

Ally Financial Inc. 4Q 2015 Earnings Review

February 2, 2016



Contact Ally Investor Relations at (866) 710-4623 or investor.relations@ally.com

Forward-Looking Statements and Additional Information



The following should be read in conjunction with the financial statements, notes and other information contained in the Company's Annual Reports on Form 10-K, Quarterly Reports on Form 10-Q, and Current Reports on Form 8-K.

This information is preliminary and based on company data available at the time of the presentation

In the presentation that follows and related comments by Ally Financial Inc. ("Ally") management, the use of the words "expect," "anticipate," "estimate," "forecast," "initiative," "objective," "plan," "goal," "project," "outlook," "priorities," "target," "explore," "positions," "intend," "evaluate," "pursue," "seek," "may," "would," "could," "should," "believe," "potential," "continue," or the negative of these words, or similar expressions is intended to identify forward-looking statements. All statements herein and in related management comments, other than statements of historical fact, including without limitation, statements about future events and financial performance, are forward-looking statements that involve certain risks and uncertainties. While these statements represent our current judgment on what the future may hold, and we believe these judgments are reasonable, these statements are not guarantees of any events or financial results, and Ally's actual results may differ materially due to numerous important factors that are described in the most recent reports on SEC Forms 10-K and 10-Q for Ally, each of which may be revised or supplemented in subsequent reports filed with the SEC. Such factors include, among others, the following: maintaining the mutually beneficial relationship between Ally and General Motors, and Ally and Chrysler and our ability to further diversify our business; our ability to maintain relationships with automotive dealers; the significant regulation and restrictions that we are subject to as a bank holding company and financial holding company; the potential for deterioration in the residual value of off-lease vehicles; disruptions in the market in which we fund our operations, with resulting negative impact on our liquidity; changes in our accounting assumptions that may require or that result from changes in the accounting rules or their application, which could result in an impact on earnings; changes in our credit ratings; changes in economic conditions, currency exchange rates or political stability in the markets in which we operate; and changes in the existing or the adoption of new laws, regulations, policies or other activities of governments, agencies and similar organizations (including as a result of the Dodd-Frank Act and Basel III).

Investors are cautioned not to place undue reliance on forward-looking statements. Ally undertakes no obligation to update publicly or otherwise revise any forward-looking statements, whether as a result of new information, future events or other such factors that affect the subject of these statements, except where expressly required by law. Reconciliation of non-GAAP financial measures included within this presentation are provided in this presentation.

Use of the term "loans" describes products associated with direct and indirect lending activities of Ally's operations. The specific products include retail installment sales contracts, lines of credit, leases or other financing products. The term "originate" refers to Ally's purchase, acquisition or direct origination of various "loan" products.

Strong fundamentals and momentum in 2015

- ✓ Adjusted EPS⁽¹⁾ of \$2.00 in 2015, up 19% from the prior year
- ✓ Achieved sustainable 9% – 11% Core ROTCE⁽²⁾
- ✓ Achieved mid-40% Adjusted Efficiency Ratio⁽¹⁾ driving positive operating leverage
- ✓ Exceeded auto origination target with \$41 billion in 2015
- ✓ Exceeded retail deposit growth target with \$7.5 billion of net growth in 2015
- ✓ Redeemed entire Series G preferred and approval to address remaining Series A preferred

