.S. generally accepted accounting principles ("GAAP"). These non-GAAP financial measures may be useful to investors but should not be viewed in isolation from, or as a substitute for, GAAP results. Differences between non-GAAP financial measures and comparable GAAP financial measures are reconciled in the presentation.

Unless the context otherwise requires, the following definitions apply. The term "loans" means the following consumer and commercial products associated with our direct and indirect financing activities: loans, retail installment sales contracts, lines of credit, and other financing products excluding operating leases. The term "operating leases" means consumer- and commercial-vehicle lease agreements where Ally is the lessor and the lessee is generally not obligated to acquire ownership of the vehicle at lease-end or compensate Ally for the vehicle's residual value. The terms "lend," "finance," and "originate" mean our direct extension or origination of loans, our purchase or acquisition of loans, or our purchase of operating leases, as applicable. The term "consumer" means all consumer products associated with our loan and operating-lease activities and all commercial retail installment sales contracts. The term "commercial" means all commercial products associated with our loan activities, other than commercial retail installment sales contracts.

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(\$ in millions, shares in thousands)

(a in millions, shares in thousands)						QUARTER	LY TE	RENDS				CHAN	GE V	S.
Selected Income Statement Data		2Q 20		1Q 20		4Q 19		3Q 19		2Q 19		1Q 20		2Q 19
Net financing revenue (ex. Core OID) (1)	\$	1,063	\$	1,154	\$	1,164	\$	1,195	\$	1,164	\$	(92)	\$	(101)
Core OID		(9)		(8)		(8)		(7)		(7)		(0)		(2)
Net financing revenue (as reported)		1,054		1,146		1,156		1,188		1,157		(92)		(103)
Other revenue (ex. change in the fair value of equity securities) (2)		465		451		458		424		393		14		72
Change in the fair value of equity securities (3)		90		(185)		29		(11)		2		275		88
Other revenue (as reported)		555		266		487		413		395		289		160
Provision for credit losses		287		903		276		263		177		(616)		110
Fotal noninterest expense (4)		985		920		880		838		881		65		104
Pre-tax income (loss) from continuing operations	_	337	_	(411)	_	487	_	500	_	494	_	748		(157)
ncome tax expense / (benefit)		95		(92)		106		119		(90)		187		185
Loss) / income from discontinued operations, net of tax		(1)		-		(3)		-		(2)		(1)		1
Net income / (loss) attributable to common shareholders	\$	241	\$	(319)	\$	378	\$	381	\$	582	\$	560	\$	(341)
Selected Balance Sheet Data (Period-End)														
otal assets	\$	184,061	\$	182,527	\$	180,644	\$	181,485	\$	180,448	\$	1,534	\$	3,613
Consumer loans		90,365		90,066		89,924		90,081		90,698		299		(333)
Commercial loans		27,869		38,073		38,307		38,528		38,512		(10,204)		(10,643)
Allowance for loan losses		(3,354)		(3,245)		(1,263)		(1,277)		(1,282)		(109)		(2,072)
Deposits		131,036		122,324		120,752		119,230		116,325		8,712		14,711
Total equity		13,826		13,519		14,416		14,450		14,316		307		(490)
Common Share Count														
Veighted average basic (5)		375,051		375,723		380,793		390,205		398,100		(672)		(23,048
Veighted average diluted (5)		375,762		375,723		383,391		392,604		399,916		39		(24,154
ssued shares outstanding (period-end)		373,837		373,155		374,332		383,523		392,775		682		(18,938
Per Common Share Data														
Earnings per share (basic) (5)	\$	0.64	\$	(0.85)	\$	0.99	\$	0.98	\$	1.46	\$	1.49	\$	(0.82)
Earnings per share (diluted) (5)		0.64		(0.85)		0.99		0.97		1.46		1.49		(0.81
djusted earnings per share (6)		0.61		(0.44)		0.95		1.01		0.97		1.05		(0.36
Book value per share		37.0		36.2		38.5		37.7		36.4		0.8		0.5
Fangible book value per share (7)		35.9		35.0		37.3		37.0		35.7		0.9		0.2
Adjusted tangible book value per share (7)		33.7		32.8		35.1		34.7		33.6		0.9		0.2
Select Financial Ratios														
let interest margin (as reported)		2.40%		2.66%		2.64%		2.70%		2.66%				
let interest margin (ex. Core OID) (8)		2.42%		2.68%		2.66%		2.72%		2.67%				
Cost of funds		2.16%		2.43%		2.55%		2.66%		2.74%				
Cost of funds (ex. Core OID) (8)		2.13%		2.39%		2.51%		2.62%		2.70%				
Efficiency Ratio (9)		61.2%		65.2%		53.6%		52.3%		56.8%				
Adjusted efficiency ratio (8)(9)		52.5%		52.3%		49.4%		45.3%		46.1%				
Return on average assets <sup>(10)</sup>		0.5%		-0.7%		0.8%		0.8%		1.3%				
Return on average total equity (10)		7.1%		-9.1%		10.5%		10.6%		16.6%				
Return on average tangible common equity (10)		7.1%		-9.4%		10.7%		10.8%		17.0%				
Core ROTCE (11)		7.5%		-5.4%		11.2%		12.3%		12.4%				
Capital Ratios (12)														
Common Equity Tier 1 (CET1) capital ratio		10.1%		9.3%		9.5%		9.6%		9.5%				
ier 1 capital ratio		11.9%		10.9%		11.2%		11.2%		11.2%				
Fotal capital ratio		13.8%		12.8%		12.8%		12.8%		12.7%				
Fier 1 leverage ratio		8.9%		8.9%		9.1%		9.1%		9.0%				

<sup>(1)</sup> Represents a non-GAAP financial measure. Excludes Core OID. For more details refer to page 21.

<sup>(2)</sup> Represents a non-GAAP financial measure. Adjusted for change in the fair value of equity securities due to the implementation of ASU 2016-01, which requires change in the fair value of equity securities to be recognized in current period

net income as compared to periods prior to 1/1/2018 in which such adjustments were recognized through other comprehensive income, a component of equity. For Non-GAAP calculation methodology and details see page 21.

<sup>(3)</sup> Change in fair value of equity securities impacts the insurance and Corporate Finance segments. Excludes equity fair value adjustments related to ASU 2016-01, which requires change in the fair value of equity securities to be recognized in current period net income as compared to periods prior to 1/1/2018 in which such adjustments were recognized through other comprehensive income, a component of equity.

<sup>(4)</sup> Including but not limited to employee related expenses, commissions and provision for losses and loss adjustment expense related to the insurance business, information technology expenses, servicing expenses, marketing expenses, and other professional and legal expenses.

<sup>(5)</sup> Due to antidilutive effect of the net loss from pre-tax loss from continuing operations attributable to common shareholders for the first quarter 2020, basic weighted average common shares outstanding were used to calculate diluted earnings per share.

<sup>(6)</sup> Represents a non-GAAP financial measure. For more details refer to page 21.

<sup>(7)</sup> Represents a non-GAAP financial measure. For more details refer to page 22.

<sup>(8)</sup> Represents a non-GAAP financial measure. Excludes Core OID. For more details refer to page 21.

<sup>(9)</sup> Represents a non-GAAP financial measure. For more details refer to page 24.

<sup>(10)</sup> Return metrics are annualized.

<sup>(11)</sup> Return metrics are annualized. Represents a non-GAAP financial measure. For more details refer to page 23.

<sup>(12)</sup> For more details on final rules to address the impact of CECL on regulatory capital by allowing BHCs and banks, including Ally see page 17.



				Ql	JARTE	RLY TREN	IDS					CHAN	GE VS.	
	2	Q 20	1	Q 20	4	Q 19	3	BQ 19	2	2Q 19	1	Q 20	2	2Q 19
Financing revenue and other interest income														
Interest and fees on finance receivables and loans	\$	1,630	\$	1,742	\$	1,811	\$	1,859	\$	1,860	\$	(112)	\$	(230)
Interest on loans held-for-sale		4		2		4		8		3		2		1
Total interest and dividends on investment securities		187		213		217		221		227		(26)		(40)
Interest-bearing cash		4		14		15		19		21		(10)		(17)
Other earning assets		10		13		17		16		17		(3)		(7)
Operating leases		343		367		378		368		363		(24)		(20)
Total financing revenue and other interest income		2,178		2,351		2,442		2,491		2,491		(173)		(313)
Interest expense														
Interest on deposits		541		592		637		658		651		(51)		(110)
Interest on short-term borrowings		13		17		21		33		37		(4)		(24)
Interest on long-term debt		318		348		366		378		407		(30)		(89)
Total interest expense		872		957		1,024		1,069		1,095		(85)		(223)
Depreciation expense on operating lease assets		252		248	_	262	_	234	_	239	_	<u>4</u>		13
Net financing revenue (as reported)	\$	1,054	\$	1,146	\$	1,156	\$	1,188	\$	1,157	\$	(92)	\$	(103)
Other revenue												. ,		. ,
Servicing fees		3		3		3		4		5		(0)		(2)
Insurance premiums and service revenue earned		263		277		285		280		261		(14)		2
Gain on mortgage and automotive loans, net		14		(12)		6		10		2		26		12
Other gain/loss on investments, net		188		(79)		69		27		39		267		149
Other income, net of losses		89		77		125		92		88		12		1
Total other revenue		555		266		487		413	-	395		289		160
Total net revenue		1,609		1,412		1,643		1,601		1,552		197		57
Provision for credit losses		287		903		276		263		177		(616)		110
Noninterest expense												()		
Compensation and benefits expense		334		360		312		296		296		(26)		38
Insurance losses and loss adjustment expenses		142		74		61		74		127		68		15
Goodwill impairment		50				-						50		50
Other operating expenses		459		486		507		468		458		(27)		1
Total noninterest expense		985		920		880		838		881		65		104
Pre-tax income (loss) from continuing operations	\$	337	\$	(411)	\$	487	\$	500	\$	494	\$	748	\$	(157)
Income tax expense / (benefit) from continuing operations	Ψ	95	Ψ	(92)	Ψ	106	Ψ	119	Ψ	(90)	Ψ	187	Ψ	185
Net income (loss) from continuing operations		242		(319)		381		381		584		561		(342)
Income (loss) from discontinuing operations Income / (Loss) from discontinued operations, net of tax		(1)		(313)		(3)		301		(2)		(1)		(342)
	<u> </u>	241	\$	(319)	\$	378	\$	381	\$	582	\$	560	\$	(341)
Net income (loss)	<u> </u>	241	<u> </u>	(319)	<u> </u>	3/8	<u> </u>	361	<u> </u>	582	<u> </u>	560	<del>-</del>	(341)
Core Pre-Tax Income Walk														
Net financing revenue (ex. Core OID) (1)	\$	1,063	\$	1,154	\$	1,164	\$	1,195	\$	1,164	\$	(92)	\$	(101)
Adjusted other revenue (2)		465		451		458		424		393		14		72
Provision for credit losses		287		903		276		263		177		(616)		110
Adjusted noninterest expense (3)		935		920		880		838		881		15		54
	_		_		_		_		_					
Core pre-tax income (loss) (4)	\$	306	\$	(217)	\$	466	\$	519	\$	499	\$	523	\$	(193)
Core OID		(9)		(8)		(8)		(7)		(7)		(0)		(2)
Change in the fair value of equity securities <sup>(5)</sup>		90		(185)		29		(11)		2		275		88
Repositioning and other (6)		(50)		_		_		_		_		(50)		(50)
· · · F - · · · · · · · · · · · · · · ·		(00)		(411)				_				(50)		(157)

<sup>(1)</sup> Represents a non-GAAP financial measure. Excludes Core OID. For more details refer to page 21.

<sup>(2)</sup> Represents a non-GAAP financial measure. Excludes equity fair value adjustments related to ASU 2016-01, which requires change in the fair value of equity securities to be recognized in current period net income as compared to periods prior to 1/1/2018 in which such adjustments were recognized through other comprehensive income, a component of equity. For more details refer to page 21.

<sup>(3)</sup> Represents a non-GAAP financial measure. Excludes Goodwill impairment at Ally Invest in 2Q 20. For more details refer to page 21.

<sup>(4)</sup> Core pre-tax income is a non-GAAP financial measure that adjusts pre-tax income from continuing operations by excluding (1) Core OID, (2) equity fair value adjustments related to ASU 2016-01, which requires change in the fair value of equity securities to be recognized in current period net income as compared to periods prior to 1/1/2018 in which such adjustments were recognized through other comprehensive income, a component of equity and (3) repositioning and other which is primarily related to the extinguishment of high cost legacy debt, strategic activities and significant one-time items. Management believes core pre-tax income can help the reader better understand the operating performance of the core businesses and their ability to generate earnings.

<sup>(5)</sup> Change in fair value of equity securities impacts the Insurance and Corporate Finance segments. Excludes equity fair value adjustments related to ASU 2016-01, which requires change in the fair value of equity securities to be recognized in current period net income as compared to periods prior to 1/1/2018 in which such adjustments were recognized through other comprehensive income, a component of equity.

(6) Repositioning and other includes a \$50 million Goodwill impairment at Ally Invest in 2Q 20



				Ql	JART	ERLY TREN	DS					CHAN	GE VS	<u>.                                    </u>
Assets		2Q 20		1Q 20		4Q 19		3Q 19		2Q 19		1Q 20	:	2Q 19
Cash and cash equivalents												-		
Noninterest-bearing	\$	609	\$	453	\$	619	\$	723	\$	659	\$	156	\$	(50)
Interest-bearing		18,522		5,708		2,936		2,894		2,904		12,814		15,618
Total cash and cash equivalents		19,131		6,161		3,555		3,617		3,563		12,970		15,568
Investment securities (1)		31,228		31,619		32,468		32,572		31,740		(391)		(512)
Loans held-for-sale, net		404		235		158		1,000		275		169		129
Finance receivables and loans		118,234		128,139		128,231		128,609		129,210		(9,905)		(10,976)
Allowance for loan losses		(3,354)		(3,245)		(1,263)		(1,277)		(1,282)		(109)		(2,072)
Total finance receivables and loans, net		114,880		124,894		126,968		127,332		127,928		(10,014)		(13,048)
Investment in operating leases, net		9,088		9,064		8,864		8,653		8,407		24		681
Premiums receivables and other insurance assets		2,609		2,576		2,558		2,521		2,460		33		149
Other assets		6,721		7,978		6,073		5,790		6,075		(1,257)		646
Total assets	\$	184,061	\$	182,527	\$	180,644	\$	181,485	\$	180,448	\$	1,534	\$	3,613
Liabilities														
Deposit liabilities														
Noninterest-bearing	\$	134	\$	139	\$	119	\$	156	\$	162	\$	(5)	\$	(28)
Interest-bearing	,	130,902	,	122,185	•	120,633	•	119,074	•	116,163	·	8,717	•	14,739
Total deposit liabilities		131,036		122,324		120,752		119,230		116,325		8,712		14,711
Short-term borrowings		3,689		9,493		5,531		5,335		6,519		(5,804)		(2,830)
Long-term debt		29,176		31,066		34,027		35,730		37,466		(1,890)		(8,290)
Interest payable		697		710		641		894		744		(13)		(47)
Unearned insurance premiums and service revenue		3,338		3,305		3,305		3,246		3,171		33		167
Accrued expense and other liabilities		2,299		2,110		1,972		2,600		1,907		189		392
Total liabilities	\$	170,235	\$	169,008	\$	166,228	\$	167,035	\$	166,132	\$	1,227	\$	4,103
Equity														
Common stock and paid-in capital <sup>(2)</sup>	\$	18,307	\$	18,278	\$	18,350	\$	18,628	\$	18,914	\$	29	\$	(607)
Accumulated deficit	Ψ	(5,296)	Ψ	(5,465)	Ψ	(4,057)	Ψ	(4,368)	Ψ	(4,682)	Ψ	169	Ψ	(614)
Accumulated other comprehensive income / (loss)		815		706		123		190		84		109		731
Total equity		13,826		13,519		14,416		14,450		14,316		307		(490)
Total liabilities and equity	\$	184,061	\$	182,527	\$	180,644	\$	181,485	\$	180,448	\$	1,534	\$	3,613

<sup>(1)</sup> Includes held-to-maturity securities.

<sup>(2)</sup> Includes Treasury stock.

## ALLY FINANCIAL INC. CONSOLIDATED AVERAGE BALANCE SHEET (1)



(\$ in millions)

			QL	JART	ERLY TREN	IDS				CHANG	GE VS	•
Assets		2Q 20	1Q 20		4Q 19		3Q 19	2Q 19		1Q 20	:	2Q 19
Interest-bearing cash and cash equivalents	\$	12,496	\$ 4,853	\$	3,811	\$	3,539	\$ 3,713	\$	7,643	\$	8,783
Investment securities and other earning assets		32,201	32,694		33,680		32,708	32,446		(493)		(245)
Loans held-for-sale, net		337	150		405		745	191		187		146
Total finance receivables and loans, net (2)		122,428	126,646		127,184		128,799	129,950		(4,218)		(7,522)
Investment in operating leases, net		9,068	9,078		8,749		8,525	8,370		(10)		698
Total interest earning assets		176,530	173,420		173,829		174,316	174,670		3,110		1,860
Noninterest-bearing cash and cash equivalents		432	418		297		391	544		14		(112)
Other assets		8,250	7,583		7,232		7,012	6,722		667		1,528
Allowance for loan losses		(3,227)	(2,629)		(1,277)		(1,287)	 (1,284)		(598)		(1,943)
Total assets	\$	181,985	\$ 178,792	\$	180,081	\$	180,432	\$ 180,652	\$	3,193	\$	1,333
Liabilities												
Interest-bearing deposit liabilities												
Retail deposit liabilities	\$	111,152	\$ 104,483	\$	102,362	\$	99,874	\$ 96,855	\$	6,669	\$	14,298
Other interest-bearing deposit liabilities (3)		15,726	16,593		17,553		17,615	17,402		(868)		(1,676)
Total Interest-bearing deposit liabilities	-	126,878	 121,076		119,915		117,489	114,257	-	5,802		12,621
Short-term borrowings		4,712	4,496		4,283		5,550	5,887		216		(1,175)
Long-term debt <sup>(4)</sup>		30,554	33,122		34,954		36,395	40,222		(2,568)		(9,668)
Total interest-bearing liabilities (4)		162,144	158,694		159,152		159,434	160,366		3,450		1,779
Noninterest-bearing deposit liabilities		136	141		142		149	135		(5)		1
Other liabilities		5,343	6,137		6,352		6,468	6,357		(794)		(1,014)
Total liabilities	\$	167,623	\$ 164,972	\$	165,646	\$	166,051	\$ 166,858	\$	2,651	\$	766
Equity												
Total equity	\$	14,362	\$ 13,820	\$	14,435	\$	14,381	\$ 13,794	\$	542	\$	568
Total liabilities and equity	\$	181,985	\$ 178,792	\$	180,081	\$	180,432	\$ 180,652	\$	3,193	\$	1,333

<sup>(1)</sup> Average balances are calculated using a combination of monthly and daily average methodologies.

<sup>(2)</sup> Nonperforming finance receivables and loans are included in the average balances net of unearned income, unamortized premiums and discounts, and deferred fees and costs.

<sup>(3)</sup> Includes brokered (inclusive of sweep deposits) and other deposits (inclusive of mortgage escrow, and other deposits).

<sup>(4)</sup> Includes average Core OID balance of \$1,050 million in 2Q 20, \$1,059 million in 1Q 20, \$1,067 million in 4Q 19, \$1,075 million in 3Q 19, and \$1,082 million in 2Q 19.



				QU	ARTE	RLY TREN	DS					CHANG	E VS.	
Pre-tax Income / (Loss)	2	Q 20	1	Q 20	4	4Q 19	30	Q 19	2	Q 19	1	Q 20	2	Q 19
Automotive Finance	\$	329	\$	(173)	\$	401	\$	429	\$	459	\$	502	\$	(130)
Insurance		128		(105)		114		56		-		233		128
Dealer Financial Services		457		(278)		515		485		459		735		(2)
Corporate Finance		32		(68)		50		44		46		100		(14)
Mortgage Finance		8		12		2		11		14		(4)		(6)
Corporate and Other <sup>(1)</sup>		(160)		(77)		(80)		(40)		(25)		(83)		(135)
Pre-tax income (loss) from continuing operations	\$	337	\$	(411)	\$	487	\$	500	\$	494	\$	748	\$	(157)
Core OID (2)		9		8		8		7		7		0		2
Change in the fair value of equity securities (3)		(90)		185		(29)		11		(2)		(275)		(88)
Repositioning and other <sup>(4)</sup>		50								_		50		50
Core pre-tax income (loss) <sup>(5)</sup>	\$	306	\$	(217)	\$	466	\$	519	\$	499	\$	523	\$	(193)

<sup>(1)</sup> Corporate and Other includes the impact of centralized asset and liability management, corporate overhead allocation activities, the legacy mortgage portfolio, Ally Invest activity, and Ally Lending activity.

<sup>(2)</sup> Core OID for all periods shown are applied to the pre-tax income of the Corporate and Other segment.

<sup>(3)</sup> Change in fair value of equity securities impacts the Insurance and Corporate Finance segments. Excludes equity fair value adjustments related to ASU 2016-01, which requires change in the fair value of equity securities to be recognized in current period net income as compared to periods prior to 1/1/2018 in which such adjustments were recognized through other comprehensive income, a component of equity.

<sup>(4)</sup> Repositioning and other includes a \$50 million Goodwill impairment at Ally Invest in 2Q 20

<sup>(5)</sup> Core pre-tax income is a non-GAAP financial measure that adjusts pre-tax income from continuing operations by excluding (1) Core OID, (2) equity fair value adjustments related to ASU 2016-01, which requires change in the fair value of equity securities to be recognized in current period net income as compared to periods prior to 1/1/2018 in which such adjustments were recognized through other comprehensive income, a component of equity and (3) repositioning and other which is primarily related to the extinguishment of high cost legacy debt, strategic activities and significant one-time items. Management believes core pre-tax income can help the reader better understand the operating performance of the core businesses and their ability to generate earnings.



( Thinniana)				Ql	JART	ERLY TREN	DS					CHAN	GE VS	S
Income Statement		2Q 20		1Q 20		4Q 19		3Q 19		2Q 19	1	IQ 20		2Q 19
Net financing revenue														
Consumer	\$	1,215	\$	1,202	\$	1,234	\$	1,227	\$	1,184	\$	13	\$	31
Commercial		210		307		342		385		412		(97)		(202)
Loans held for sale		_		_		(1)		_		-				` -
Operating leases		343		367		378		368		363		(24)		(20)
Other interest income		2		1		1		3		3		1		(1)
Total financing revenue and other interest income		1,770		1,877		1,954		1,983		1,962		(107)		(192)
Interest expense		529		589		631		671		701		(60)		(172)
Depreciation expense on operating lease assets:												()		( )
Depreciation expense on operating lease assets (ex. remarketing)		240		251		265		262		261		(10)		(21)
Remarketing (losses) / gains		(11)		2		3		28		23		(14)		(34)
Total depreciation expense on operating lease assets		252		248		262		234		239		4		13
Net financing revenue		989		1,040		1,061		1,078		1,022		(51)		(33)
Other revenue				,		,		,		,-		(- )		()
Servicing fees		2		1		2		3		4		1		(2)
Other income		39		46		58		57		57		(7)		(18)
Total other revenue		40		47		61		59		61		(7)		(21)
Total net revenue		1,029		1,087		1,122		1,137		1,083		(58)		(54)
Provision for credit losses		256		766		255		265		180		(510)		76
Noninterest expense												( /		
Compensation and benefits		133		148		133		128		127		(15)		6
Other operating expenses		311		346		333		315		317		(35)		(6)
Total noninterest expense		444		494		466		443		444		(50)		-
Pre-tax income / (loss)	\$	329	\$	(173)	\$	401	\$	429	\$	459	\$	502	\$	(130)
Memo: Net lease revenue														
Operating lease revenue	\$	343	\$	367	\$	378	\$	368	\$	363	\$	(24)	\$	(20)
Depreciation expense on operating lease assets (ex. remarketing)		240		251		265		262		261		(10)		(21)
Remarketing (losses) / gains, net of repo valuation		(11)		2		3		28		23		(14)		(34)
Total depreciation expense on operating lease assets		252		248		262		234		239		4		13
Net lease revenue	\$	91	\$	119	\$	116	\$	134	\$	124	\$	(28)	\$	(33)
Balance Sheet (Period-End)														
Cash, trading and investment securities	\$	23	\$	23	\$	23	\$	23	\$	23	\$	-	\$	_
Consumer loans	·	72,378	,	72,463	·	72,254	,	72,894	·	72,746	,	(85)	,	(368)
Commercial loans		21,708		31,390		32,490		33,330		33,575		(9,682)		(11,867)
Allowance for loan losses		(3,084)		(2,968)		(1,130)		(1,156)		(1,146)		(116)		(1,938)
Total finance receivables and loans, net		91,002		100,885		103,614		105,068		105,175		(9,883)		(14,173)
Investment in operating leases, net		9,088		9,064		8,864		8,653		8,407		24		681
Other assets		1,903		1,582		1,362		1,352		1,350		321		553
Total assets	\$	102,016	\$	111,554	\$	113,863	\$	115,096	\$	114,955	\$	(9,538)	\$	(12,939)
	<u> </u>	,		,		,		,		,		(=,==)		( =, = , = = )



					QUAR	TERLY TRE	ENDS					CHAN	GE VS	
		2Q 20		1Q 20		4Q 19		3Q 19		2Q 19	1	IQ 20	:	2Q 19
U.S. Consumer Originations (1) (\$ in billions)												-		
Retail standard - new vehicle GM	\$	0.7	\$	1.0	\$	1.2	\$	1.3	\$	1.2	\$	(0.3)	\$	(0.5)
Retail standard - new vehicle Chrysler		0.7		0.8		8.0		0.9		0.9		(0.1)		(0.2)
Retail standard - new vehicle Growth		0.6		1.1		1.0		1.2		1.3		(0.5)		(0.7)
Used vehicle		4.3		5.0		3.9		4.6		5.3		(0.7)		(1.0)
Lease		0.9		1.2		1.2		1.3		1.1		(0.4)		(0.2)
Retail subvented		0.0		0.0		0.0		0.1		0.1		(0.0)		(0.0)
Total originations	\$	7.2	\$	9.1	\$	8.1	\$	9.3	\$	9.7	\$	(1.9)	\$	(2.6)
U.S. Consumer Originations - FICO Score														
Super Prime (740+)	\$	1.6	\$	2.1	\$	2.1	\$	2.2	\$	2.2	\$	(0.5)	\$	(0.6)
Prime (660-739)		2.9		3.4		2.9		3.4		3.6		(0.5)		(0.7)
Prime/Near (620-659)		1.6		1.9		1.6		2.0		2.1		(0.4)		(0.5)
Non Prime (540-619)		0.6		0.9		0.8		0.9		1.0		(0.3)		(0.3)
Sub Prime (0-539)		0.1		0.1		0.1		0.1		0.1		0.0		(0.0)
Commercial Services Group (2)		0.4		0.6		0.7	_	0.7		0.7		(0.3)		(0.3)
Total originations	\$	7.2	\$	9.1	\$	8.1	\$	9.3	\$	9.7	\$	(1.9)	\$	(2.6)
<u>U.S. Market</u> Light vehicle sales (SAAR - units in millions)		11.4		15.0		16.7		17.0		17.0		(3.7)		(5.7)
Light vehicle sales (NSA - units in millions)		3.0		3.5		4.3		4.3		4.4		(0.5)		(1.5)
GM market share		16.5%		17.7%		17.3%		17.2%		16.9%		()		()
Chrysler market share		12.4%		12.8%		12.7%		13.1%		13.5%				
Ally U.S. Consumer Penetration GM		4.0%		6.2%		5.6%		5.7%		5.6%				
Chrysler		10.4%		13.2%		12.5%		12.1%		11.1%				
Ally U.S. Commercial Outstandings EOP (\$ in billions)	_		_						_			//>		
Floorplan outstandings	\$	15.8	\$	26.1	\$	27.0	\$	27.7	\$	27.9	\$	(10.2)	\$	(12.1)
Dealer loans and other		5.9		5.3	\$	5.5	_	5.6	\$	5.6		0.6	_	(14.0)
Total Commercial outstandings	\$	21.7	\$	31.4	\$	32.5	\$	33.3	Ъ	33.6	\$	(9.7)	\$	(11.9)
U.S. Off-Lease Remarketing Off-lease vehicles terminated - on-balance sheet (# in units)		26,785		20,419		27,832		29,985		29,267		6,366		(2,482)
Average (loss) / gain per vehicle	\$	(421)	\$	20,419 121	\$	27,832 99	\$	29,985 944	\$	29,267 776	\$	(542)	\$	(2,482) (1,197)
Total (loss) / gain (\$ in millions)	\$ \$	(421)	э \$	2	э \$	3	э \$	28	Ф \$	23	э \$	(14)	э \$	(34)
Total (1000) Tyalli (# III Hilliono)	Ψ	(11)	Ψ	2	Ψ	3	Ψ	20	Ψ	20	Ψ	(14)	Ψ	(34)

<sup>(1)</sup> Some standard rate loan originations contain manufacturer sponsored cash back rebate incentives. Some lease originations contain rate subvention. While Ally may jointly develop marketing programs for these originations, Ally does not have exclusive rights to such originations under operating agreements with manufacturers.

<sup>(2)</sup> Commercial Services Group (CSG) are business customers. Average annualized credit losses of 40-45 bps on CSG loans from 2016 through 2Q20



				QUART	TERLY TRE	ENDS					CHAN	GE VS.	
2	2Q 20	1	Q 20	4	4Q 19	;	3Q 19	2	Q 19	10	Q 20	20	Q 19
										-			
\$	27	\$	29	\$	29	\$	28	\$	29	\$	(2)	\$	(2)
	4		5		5		6		5		(1)		(1)
	31		34		34		34		34		(3)		(3)
	19		20		21		20		19		(1)		-
	12		14		13		14		15		(2)		(3)
	263		277		285		280		261		(14)		2
	172		(142)		51		6		23		314		149
	3		2		3		3		2		1		1
	438		137		339		289		286		301		152
	450		151		352		303		301		299		149
	20		21		20		19		20		(1)		-
	142		74		61		74		127		68		15
	160		161		157		154		154		(1)		6
	322		256		238		247		301		66		21
\$	128	\$	(105)	\$	114	\$	56	\$	-	\$	233	\$	128
\$	263	\$	277	\$	285	\$	280	\$	261	\$	(14)	\$	2
	95		54		36		30		34		41		61
													1
													64
	001		000		021		0.10		201		20		01
	142		74		61		74		127		68		15
					01				121		00		10
	20		21		20		19		20		(1)		_
													10
											-		(4)
													6
													21
													43
									• •				
		•		•		-		•		•		•	85 <b>128</b>
<u>*</u>	128	<u>*</u>	(105)	<u>*</u>	114	<u> </u>	56	<u> </u>		<u>*</u>	233	<u>*</u>	128
\$	-,	\$	-,	\$	-,	\$	-, -	\$	-,	\$		\$	382
	,				,		,						143
													(26)
	8,740	\$	8,420	\$	8,547	_\$	8,478	\$	8,241	\$	320	<u> </u>	499
\$	267	\$	317	\$	335	\$	357	\$	314	\$	(50)	\$	(47)
	53.4%		26.5%		21.2%		26.1%		48.5%				
									65.9%				
	67.4%		65.1%		61.5%		61.4%		nn 4%				
	\$ \$ \$ \$ \$	\$ 263 95 33 142 20 142 160 322 \$ 128  \$ 263 95 3 361 142 20 127 33 180 322 39 89 \$ 128  \$ 5,920 2,621 199 \$ 8,740	\$ 27	2Q 20         1Q 20           \$ 27         \$ 29           4         5           31         34           19         20           12         14           263         277           172         (142)           3         2           438         137           450         151           20         21           142         74           160         161           322         256           \$ 128         (105)           \$ 263         \$ 277           95         54           3         2           361         333           142         74           20         21           127         126           33         35           180         182           322         256           39         77           89         (182)           \$ 128         (105)           \$ 5,920         \$ 5,193           2,621         2,594           199         633           \$ 7,70           199         633<	2Q 20     1Q 20       \$ 27     \$ 29       4     5       31     34       19     20       12     14       263     277       172     (142)       3     2       438     137       450     151       20     21       142     74       160     161       322     256       \$ 128     (105)       \$     33       142     74       20     21       127     126       33     35       180     182       322     256       39     77       89     (182)       \$ 128     (105)       \$ 5,920     5,193       2,621     2,594       199     633       \$ 8,740     8,420	2Q 20         1Q 20         4Q 19           \$ 27         \$ 29         \$ 29           4         5         5           31         34         34           19         20         21           12         14         13           263         277         285           172         (142)         51           3         2         3           438         137         339           450         151         352           20         21         20           142         74         61           160         161         157           322         256         238           \$ 128         (105)         \$ 114           \$ 263         \$ 277         \$ 285           95         54         36           3         2         3           361         333         324           142         74         61           20         21         20           127         126         123           33         35         34           180         182         177	2Q 20         1Q 20         4Q 19           \$ 27         \$ 29         \$ 29         \$           4         5         5         5           31         34         34         19           19         20         21         13           263         277         285         11           172         (142)         51         3           172         (142)         51         339           438         137         339         339           450         151         352           20         21         20         20           142         74         61         157           322         256         238         238           \$ 128         \$ (105)         \$ 114         \$           \$ 263         \$ 277         \$ 285         \$           \$ 95         54         36         3         2         3           361         333         324         3         324           142         74         61         1         \$           20         21         20         1         1         20         1         1	2Q 20         1Q 20         4Q 19         3Q 19           \$ 27         \$ 29         \$ 29         \$ 28           4         5         5         6           31         34         34         34           19         20         21         20           12         14         13         14           263         277         285         280           172         (142)         51         6           3         2         3         3           438         137         339         289           450         151         352         303           20         21         20         19           142         74         61         74           160         161         157         154           322         256         238         247           \$ 128         (105)         \$ 114         \$ 56           \$ 263         277         \$ 285         \$ 280           95         54         36         30           3         2         3         3           361         333         324         313 <tr< td=""><td>2Q 20         1Q 20         4Q 19         3Q 19         2           \$ 27         \$ 29         \$ 29         \$ 28         \$           4         5         5         6         34</td><td>2Q 20         1Q 20         4Q 19         3Q 19         2Q 19           \$ 27         \$ 29         \$ 29         \$ 28         \$ 29           4         5         5         6         5           31         34         34         34         34           19         20         21         20         19           12         14         13         14         15           263         277         285         280         261           172         (142)         51         6         23           3         2         3         3         2           438         137         339         289         286           450         151         352         303         301           20         21         20         19         20           142         74         61         74         127           160         161         157         154         154           322         256         238         247         301           \$ 128         \$ (105)         \$ 114         \$ 56         \$ -           \$ 263         277         \$ 285</td><td>2Q 20         1Q 20         4Q 19         3Q 19         2Q 19         1           \$ 27         \$ 29         \$ 29         \$ 28         \$ 29         \$           4         5         5         6         5         19           19         20         21         20         19           12         14         13         14         15           263         277         285         280         261           172         (142)         51         6         23           3         2         3         3         2           438         137         339         289         286           450         151         352         303         301           20         21         20         19         20           142         74         61         74         127           160         161         157         154         154           322         256         238         247         301           \$ 128         \$ (105)         \$ 114         \$ 56         \$ -           \$ 263         \$ 277         \$ 285         \$ 280         \$ 261         \$</td><td>2Q 20         1Q 20         4Q 19         3Q 19         2Q 19         1Q 20           \$ 27         \$ 29         \$ 29         \$ 28         \$ 29         \$ (2)           4         5         5         6         5         (1)           31         34         34         34         34         34         (1)           19         20         21         20         19         (1)         (1)         (12)         (14)         15         (2)           263         277         285         280         261         (14)         (14)         172         (142)         51         6         23         314         348         137         339         289         286         301         314         348         137         339         289         286         301         301         299         20         (1)         142         74         61         74         127         68         301         34         44         (1)         322         256         238         247         301         66         \$         \$         \$         \$         \$         \$         \$         \$         \$         \$         \$         \$</td><td>2Q 20         1Q 20         4Q 19         3Q 19         2Q 19         1Q 20         2           \$ 27         \$ 29         \$ 29         \$ 28         \$ 29         \$ (2)         \$ (2)           4         5         5         6         5         (1)         1           19         20         21         20         19         (1)           112         14         13         14         15         (2)           263         277         285         280         261         (14)           172         (142)         51         6         23         314           3         2         3         3         2         1           438         137         339         289         286         301           450         151         352         303         301         299           20         21         20         19         20         (1)           142         74         61         74         127         68           160         161         157         154         154         154         114           322         256         238         247</td></tr<>	2Q 20         1Q 20         4Q 19         3Q 19         2           \$ 27         \$ 29         \$ 29         \$ 28         \$           4         5         5         6         34	2Q 20         1Q 20         4Q 19         3Q 19         2Q 19           \$ 27         \$ 29         \$ 29         \$ 28         \$ 29           4         5         5         6         5           31         34         34         34         34           19         20         21         20         19           12         14         13         14         15           263         277         285         280         261           172         (142)         51         6         23           3         2         3         3         2           438         137         339         289         286           450         151         352         303         301           20         21         20         19         20           142         74         61         74         127           160         161         157         154         154           322         256         238         247         301           \$ 128         \$ (105)         \$ 114         \$ 56         \$ -           \$ 263         277         \$ 285	2Q 20         1Q 20         4Q 19         3Q 19         2Q 19         1           \$ 27         \$ 29         \$ 29         \$ 28         \$ 29         \$           4         5         5         6         5         19           19         20         21         20         19           12         14         13         14         15           263         277         285         280         261           172         (142)         51         6         23           3         2         3         3         2           438         137         339         289         286           450         151         352         303         301           20         21         20         19         20           142         74         61         74         127           160         161         157         154         154           322         256         238         247         301           \$ 128         \$ (105)         \$ 114         \$ 56         \$ -           \$ 263         \$ 277         \$ 285         \$ 280         \$ 261         \$	2Q 20         1Q 20         4Q 19         3Q 19         2Q 19         1Q 20           \$ 27         \$ 29         \$ 29         \$ 28         \$ 29         \$ (2)           4         5         5         6         5         (1)           31         34         34         34         34         34         (1)           19         20         21         20         19         (1)         (1)         (12)         (14)         15         (2)           263         277         285         280         261         (14)         (14)         172         (142)         51         6         23         314         348         137         339         289         286         301         314         348         137         339         289         286         301         301         299         20         (1)         142         74         61         74         127         68         301         34         44         (1)         322         256         238         247         301         66         \$         \$         \$         \$         \$         \$         \$         \$         \$         \$         \$         \$	2Q 20         1Q 20         4Q 19         3Q 19         2Q 19         1Q 20         2           \$ 27         \$ 29         \$ 29         \$ 28         \$ 29         \$ (2)         \$ (2)           4         5         5         6         5         (1)         1           19         20         21         20         19         (1)           112         14         13         14         15         (2)           263         277         285         280         261         (14)           172         (142)         51         6         23         314           3         2         3         3         2         1           438         137         339         289         286         301           450         151         352         303         301         299           20         21         20         19         20         (1)           142         74         61         74         127         68           160         161         157         154         154         154         114           322         256         238         247

<sup>(1)</sup> Represents a non-GAAP financial measure. Excludes equity fair value adjustments related to ASU 2016-01, which requires change in the fair value of equity securities to be recognized in current period net income as compared to periods prior to 1/1/2018 in which such adjustments were recognized through other comprehensive income, a component of equity.

<sup>(2)</sup> Written premiums are net of ceded premium for reinsurance.

<sup>(3)</sup> Loss Ratio is calculated as Insurance losses and loss adjustment expenses divided by Insurance premiums and service revenue earned and Other Income, net of losses.

<sup>(4)</sup> Underwriting Expense Ratio is calculated as Compensation and benefits expense and Other operating expenses divided by Insurance premiums and service revenue earned and Other Income, net of losses.

## ALLY FINANCIAL INC. MORTGAGE FINANCE - CONDENSED FINANCIAL STATEMENTS



(\$ in millions)

			(	QUAR	TERLY TRE	NDS					CHAN	GE VS.	
Income Statement		2Q 20	1Q 20		4Q 19		3Q 19		2Q 19	10	Q 20	20	ຸ 19
Net financing revenue													
Total financing revenue and other interest income	\$	127	\$ 138	\$	137	\$	144	\$	150	\$	(11)	\$	(23)
Interest expense		97	 100		101		105		104		(3)		(7)
Net financing revenue		30	38		36		39		46		(8)		(16)
Gain on mortgage loans, net		17	9		6		10		2		8		15
Other income, net of losses		2	1						2		1		-
Total other revenue		19	10		6		10		4		9		15
Total net revenue		49	48		42		49		50		1		(1)
Provision for credit losses		3	1		3		-		-		2		3
Noninterest expense													
Compensation and benefits expense		5	6		7		7		9		(1)		(4)
Other operating expense		33	29		30		31		27		4		6
Total noninterest expense		38_	 35		37		38		36		3		2
Pre-tax income	<u>\$</u>	8	\$ 12	\$	2	\$	11	\$	14	\$	(4)	\$	(6)
Balance Sheet (Period-End)													
Finance receivables and loans, net:													
Consumer loans	\$	16,429	\$ 15,949	\$	16,181	\$	15,782	\$	16,485	\$	480	\$	(56)
Allowance for loan losses		(21)	(18)		(19)		(17)		(18)		(3)		(3)
Total finance receivables and loans, net		16,408	15,931		16,162		15,765		16,467		477		(59)
Other assets		261	 204		117		818		117		57		144
Total assets	\$	16,669	\$ 16,135	_\$	16,279	\$	16,583	_\$_	16,584	\$	534	\$	85

### ALLY FINANCIAL INC. CORPORATE FINANCE - CONDENSED FINANCIAL STATEMENTS



(\$ in millions)

Net mancing revenue   Septembox   Septem				(	QUAR	TERLY TRE	ENDS					CHAN	GE VS.	
Total financing revenue and other interest income   \$ 92 \$ 95 \$ 93 \$ 93 \$ 97 \$ (3) \$ (5)   Interest expense   15 27 29 33 36 (12) (21)   Net financing revenue   77 68 64 64 60 61 9 161   Total other revenue (adjusted)   5 17 15 10 12 (12) (6)   Total other revenue (adjusted)   15 10 12 (12) (6)   Total net revenue   82 85 79 70 73 (3) 10   Total net revenue   82 85 79 70 73 (3) (8) 22   Noninterest expense   25 114 7 3 3 3 3 (8) 22   Noninterest expense   14 21 13 13 13 13 13 (7) 1 1   Other operating expense   12 14 9 9 9 9 9 (2) 3 1   Other operating expense   26 35 22 22 22 (9) 4   Core pre-tax income   10 31 (64) 50 45 48 95 (16)   Change in the fair value of equity securities   31 (64) 50 44 4 46 5 100 \$ (14)   The pre-tax income / (loss)   32 (68) 50 5 44 5 8 9 5 1 \$ (4)   Loans held for sale   265 133 100 240 195 132 70   Commercial loans   6,031 6,549 5,688 5,031 4,795 (518) 1,236   Allowance for loan losses   178 (178 (191) 77 (75) (87) 13 (91)   Total finance receivables and loans, net   5,853 6,358 5,611 4,958 4,708 (505) 1,145   Other assets   83 77 68 69 68 66 66 66 16 19	Income Statement	-	2Q 20	1Q 20		4Q 19		3Q 19	2	2Q 19	10	Q 20	2	Q 19
Interest expense   15   27   29   33   36   (12)   (21)   Net financing revenue   77   68   64   60   61   9   16   77   75   75   75   75   75   75   7	Net financing revenue													
State   Stat	Total financing revenue and other interest income	\$	92	\$ 95	\$	93	\$	93	\$	97	\$	(3)	\$	(5)
Total other revenue (adjusted) (1)   S	Interest expense		15	27		29		33		36		(12)		(21)
Total net revenue         82         85         79         70         73         (3)         10           Provision for credit losses         25         114         7         3         3         (89)         22           Noninterest expense         2         14         21         13         13         13         (7)         1           Compensation and benefits expense         14         21         13         13         13         (7)         1           Other operating expense         12         14         9         9         9         9         (2)         3           Total noninterest expense         26         35         22         22         22         22         (9)         4           Core pre-tax income (1)         31         (64)         50         45         48         95         (16)           Change in the fair value of equity securities (2)         1         (4)         0         (11)         (2)         5         2           Pre-tax income / (loss)         32         (68)         50         44         46         100         (14)           Cash, trading and investment securities         5         4         8         8	Net financing revenue		77	68		64		60		61		9		16
Total net revenue         82         85         79         70         73         (3)         10           Provision for credit losses         25         114         7         3         3         (89)         22           Noninterest expense         2         14         21         13         13         13         (7)         1           Compensation and benefits expense         14         21         13         13         13         (7)         1           Other operating expense         12         14         9         9         9         9         (2)         3           Total noninterest expense         26         35         22         22         22         22         (9)         4           Core pre-tax income (1)         31         (64)         50         45         48         95         (16)           Change in the fair value of equity securities (2)         1         (4)         0         (11)         (2)         5         2           Pre-tax income / (loss)         32         (68)         50         44         46         100         (14)           Cash, trading and investment securities         5         4         8         8	Total other revenue (adjusted) (1)		5	17		15		10		12		(12)		(6)
Provision for credit losses   25   114   7   3   3   3   (89)   22			82	 85		79		70		73				
Compensation and benefits expense         14         21         13         13         13         (7)         1           Other operating expense         12         14         9         9         9         9         (2)         3           Total noninterest expense         26         35         22         22         22         22         (9)         4           Core pre-tax income (1)         31         (64)         50         45         48         95         (16)           Change in the fair value of equity securities (2)         1         (4)         0         (1)         (2)         5         2           Pre-tax income / (loss)         \$32         668         50         44         46         \$100         (14)           Cash, trading and investment securities         \$5         4         8         8         9         \$1         \$(4)           Loans held for sale         \$5         \$4         8         8         \$9         \$1         \$(4)           Commercial loans         6,031         6,549         5,688         5,033         4,795         (518)         1,236           Allowance for loan losses         (178)         (191)         (77)         (75)<	Provision for credit losses		25	114		7		3		3				22
Other operating expense         12         14         9         9         9         (2)         3           Total noninterest expense         26         35         22         22         22         (9)         4           Core pre-tax income (1)         31         (64)         50         45         48         95         (16)           Change in the fair value of equity securities (2)         1         (4)         0         (1)         (2)         5         2           Pre-tax income / (loss)         \$32         (68)         50         44         46         100         (14)           Cash, trading and investment securities         \$5         4         8         8         9         1         (4)           Loans held for sale         265         133         100         240         195         132         70           Commercial loans         6,031         6,549         5,688         5,033         4,795         (518)         1,236           Allowance for loan losses         (178)         (191)         (77)         (75)         (87)         13         (91)           Total finance receivables and loans, net         5,853         6,358         5,611         4,958	Noninterest expense													
Other operating expense         12         14         9         9         9         (2)         3           Total noninterest expense         26         35         22         22         22         (9)         4           Core pre-tax income (1)         31         (64)         50         45         48         95         (16)           Change in the fair value of equity securities (2)         1         (4)         0         (1)         (2)         5         2           Pre-tax income / (loss)         \$32         (68)         50         44         46         100         (14)           Cash, trading and investment securities         \$5         4         8         8         9         1         (4)           Loans held for sale         265         133         100         240         195         132         70           Commercial loans         6,031         6,549         5,688         5,033         4,795         (518)         1,236           Allowance for loan losses         (178)         (191)         (77)         (75)         (87)         13         (91)           Total finance receivables and loans, net         5,853         6,358         5,611         4,958	Compensation and benefits expense		14	21		13		13		13		(7)		1
Core pre-tax income (1) Change in the fair value of equity securities (2) Pre-tax income / (loss)  Balance Sheet (Period-End) Cash, trading and investment securities  \$ 5 \$ 4 \$ 8 \$ 8 \$ 9 \$ 1 \$ (4) Loans held for sale Commercial loans Allowance for loan losses Allowance receivables and loans, net  0 \$ 5,853 \$ 6,358 \$ 5,611 \$ 4,958 \$ 4,708 \$ (505) \$ 1,145  Other assets	Other operating expense			14				9						3
Change in the fair value of equity securities (2)         1         (4)         0         (1)         (2)         5         2           Pre-tax income / (loss)         \$ 32         (68)         \$ 50         44         \$ 46         \$ 100         \$ (14)           Balance Sheet (Period-End)         Cash, trading and investment securities         \$ 5         4         8         8         9         1         (4)           Loans held for sale         265         133         100         240         195         132         70           Commercial loans         6,031         6,549         5,688         5,033         4,795         (518)         1,236           Allowance for loan losses         (178)         (191)         (77)         (75)         (87)         13         (91)           Total finance receivables and loans, net         5,853         6,358         5,611         4,958         4,708         (505)         1,145           Other assets         83         77         68         69         68         6         15	Total noninterest expense		26	35		22		22		22		(9)	•	4
Balance Sheet (Period-End)         \$ 32         \$ 68)         \$ 50         \$ 44         \$ 46         \$ 100         \$ (14)           Cash, trading and investment securities         \$ 5         \$ 4         \$ 8         \$ 8         \$ 9         \$ 1         \$ (4)           Loans held for sale         265         133         100         240         195         132         70           Commercial loans         6,031         6,549         5,688         5,033         4,795         (518)         1,236           Allowance for loan losses         (178)         (191)         (77)         (75)         (87)         13         (91)           Total finance receivables and loans, net         5,853         6,358         5,611         4,958         4,708         (505)         1,145           Other assets         83         77         68         69         68         6         15	Core pre-tax income (1)		31	(64)		50		45		48		95		(16)
Balance Sheet (Period-End)         \$ 32         \$ 68)         \$ 50         \$ 44         \$ 46         \$ 100         \$ (14)           Cash, trading and investment securities         \$ 5         \$ 4         \$ 8         \$ 8         \$ 9         \$ 1         \$ (4)           Loans held for sale         265         133         100         240         195         132         70           Commercial loans         6,031         6,549         5,688         5,033         4,795         (518)         1,236           Allowance for loan losses         (178)         (191)         (77)         (75)         (87)         13         (91)           Total finance receivables and loans, net         5,853         6,358         5,611         4,958         4,708         (505)         1,145           Other assets         83         77         68         69         68         6         15	Change in the fair value of equity securities (2)		1	(4)		0		(1)		(2)		5		2
Cash, trading and investment securities         \$ 5         \$ 4         \$ 8         \$ 8         \$ 9         \$ 1         \$ (4)           Loans held for sale         265         133         100         240         195         132         70           Commercial loans         6,031         6,549         5,688         5,033         4,795         (518)         1,236           Allowance for loan losses         (178)         (191)         (77)         (75)         (87)         13         (91)           Total finance receivables and loans, net         5,853         6,358         5,611         4,958         4,708         (505)         1,145           Other assets         83         77         68         69         68         6         15	Pre-tax income / (loss)	\$	32	\$ (68)	\$	50	\$	44	\$	46	\$	100	\$	(14)
Loans held for sale         265         133         100         240         195         132         70           Commercial loans         6,031         6,549         5,688         5,033         4,795         (518)         1,236           Allowance for loan losses         (178)         (191)         (77)         (75)         (87)         13         (91)           Total finance receivables and loans, net         5,853         6,358         5,611         4,958         4,708         (505)         1,145           Other assets         83         77         68         69         68         6         15	Balance Sheet (Period-End)													
Loans held for sale     265     133     100     240     195     132     70       Commercial loans     6,031     6,549     5,688     5,033     4,795     (518)     1,236       Allowance for loan losses     (178)     (191)     (77)     (75)     (87)     13     (91)       Total finance receivables and loans, net     5,853     6,358     5,611     4,958     4,708     (505)     1,145       Other assets     83     77     68     69     68     6     15	Cash, trading and investment securities	\$	5	\$ 4	\$	8	\$	8	\$	9	\$	1	\$	(4)
Allowance for loan losses         (178)         (191)         (77)         (75)         (87)         13         (91)           Total finance receivables and loans, net         5,853         6,358         5,611         4,958         4,708         (505)         1,145           Other assets         83         77         68         69         68         6         15	Loans held for sale		265	133		100		240		195		132		
Total finance receivables and loans, net         5,853         6,358         5,611         4,958         4,708         (505)         1,145           Other assets         83         77         68         69         68         6         15	Commercial loans		6,031	6,549		5,688		5,033		4,795		(518)		1,236
Other assets 83 77 68 69 68 6 15	Allowance for loan losses		(178)	 (191)				(75)		(87)				(91)
	Total finance receivables and loans, net		5,853	 6,358		5,611		4,958		4,708		(505)		1,145
Total assets \$ 6,206 \$ 6,572 \$ 5,787 \$ 5,275 \$ 4,980 \$ (366) \$ 1,226												6		
	Total assets	\$	6,206	\$ 6,572	\$	5,787	\$	5,275	\$	4,980	\$	(366)	\$	1,226

<sup>(1)</sup> Represents a non-GAAP financial measure. Excludes equity fair value adjustments related to ASU 2016-01, which requires change in the fair value of equity securities to be recognized in current period net income as compared to periods prior to 1/1/2018 in which such adjustments were recognized through other comprehensive income, a component of equity. See page 21 for more details.

<sup>(2)</sup> Excludes equity fair value adjustments related to ASU 2016-01, which requires change in the fair value of equity securities to be recognized in current period net income as compared to periods prior to 1/1/2018 in which such adjustments were recognized through other comprehensive income, a component of equity.



(\$ In millions)				(	QUAR	TERLY TRE	NDS					CHAN	GE VS	<b>5.</b>
Income Statement		2Q 20		1Q 20		4Q 19		3Q 19		2Q 19	'	1Q 20		2Q 19
Net financing revenue											-			
Total financing revenue and other interest income	\$	158	\$	207	\$	224	\$	237	\$	248	\$	(49)	\$	(90)
Interest expense														
Core original issue discount amortization		9		8		8		7		7		0		2
Other interest expense		203		213		234		233		228		(9)		(25)
Total interest expense		212		221		242		240		235		(9)		(23)
Net financing (loss) / revenue		(54)		(14)		(18)		(3)		13		(40)		(67)
Other revenue														
Other gain on investments, net		15		67		18		22		14		(52)		1
Other income, net of losses (1)		37		(8)		48		24		20		45		17
Total other revenue		52		59		66		46		34		(7)		18
Total net revenue		(2)		45		48		43		47		(47)		(49)
Provision for credit losses		3		22		11		(5)		(6)		(19)		9
Noninterest expense														
Compensation and benefits expense		162		164		139		129		127		(2)		35
Goodwill impairment		50		-		-		-		-		50		50
Other operating expense (2)		(57)		(64)		(22)		(41)		(49)		7		(8)
Total noninterest expense		155		100		117		88		78	-	55		77
Pre-tax (loss) income	\$	(160)	\$	(77)	\$	(80)	\$	(40)	\$	(25)	\$	(83)	\$	(135)
Balance Sheet (Period-End)														
Cash, trading and investment securities	\$	44,411	\$	32,560	\$	30,250	\$	30,445	\$	29,733	\$	11,851	\$	14,678
Loans held-for-sale	*	48	*	34	*	30	*	67	•	58	•	14	*	(10)
Consumer loans		1,558		1,654		1,489		1,405		1,467		(96)		91
Commercial loans (3)		130		134		129		165		142		(4)		(12)
Allowance for loan losses		(71)		(68)		(37)		(29)		(31)		(3)		(40)
Total finance receivables and loans, net		1,617		1,720		1,581		1,541		1,578		(103)		39
Other assets		4,354		5,532		4,307		4,000		4,319		(1,178)		35
Total assets	\$	50,430	\$	39,846	\$	36,168	\$	36,053	\$	35,688	\$	10,584	\$	14,742
Core OID Amortization Schedule (4)		2020		2021		2022		2023	202	4 & After				
Remaining Core OID amortization expense	\$	20	\$	41	\$	47	\$	54	Avg	g = \$52/yr				

<sup>(1)</sup> Includes the impact of centralized asset and liability management, corporate overhead allocation activities, the legacy mortgage portfolio, Ally Invest activity, and Ally Lending activity.

<sup>(2)</sup> Other operating expenses includes corporate overhead allocated to the other business segments. Amounts of corporate overhead allocated were \$242 million for 2Q20, \$256 million for 1Q20, \$225 million for 4Q19, \$225 million for 3Q19 and \$219 million for 2Q19. The receiving business segment records the allocation of corporate overhead expense within other operating expenses.

<sup>(3)</sup> Includes intercompany.

<sup>(4)</sup> Represents a non-GAAP financial measure. For more details refer to page 21.



	QUARTERLY TRENDS											CHANG	NGE VS.				
Asset Quality - Consolidated (1)		2Q 20		1Q 20		4Q 19		3Q 19		2Q 19		1Q 20		2Q 19			
Ending loan balance 30+ Accruing DPD	\$ \$	118,226 1,695	\$ \$	128,129 2,416	\$ \$	128,220 2,709	\$ \$	128,609 2,561	\$ \$	129,210 2,227	\$ \$	(9,903) (721)	\$ \$	(10,984) (532)			
30+ Accruing DPD %	•	1.43%	•	1.89%	•	2.11%	•	1.99%	•	1.72%	•		•	000			
Non-performing loans (NPLs) Net charge-offs (NCOs)	\$ \$	1,532 178	\$ \$	1,396 266	\$ \$	1,036 290	\$ \$	929 267	\$ \$	903 182	\$ \$	136 (88)	\$ \$	629 (4)			
Net charge-off rate (2)	·	0.58%	·	0.84%	·	0.91%	·	0.83%	·	0.56%	·	(==/	·	( )			
Provision for credit losses	\$	287	\$	903	\$	276	\$	263	\$	177	\$	(616)	\$	110			
Allowance for loan losses (ALLL)	\$	3,354	\$	3,245	\$	1,263	\$	1,277	\$	1,282	\$	109	\$	2,072			
ALLL as % of Loans <sup>(3) (4)</sup>		2.85%		2.54%		0.99%		0.99%		0.99%							
ALLL as % of NPLs (3)		219%		232%		122%		137%		142%							
ALLL as % of NCOs (3)		471%		305%		109%		119%		176%							
US Auto Delinquencies - HFI Retail Contract \$'s (5)																	
Delinquent contract \$ % of retail contract \$ outstanding	\$	1,599 2.20%	\$	2,322 3.19%	\$	2,616 3.61%	\$	2,428 3.32%	\$	2,113 2.90%	\$	(723)	\$	(514)			
70 Of Tetali Contract & Outstanding		2.2070		3.1970		3.0170		3.32 /0		2.90 /0							
<u>U.S. Auto Annualized Net Charge-Offs - HFI Retail Contract \$'s</u> Net charge-offs	\$	137	\$	262	\$	271	\$	253	\$	172	\$	(125)	\$	(35)			
% of avg. HFI assets <sup>(2)</sup>	Ψ	0.76%	Ψ	1.44%	Ψ	1.49%	Ψ	1.38%	Ψ	0.95%	Ψ	(123)	Ψ	(55)			
U.S. Auto Annualized Net Charge-Offs - HFI Commercial Contract \$'s  Net charge-offs	\$	1	\$	2	\$	10	\$	1	\$	1	\$	(1)	\$	-			
% of avg. HFI assets <sup>(2)</sup>		0.02%		0.03%		0.12%		0.02%		0.01%		. ,					

<sup>(1)</sup> Loans within this table are classified as held-for-investment recorded at amortized cost as these loans are included in our allowance for loan losses.

<sup>(2)</sup> Net charge-off ratios are calculated as annualized net charge-offs divided by average outstanding finance recievables and loans excluding loans measured at fair value, conditional repurchase loans and loans held-for-sale during the year for each loan category.

<sup>(3)</sup> ALLL coverage ratios are based on the allowance for loan losses related to loans held-for-investment excluding those loans held at fair value as a percentage of the unpaid principal balance, net of premiums and discounts.

<sup>(4)</sup> Excludes \$334 million of fair value adjustment for loans in hedge accounting relationships in 2Q20, \$370 million in 1Q20, \$135 million in 4Q19, \$176 million in 3Q19 and \$153 million in 2Q19.

<sup>(5)</sup> Dollar amount of accruing contracts greater than 30 days past due



**CONTINUING OPERATIONS** 

Automotive Finance (1)		(		CHAN	GE V	S.			
Consumer	 2Q 20	1Q 20	4Q 19	3Q 19		2Q 19	1Q 20		2Q 19
Allowance for loan losses	\$ 2,963	\$ 2,833	\$ 1,075	\$ 1,090	\$	1,078	\$ 130	\$	1,885
Total consumer loans (2)	\$ 72,712	\$ 72,832	\$ 72,390	\$ 73,071	\$	72,898	\$ (120)	\$	(186)
Coverage ratio (3)	4.09%	3.91%	1.49%	1.50%		1.48%	, ,		, ,
Commercial									
Allowance for loan losses	\$ 121	\$ 135	\$ 55	\$ 66	\$	68	\$ (14)	\$	53
Total commercial loans	\$ 21,708	\$ 31,390	\$ 32,490	\$ 33,330	\$	33,575	\$ (9,682)	\$	(11,867)
Coverage ratio	0.56%	0.43%	0.17%	0.20%		0.20%			
Mortgage <sup>(1)</sup>									
Consumer									
Mortgage Finance									
Allowance for loan losses	\$ 21	\$ 18	\$ 19	\$ 17	\$	18	\$ 3	\$	3
Total consumer loans	\$ 16,429	\$ 15,949	\$ 16,181	\$ 15,782	\$	16,485	\$ 480	\$	(56)
Coverage ratio	0.13%	0.11%	0.12%	0.11%		0.11%			, ,
Mortgage - Legacy									
Allowance for loan losses	\$ 21	\$ 21	\$ 27	\$ 27	\$	31	\$ -	\$	(10)
Total consumer loans	\$ 984	\$ 1,061	\$ 1,141	\$ 1,228	\$	1,315	\$ (77)	\$	(331)
Coverage ratio	2.08%	1.99%	2.35%	2.23%		2.35%			
Total Mortgage									
Allowance for loan losses	\$ 42	\$ 39	\$ 46	\$ 44	\$	49	\$ 3	\$	(7)
Total consumer loans	\$ 17,413	\$ 17,010	\$ 17,322	\$ 17,010	\$	17,800	\$ 403	\$	(387)
Coverage ratio	0.24%	0.23%	0.27%	0.26%		0.27%			
Consumer Other (1)(4)									
Allowance for loan losses	\$ 49	\$ 45	\$ 9				\$ 4	\$	49
Total consumer loans	\$ 232	\$ 214	\$ 201				\$ 18	\$	232
Coverage ratio	21.06%	21.23%	4.65%						
Corporate Finance (1)									
Allowance for loan losses	\$ 178	\$ 191	\$ 77	\$ 75	\$	87	\$ (13)	\$	91
Total commercial loans	\$ 6,031	\$ 6,549	\$ 5,688	\$ 5,033	\$	4,795	\$ (5 <sup>18</sup> )	\$	1,236
Coverage ratio	2.95%	2.92%	1.35%	1.50%		1.81%	. ,		
Corporate and Other (1)									
Allowance for loan losses	\$ 1	\$ 2	\$ 1	\$ 2	\$	0	\$ (1)	\$	1
Total commercial loans	\$ 130	\$ 134	\$ 129	\$ 165	\$	142	\$ (4)	\$	(12)
Coverage ratio	1.13%	1.36%	0.69%	0.93%		0.34%	` '		` '

<sup>(1)</sup> ALLL coverage ratios are based on the domestic allowance as a percentage of finance receivables and loans reported at their gross carrying value, which includes the principal amount outstanding, net of unearned income, unamortized deferred fees reduced by costs on originated loans, unamortized premiums and discounts on purchased loans, unamortized basis adjustments arising from the designation of finance receivables and loans as the hedged item in qualifying fair value hedge relationships, and cumulative principal charge-offs. Excludes loans held at fair value.

<sup>(2)</sup> Includes \$334 million of fair value adjustment for loans in hedge accounting relationships in 2Q20, \$370 million in 1Q20, \$135 million in 4Q19, \$176 million in 3Q19 and \$153 million in 2Q19.

<sup>(3)</sup> Excludes \$334 million of fair value adjustment for loans in hedge accounting relationships in 2Q20, \$370 million in 1Q20, \$135 million in 4Q19, \$176 million in 3Q19 and \$153 million in 2Q19.

<sup>(4)</sup> Represents Health Credit Services (HCS) which Ally acquired in 4Q19 (now Ally Lending).



QUARTERLY TRENDS											CHANGE VS.				
				ı	Basel I	III Transitio	n								
<u>Capital</u>		2Q 20		1Q 20		4Q 19		3Q 19		2Q 19	1	IQ 20	2	Q 19	
Risk-weighted assets	\$	137.0	\$	146.1	\$	145.1	\$	146.1	\$	145.9	\$	(9.1)	\$	(8.9)	
Common Equity Tier 1 (CET1) capital ratio		10.1%		9.3%		9.5%		9.6%		9.5%					
Tier 1 capital ratio		11.9%		10.9%		11.2%		11.2%		11.2%					
Total capital ratio		13.8%		12.8%		12.8%		12.8%		12.7%					
Tangible common equity / Tangible assets (1)(2)		7.3%		7.2%		7.8%		7.8%		7.8%					
Tangible common equity / Risk-weighted assets (1)		9.8%		9.0%		9.6%		9.7%		9.6%					
Shareholders' equity add: CECL phase-in adjustment	\$	13.8 1.2	\$	13.5 1.2	\$	14.4	\$	14.5	\$	14.3	\$	0.3	\$	(0.5)	
less: Disallowed DTA		-		-		-		-		(0.1)		-		0.1	
Certain AOCI items and other adjustments		(1.2)		(1.1)		(0.6)		(0.5)		(0.3)		(0.1)		(0.9)	
Common Equity Tier 1 capital	\$	13.8	\$	13.5	\$	13.8	\$	14.0	\$	13.9	\$	0.3	\$	(0.1)	
Common Equity Tier 1 capital	\$	13.8	\$	13.5	\$	13.8	\$	14.0	\$	13.9	\$	0.3	\$	(0.1)	
add: Trust preferred securities		2.5		2.5		2.5		2.5		2.5		-		-	
less: Other adjustments Tier 1 capital	-\$	(0.1) 16.2	\$	(0.1) 16.0	\$	(0.1) 16.3	-\$	(0.1) 16.4	\$	(0.1) 16.3	\$	0.2	\$	(0.1)	
110. I Suprai		10.2	<u> </u>	10.0	<u> </u>	10.0	<u> </u>	10.1	<del>-</del>	10.0	<del>-</del>	0.2	<u> </u>	(0.1)	
Tier 1 capital	\$	16.2	\$	16.0	\$	16.3	\$	16.4	\$	16.3	\$	0.2	\$	(0.1)	
add: Qualifying subordinated debt  Allowance for loan and lease losses includible in Tier 2 capital and other adjustments		1.0 1.6		1.0 1.7		1.0 1.2		1.0 1.2		1.0 1.2		(0.1)		0.4	
Total capital	\$	18.9	\$	18.6	\$	18.5	\$	18.6	\$	18.6	\$	0.3	\$	0.3	
Total shareholders' equity	\$	13.8	\$	13.5	\$	14.4	\$	14.5	\$	14.3	\$	0.3	\$	(0.5)	
Goodwill and intangible assets, net of deferred tax liabilities	Ψ	(0.4)	Ψ	(0.4)	Ψ	(0.5)	Ψ	(0.3)	Ψ	(0.3)	Ψ	-	Ψ	(0.1)	
Tangible common equity <sup>(1)</sup>	\$	13.4	\$	13.1	\$	14.0	\$	14.2	\$	14.0	\$	0.3	\$	(0.6)	
Total assets	\$	184.1	\$	182.5	\$	180.6	\$	181.5	\$	180.4	\$	1.6	\$	3.7	
less: Goodwill and intangible assets, net of deferred tax liabilities		(0.4)		(0.4)		(0.5)		(0.3)		(0.3)				(0.1)	
Tangible assets (2)	\$	183.7	\$	182.1	\$	180.2	\$	181.2	\$	180.2	\$	1.6	\$	3.5	

Note: Numbers may not foot due to rounding

<sup>(1)</sup> Represents a non-GAAP financial measure. Tangible Common Equity is a non-GAAP financial measure that is defined as common stockholders' equity less goodwill and identifiable intangible assets, net of deferred tax liabilities. Ally considers various measures when evaluating capital adequacy, including tangible common equity. Ally believes that tangible common equity is important because we believe readers may assess our capital adequacy using this measure. Additionally, presentation of this measure allows readers to compare certain aspects of our capital adequacy on the same basis to other companies in the industry. For purposes of calculating Core return on tangible common equity (Core ROTCE), tangible common equity is further adjusted for tax-effected Core OID balance and net deferred tax asset.

<sup>(2)</sup> Represents a non-GAAP financial measure. Ally defines tangible assets as total assets less goodwill and intangible assets, net of deferred tax liabilities.

In December 2018, the FRB and other U.S. banking agencies approved a final rule to address the impact of CECL on regulatory capital by allowing BHCs and banks, including Ally, the option to phase in the day-one impact of CECL over a three-year period. In March 2020, the FRB and other U.S. banking agencies issued an interim final rule that became effective on March 31, 2020, and provides an alternative option for banks to temporarily delay the impacts of CECL, relative to the incurred loss methodology for estimating the allowance for loan losses, on regulatory capital. For regulatory capital purposes, these rules permitted us to delay recognizing the estimated impact of CECL on regulatory capital until after a two-year deferral period, which for us extends through December 31, 2021. Beginning on January 1, 2022, we will be required to phase in 25% of the previously deferred estimated capital impact of CECL, with an additional 25% to be phased in at the beginning of each subsequent year until fully phased in by the first quarter of 2025. Under these rules, firms that adopt CECL and elect the five-year transition option of CECL on regulatory capital as the day-one impact of adoption plus 25% of the subsequent change in allowance during the two-year deferral period, which according to the interim final rule approximates the impact of CECL relative to an incurred loss model. We adopted this transition option during the first quarter of 2020, and plan to phase in the regulatory capital impacts of CECL based on this five-year transition period.



							CHAN	GE VS.					
Consolidated Available Liquidity	2	Q 20	1	Q 20	4	4Q 19	3Q 19	2	Q 19	1	Q 20	2	Q 19
Cash and cash equivalents <sup>(1)</sup>	\$	18.6	\$	5.7	\$	3.1	\$ 3.2	\$	3.2	\$	12.9	\$	15.4
Highly liquid securities <sup>(2)</sup>		23.4		24.0		24.7	23.5		21.5		(0.6)		1.9
Current committed unused capacity		1.6		0.4		2.1	2.0		1.6		1.2		(0.1)
Total current available liquidity	\$	43.5	\$	30.1	\$	29.9	\$ 28.6	\$	26.3	\$	13.4	\$	17.2
Unsecured Long-Term Debt Maturity Profile		2020		2021		2022	 2023		2024	2025	& After		
Consolidated remaining maturities	\$	0.5	\$	0.7	\$	1.1	\$ 0.9	\$	1.5	\$	7.7		

<sup>(1)</sup> May include the restricted cash accumulation for retained notes maturing within the following 30 days and returned to Ally on the distribution date

<sup>(2)</sup> Includes unencumbered UST, Agency debt and Agency MBS



(\$ in millions)					AUC	RTERLY TRE	ENDS					CHAN	GE VS	
Average Balance Details		2Q 20		1Q 20		4Q 19		3Q 19		2Q 19		1Q 20		2Q 19
Retail Auto Loans	\$	72,262	\$	72,550	\$	72,626	\$	73,162	\$	72,274	\$	(288)	\$	(12)
Auto Lease (net of dep)		9,068		9,078		8,749		8,525		8,370		(10)		698
Commercial Auto		26,106		30,472		31,921		33,273		34,757		(4,366)		(8,651)
Corporate Finance		6,580		6,088		5,526		5,166		5,080		492		1,500
Mortgage		17,422		17,296		17,140		17,723		17,841		126		(419)
Cash, Securities and Other <sup>(1)</sup>		45,092		37,936		37,867		36,467		36,348		7,156		8,744
Total Earning Assets	\$	176,530	\$	173,420	\$	173,829	\$	174,316	\$	174,670	\$	3,110	\$	1,860
Interest Revenue		1,926		2,103		2,180		2,257		2,252		(177)		(326)
Unsecured Debt (ex. Core OID balance) (2)(5)	\$	11,627	\$	12,182	\$	12,741	\$	13,164	\$	12,749	\$	(555)	\$	(1,121)
Secured Debt		8,122		9,193		9,563		9,860		13,722		(1,071)		(5,600)
Deposits (3)		127,014		121,217		120,057		117,638		114,392		5,797		12,621
Other Borrowings (4)		16,567		17,302		18,000		19,996		20,720		(735)		(4,153)
Total Funding Sources (ex. Core OID balance) (2)	\$	163,330	\$	159,894	\$	160,361	\$	160,658	\$	161,583	\$	3,436	\$	1,747
Interest Expense (ex. Core OID) (2)		863		949		1,016		1,062		1,088		(86)		(225)
Net Financing Revenue (ex. Core OID) (2)	\$	1,063	\$	1,154	\$	1,164	\$	1,195	\$	1,164	\$	(92)	\$	(101)
Net Interest Margin (yield details)														
Retail Auto Loan		6.48%		6.54%		6.68%		6.66%		6.58%		-0.06%		-0.10%
memo: retail auto hedge impact		-0.28%		-0.12%		-0.07%		0.01%		0.02%		-0.16%		-0.30%
Auto Lease (net of dep)		4.10%		5.22%		5.19%		6.24%		5.94%		-1.12%		-1.84%
Commercial Auto		3.55%		4.11%		4.25%		4.59%		4.75%		-0.56%		-1.20%
Corporate Finance		5.64%		6.27%		6.65%		7.14%		7.66%		-0.63%		-2.02%
Mortgage		3.15%		3.45%		3.46%		3.51%		3.71%		-0.30%		-0.56%
Cash, Securities and Other <sup>(1)</sup>		1.87%		2.65%		2.71%		2.82%		2.96%		-0.78%		-1.09%
Total Earning Assets		4.39%		4.88%		4.97%		5.14%		5.17%		-0.49%		-0.78%
Unsecured Debt (ex. Core OID & Core OID balance) (2)(5)		6.11%		6.32%		6.20%		6.15%		6.32%		-0.21%		-0.21%
Secured Debt		2.64%		2.82%		2.92%		3.02%		3.16%		-0.18%		-0.52%
Deposits (3)		1.72%		1.97%		2.11%		2.22%		2.29%		-0.25%		-0.57%
Other Borrowings (4)		2.25%		2.34%		2.42%		2.48%		2.48%		-0.09%		-0.23%
Total Funding Sources (ex. Core OID & Core OID balance) (2)		2.13%		2.39%		2.51%		2.62%		2.70%		-0.26%		-0.57%
NIM (as reported)		2.40%		2.66%		2.64%		2.70%		2.66%		-0.26%		-0.26%
NIM (ex. Core OID & Core OID balance) (2)		2.42%		2.68%		2.66%		2.72%		2.67%		-0.26%		-0.25%
Ally Bank Deposits														
Key Deposit Statistics		40.0		40.0		00.4		00.0		00.0		(0.0)		(0.0)
Average retail CD maturity (months)		19.6		19.9		20.1		20.3		20.6		(0.2)		(0.9)
Average retail deposit rate		1.64%		1.88%		2.02%		2.14%		2.22%				
End of Period Deposit Levels														
Retail	\$	115,813	\$	106,068	\$	103,734	\$	101,295	\$	98,600	\$	9,744	\$	17,213
Brokered & other <sup>(3)</sup>	_	15,223	_	16,256	_	17,018	_	17,935	_	17,725	_	(1,032)	_	(2,502)
Total deposits	_\$_	131,036		122,324		120,752		119,230		116,325	\$	8,712	\$	14,711
Deposit Mix														
Retail CD		36%		38%		37%		36%		34%				
MMA/OSA/Checking		53%		49%		49%		49%		51%				
D 1		400/		400/		4 4 0 /		4.50/		4 = 0/				

14%

15%

15%

Brokered<sup>(3)</sup>

<sup>(1) &#</sup>x27;Other' includes held-for-investment consumer loans associated with Health Credit Services (HCS), now Ally Lending.

<sup>(2)</sup> Represents a non-GAAP financial measure. Excludes Core OID from interest expense and Core OID balance from Unsecured Debt.

<sup>(3)</sup> Includes retail, brokered, and other deposits. Brokered includes sweep deposits. Other includes mortgage escrow and other deposits.

<sup>(4)</sup> Includes Demand Notes, FHLB Borrowings and Repurchase Agreements.

<sup>(5)</sup> Includes trust preferred securities.



(C.I. Sillerie)	HISTORICAL QUARTERLY TRENDS													
Mortgage Finance HFI Portfolio		2Q 20		1Q 20		IQ 19	3	3Q 19		2Q 19				
Loan Value	•	40.4	Φ.	45.0	Φ.	40.0	Φ.	45.0	Φ	40.5				
Gross carry value Net carry value	\$ \$	16.4 16.4	\$ \$	15.9 15.9	\$ \$	16.2 16.2	\$ \$	15.8 15.8	\$ \$	16.5 16.5				
Estimated Pool Characteristics														
% Second lien		0.0%		0.0%		0.0%		0.0%		0.0%				
% Interest only		0.0%		0.0%		0.0%		0.0%		0.1%				
% 30+ Day Delinquent (1)(2)		0.6%		0.5%		0.5%		0.8%		0.6%				
% Low/No Documentation		0.2%		0.2%		0.1%		0.1%		0.1%				
% Non-primary Residence		4.6%		4.5%		4.5%		4.5%		4.7%				
Refreshed FICO <sup>(3)</sup>		774		772		774		774		774				
Wtd. Avg. LTV/CLTV (4)		60.4%		60.0%		60.3%		60.7%		60.6%				
Corporate Other Legacy Mortgage HFI Portfolio														
Loan Value	•	4.0	•	4.4	•	4.4	•	4.0	•	4.0				
Gross carry value Net carry value	\$ \$	1.0 1.0	\$ \$	1.1 1.0	\$ \$	1.1 1.1	\$ \$	1.2 1.2	\$ \$	1.3 1.3				
Not barry value	Ψ	1.0	Ψ	1.0	Ψ	1.1	Ψ	1.2	Ψ	1.0				
Estimated Pool Characteristics														
% Second lien		13.2%		13.6%		13.9%		14.0%		15.2%				
% Interest only		0.1%		0.1%		0.1%		0.1%		0.2%				
% 30+ Day Delinquent (1)(2)		4.0%		5.1%		5.4%		5.2%		5.7%				
% Low/No Documentation		23.4%		23.1%		23.5%		23.2%		23.2%				
% Non-primary Residence		6.9%		7.1%		7.2%		7.1%		7.4%				
Refreshed FICO <sup>(3)</sup>		730		730		730		731		731				
Wtd. Avg. LTV/CLTV (4)		62.1%		63.0%		63.8%		64.5%		65.4%				

<sup>1)</sup> MBA Delinquency buckets were used for First Lien products and OTS Delinquency buckets were used for all others

<sup>2) %30+</sup>Day Delinquency bucket excludes loans which are current but are in bankruptcy

<sup>3)</sup> Refreshed FICO includes the entire Bank HFI portfolio, inclusive of SBO. Previously, SBO loans had been excluded from our reporting

<sup>4) 1</sup>st lien only. Updated home values derived using a combination of appraisals, BPOs, AVMs and MSA level house price indices

(\$ in millions, shares in thousands)				(	QUA	RTERLY TRE	ENDS	i .				CHAN	GE V	S.
Earnings Per Share Data		2Q 20		1Q 20		4Q 19		3Q 19		2Q 19		1Q 20		2Q 19
GAAP net income (loss) attributable to common shareholders	\$	241	\$	(319)	\$	378	\$	381	\$	582	\$	560	\$	(341)
Weighted-average common shares outstanding - basic (1)		375,051		375,723		380,793		390,205		398,100		(672)		(23,048)
Weighted-average common shares outstanding - diluted (1)		375,762		375,723		383,391		392,604		399,916		39		(24,154)
Issued shares outstanding (period-end)		373,837		373,155		374,332		383,523		392,775		682		(18,938)
Net income (loss) per share - basic <sup>(1)</sup>	\$	0.64	\$	(0.85)	\$	0.99	\$	0.98	\$	1.46	\$	1.49	\$	(0.82)
Net income (loss) per share - diluted <sup>(1)</sup>	\$	0.64	\$	(0.85)	\$	0.99	\$	0.97	\$	1.46	\$	1.49	\$	(0.81)
Adjusted Earnings per Share ("Adjusted EPS")														
<u>Numerator</u> GAAP net income (loss) attributable to common shareholders	\$	241	\$	(319)	\$	378	\$	381	\$	582	\$	560	\$	(341)
Discontinued operations, net of tax  Core OID		1 9		- 8		3 8		7		2 7		1 0		(1) 2
Change in the fair value of equity securities (2)		(90)		185		(29)		11		(2)		(275)		(88)
Core OID & change in the fair value of equity securities tax (tax rate 21% starting 1Q18)		17		(41)		4		(4)		(1)		58		18
Repositioning and other (3)		50		-		-		-		-		50		50
Significant discrete tax items		-		-		-		-		(201)		-		201
Core net income attributable to common shareholders (4)	\$	228	\$	(166)	\$	364	\$	396	\$	387	\$	394	\$	(159)
Denominator														
Weighted-average common shares outstanding - diluted (1)		375,762		375,723		383,391		392,604		399,916		39		(24,154)
Adjusted EPS (5)	\$	0.61	\$	(0.44)	\$	0.95	\$	1.01	\$	0.97	\$	1.05	\$	(0.36)
Memo														
Original Issue Discount Amortization Expense														
Core original issue discount (Core OID) amortization expense (6)	\$	9	\$	8	\$	8	\$	7	\$	7	\$	0	\$	2
Other OID	_	4	_	3	_	3	_	3	_	3	_	1_		1_
GAAP original issue discount amortization expense	\$	12	\$	11	\$	11	\$	11	\$	10	\$	1	\$	2
Outstanding Original Issue Discount Balance														
Core outstanding original issue discount balance (Core OID balance)	\$	(1,046)	\$	(1,055)	\$	(1,063)	\$	(1,071)	\$	(1,078)	\$	9	\$	32
Other outstanding OID balance GAAP outstanding original issue discount balance	\$	(46) (1,092)	\$	(34) (1,089)	\$	(37) (1,100)	\$	(40) (1,111)	\$	(44) (1,122)	\$	(12) (3)	-\$	(2) <b>30</b>
	Ť	(1,002)	Ť	(1,000)	Ť	(1,100)	Ť	(1,111)	Ť	(1,122)	Ť	(0)	Ť	
Adjusted Other Revenue GAAP Other Revenue	\$	555	\$	266	\$	487	\$	413	\$	395	\$	289	\$	160
Change in the fair value of equity securities (2)	Ψ	(90)	Ψ	185	Ψ	(29)	Ψ	11	Ψ	(2)	Ψ	(275)	Ψ	(88)
Adjusted Other Revenue	\$	465	\$	451	\$	458	\$	424	\$	393	\$	14	\$	72
Net Financing Revenue (ex. Core OID)														
GAAP net financing revenue	\$	1,054	\$	1,146	\$	1,156	\$	1,188	\$	1,157	\$	(92)	\$	(103)
Core OID	_	9	_	8		8		7	_	7		0	_	2
Net Financing Revenue (ex. Core OID)	\$	1,063	\$	1,154	\$	1,164	\$	1,195	\$	1,164	\$	(92)	\$	(101)
Adjusted Noninterest Expense														
GAAP Noninterest Expense	\$	985	\$	920	\$	880	\$	838	\$	881	\$	65	\$	104
Repositioning and other <sup>(3)</sup> Adjusted Noninterest Expense	\$	(50) 935	\$	920	\$	880	\$	838	\$	881	\$	(50) <b>15</b>	-\$	(50) <b>54</b>
Aujustou Hommerost Expense	<del>"</del>		<del>"</del>	320	<u> </u>		<del>-</del>	000	<u> </u>				<del>"</del>	

<sup>(1)</sup> Due to antidilutive effect of the net loss from pre-tax loss from continuing operations attributable to common shareholders for the first quarter 2020, basic weighted average common shares outstanding were used to calculate diluted earnings per share.

<sup>(2)</sup> Change in fair value of equity securities impacts the Insurance and Corporate Finance segments. Excludes equity fair value adjustments related to ASU 2016-01, which requires change in the fair value of equity securities to be recognized in current period net income as compared to periods prior to 1/1/2018 in which such adjustments were recognized through other comprehensive income, a component of equity.

<sup>(3)</sup> Repositioning and other includes a \$50 million Goodwill impairment at Ally Invest in 2Q 20

<sup>(4)</sup> Core net income attributable to common shareholders is a non-GAAP financial measure that serves as the numerator in the calculations of Adjusted EPS and Core ROTCE and that, like those measures, is believed by management to help the reader better understand the operating performance of the core businesses and their ability to generate earnings. Core net income attributable to common shareholders for idsocrative discontinued operations net of tax, tax-effected Core OID expenses, repositioning and other which is primarily related to the extinguishment of high cost legacy debt, strategic activities and significant one-time items, significant discrete tax items and tax-effected changes in equity investments measured at fair value.

(5) Adjusted earnings per share (Adjusted EPS) is a non-GAAP financial measure that adjusts GAAP EPS for revenue and expense items that are typically strategic in nature or that management otherwise does not view as reflecting the operating performance of the company. Management believes Adjusted EPS, GAAP net income attributed to common shareholders is adjusted for the following items: (1) excludes discontinued operations, net of tax, as Ally is primarily a domestic company and sales of international businesses and other discontinued operations in the past have significantly impacted GAAP EPS, (2) adds back the tax-effected non-cash Core OID, (3) excludes equity fair value adjustments (net of tax) related to ASU 2016-01, which requires change in the fair value of equity securities to be recognized in current period net income as companed to periods prior to 1/1/2018 in which such adjustments were recognized through other comprehensive income, a component of equity that do not reflect the operating performance of the core businesses.

(6) Core original issue discount (Core OID), primarily related to be one exchange of the core businesses.

<sup>(7)</sup> Core outstanding original issue discount balance (Core OID balance) is a non-GAAP financial measure for outstanding OID, primarily related to bond exchange OID which excludes international operations and future issuances.

#### ALLY FINANCIAL INC. ADJUSTED TANGIBLE BOOK VALUE PER SHARE RELATED INFORMATION



(\$ in billions, shares in thousands)

(# III billions, ortalios III triousarius)	QUARTERLY TRENDS											CHAN	GE VS	S
Adjusted Tangible Book Value Per Share ("Adjusted TBVPS") Information		2Q 20		1Q 20		4Q 19		3Q 19		2Q 19	1	Q 20		2Q 19
<u>Numerator</u>														
GAAP Common shareholder's equity Goodwill and identifiable intangibles, net of DTLs	\$	<b>13.8</b> (0.4)	\$	<b>13.5</b> (0.4)	\$	<b>14.4</b> (0.5)	\$	<b>14.5</b> (0.3)	\$	<b>14.3</b> (0.3)	\$	<b>0.3</b> 0.1	\$	<b>(0.5)</b> (0.1)
Tangible common equity Tax-effected Core OID balance (21% tax rate starting 4Q17)		13.4 (0.8)		13.1 (0.8)		14.0 (0.8)		14.2 (0.8)		14.0 (0.9)		0.4 0.0		(0.6)
Adjusted tangible book value (1)	\$	12.6	\$	12.2	\$	13.1	\$	13.3	\$	13.2	\$	0.4	\$	(0.6)
<u>Denominator</u> Issued shares outstanding (period-end, thousands)		373,837		373,155		374,332		383,523		392,775		682		(18,938)
GAAP Common shareholder's equity per share Goodwill and identifiable intangibles, net of DTLs per share	\$	<b>37.0</b> (1.0)	\$	<b>36.2</b> (1.2)	\$	<b>38.5</b> (1.2)	\$	<b>37.7</b> (0.7)	\$	<b>36.4</b> (0.7)	\$	<b>0.8</b> 0.1	\$	<b>0.5</b> (0.3)
Tangible common equity per share  Tax-effected Core OID (21% tax rate starting 4Q17) per share		35.9 (2.2)		35.0 (2.2)		37.3 (2.2)		37.0 (2.2)		35.7 (2.2)		0.9 0.0		0.2 (0.0)
Adjusted tangible book value per share <sup>(1)</sup>	\$	33.7	\$	32.8	\$	35.1	\$	34.7	\$	33.6	\$	0.9	\$	0.2

<sup>(1)</sup> Adjusted tangible book value per share (Adjusted TBVPS) is a non-GAAP financial measure that reflects the book value of equity attributable to shareholders even if Core OID balance were accelerated immediately through the financial statements. As a result, management believes Adjusted TBVPS provides the reader with an assessment of value that is more conservative than GAAP common shareholder's equity per share. Adjusted TBVPS generally adjusts common equity for (1) goodwill and identifiable intangibles, net of DTLs, and (2) tax-effected Core OID balance to reduce tangible common equity in the event the corresponding discounted bonds are redeemed/tendered.

CHANGE VS

(\$ in millions) unless noted otherwise

	QUARTERLY TRENDS											CHAN	GE VS.	
Core Return on Tangible Common Equity ("Core ROTCE")		Q 20		IQ 20		1Q 19	;	3Q 19	2	2Q 19	1	Q 20	2	Q 19
Numerator														
GAAP net income (loss) attributable to common shareholders	\$	241	\$	(319)	\$	378	\$	381	\$	582	\$	560	\$	(341)
Discontinued operations, net of tax		1		-		3		-		2		1		(1)
Core OID		9		8		8		7		7		0		2
Change in the fair value of equity securities <sup>(1)</sup>		(90)		185		(29)		11		(2)		(275)		(88)
Core OID & change in the fair value of equity securities tax (tax rate 21% starting 1Q18) (1)		17		(41)		4		(4)		(1)		58		18
Repositioning and other <sup>(2)</sup>		50		-		-		-		-		50		50
Significant discrete tax items		-						-		(201)		-		201
Core net income (loss) attributable to common shareholders <sup>(3)</sup>	\$	228	\$	(166)	\$	364	\$	396	\$	387	\$	394	\$	(159)
Denominator (2-period average, \$ billions)														
GAAP shareholder's equity	\$	13.7	\$	14.0	\$	14.4	\$	14.4	\$	14.0	\$	(0.3)	\$	(0.3)
Goodwill & identifiable intangibles, net of deferred tax liabilities ("DTLs")		(0.4)		(0.4)		(0.4)		(0.3)		(0.3)		0.0		(0.1)
Tangible common equity	\$	13.3	\$	13.5	\$	14.1	\$	14.1	\$	13.7	\$	(0.3)	\$	(0.5)
Core OID balance		(1.1)		(1.1)		(1.1)		(1.1)		(1.1)		0.0		0.0
Net deferred tax asset ("DTA")		(0.2)		(0.1)		(0.0)		(0.1)		(0.1)		(0.1)		(0.0)
Normalized common equity (4)	\$	12.0	\$	12.3	\$	13.0	\$	12.9	\$	12.5	\$	(0.3)	\$	(0.5)
Core Return on Tangible Common Equity (5)		7.6%		-5.4%		11.2%		12.3%		12.4%				

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<sup>(1)</sup> Change in fair value of equity securities to be recognized in current period net income as compared to periods prior to 1/1/2018 in which such adjustments were recognized through other comprehensive income, a component of equity.

<sup>(2)</sup> Repositioning and other includes a \$50 million Goodwill impairment at Ally Invest in 2Q 20

<sup>(3)</sup> Core net income attributable to common shareholders is a non-GAAP financial measure that serves as the numerator in the calculations of Adjusted EPS and Core ROTCE and that, like those measures, is believed by management to help the reader better understand the operating performance of the core businesses and their ability to generate earnings. Core net income attributable to common shareholders adjusts GAAP net income attributable to common shareholders for discontinued operations net of tax, tax-effected Core OID expense, repositioning and other which is primarily related to the extinguishment of high cost legacy debt, strategic activities and significant one-time items, significant discrete tax items and tax-effected changes in equity investments measured at fair value.

(4) Normalized common equity is a non - GAAP measure calculated using 2 period average

<sup>(5)</sup> Core return on tangible common equity (Core ROTCE) is a non-GAAP financial measure that management believes is helpful for readers to better understand the ongoing ability of the company to generate returns on its equity base that supports core operations. For purposes of this calculation, tangible common equity is adjusted for Core OID balance and net DTA. Ally's Core net income attributable to common shareholders for purposes of calculating Core ROTCE is based on the actual effective tax rate for the period adjusted for significant discrete tax items including tax reserve releases, which aligns with the methodology used in calculating adjusted earnings per share.

<sup>1.</sup> In the numerator of Core ROTCE, GAAP net income attributable to common shareholders is adjusted for discontinued operations net of tax, repositioning and other which is primarily related to the extinguishment of high cost legacy debt, strategic activities and significant one-time items, tax-effected Core OID, fair value adjustments (net of tax) related to ASU 2016-01, effective 1/1/2018, which requires change in the fair value of equity securities to be recognized in current period net income as compared to prior periods in which such adjustments were recognized through other comprehensive income, a component of equity, and significant discrete tax items that do not relate to the operating performance of the core businesses.

<sup>2.</sup> In the denominator, GAAP shareholder's equity is adjusted for goodwill and identifiable intangibles net of DTL, Core OID balance, and net DTA.



			QL			CHAN	GE VS.				
Adjusted Efficiency Ratio Calculation	:	2Q 20	1Q 20	4Q 19	3Q 19	:	2Q 19	1	Q 20	2	Q 19
<u>Numerator</u>								-			
GAAP noninterest expense	\$	985	\$ 920	\$ 880	\$ 838	\$	881	\$	65	\$	104
Rep and warrant expense		-	-	-	(0)		(0)		-		0
Insurance expense		(322)	(256)	(238)	(247)		(301)		(66)		(21)
Repositioning and other <sup>(1)</sup>		(50)	-	-	-		-		(50)		(50)
Adjusted noninterest expense for the Adjusted Efficiency Ratio	\$	613	\$ 664	\$ 642	\$ 591	\$	580	\$	(51)	\$	33
Denominator											
Total net revenue	\$	1,609	\$ 1,412	\$ 1,643	\$ 1,601	\$	1,552	\$	197	\$	57
Core OID		9	8	8	7		7		0		2
Insurance revenue		(450)	(151)	(352)	(303)		(301)		(299)		(149)
Adjusted net revenue for the Adjusted Efficiency Ratio	\$	1,168	\$ 1,269	\$ 1,299	\$ 1,305	\$	1,258	\$	(102)	\$	(90)
Adjusted Efficiency Ratio (2)		52.5%	52.3%	 49.4%	45.3%		46.1%				

<sup>(1)</sup> Repositioning and other includes a \$50 million Goodwill impairment at Ally Invest in 2Q 20

<sup>(2)</sup> Adjusted efficiency ratio is a non-GAAP financial measure that management believes is helpful to readers in comparing the efficiency of its core banking and lending businesses with those of its peers. In the numerator of Adjusted efficiency ratio, total noninterest expense is adjusted for Insurance segment expense, Rep and warrant expense, and repositioning and other which is primarily related to the extinguishment of high cost legacy debt, strategic activities and significant one-time items. In the denominator, total net revenue is adjusted for Insurance segment revenue and Core OID. See page 11 for the Insurance segment which management uses as a primary measure of underwriting profitability for the Insurance business.