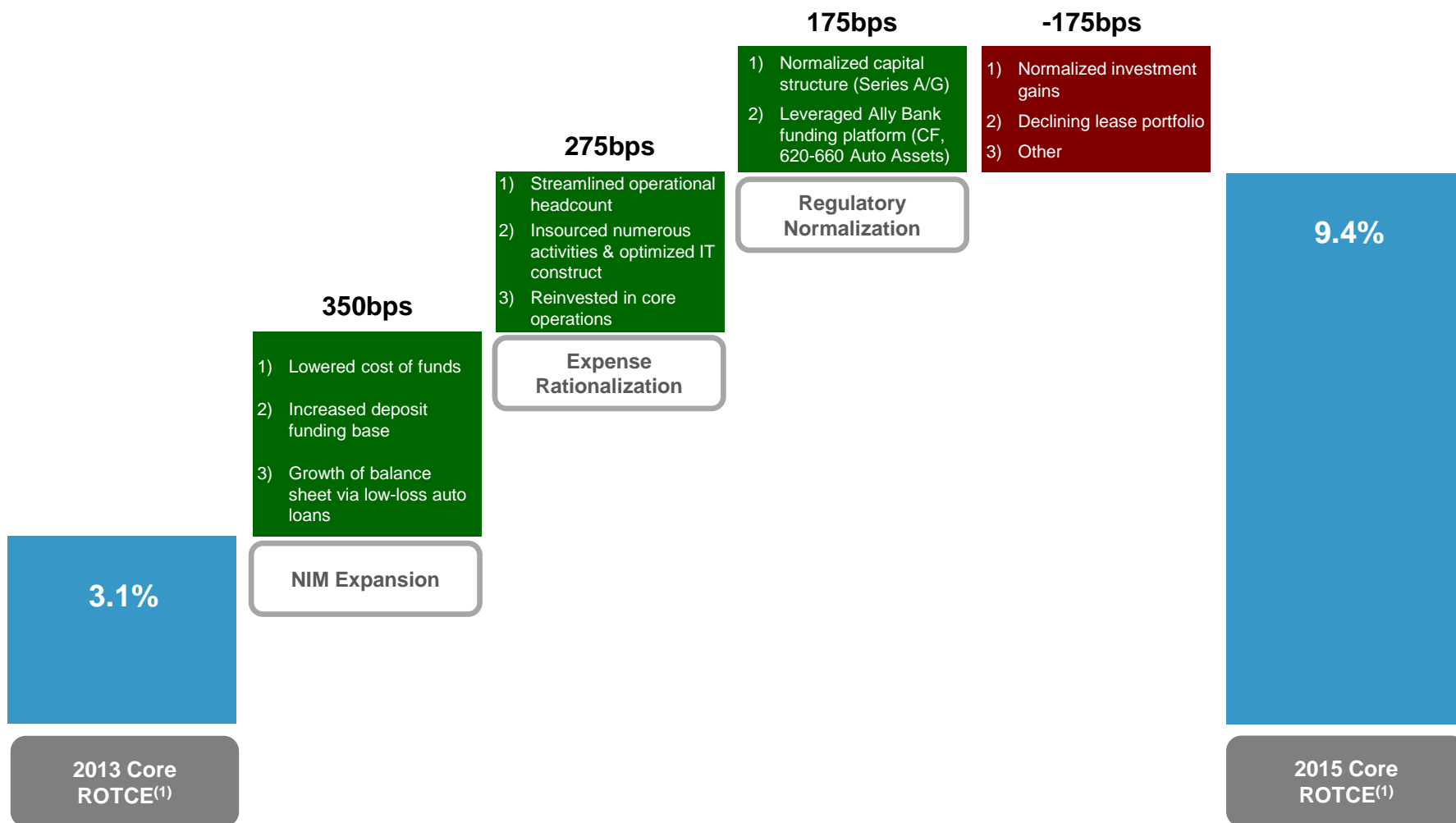
Positioned to execute priorities in 2016

- 15% +/- EPS growth – \$170 million of preferred dividend savings versus 2015
- Initiate a common dividend and share repurchases, subject to CCAR non-objection
- Disciplined deployment of capital towards business and customer expansion opportunities

(1) Represents a non-GAAP financial measure. See slide 10 for details

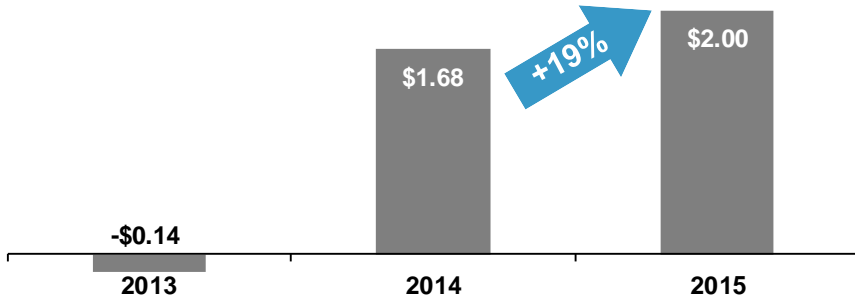
(2) Represents a non-GAAP financial measure. Core ROTCE adjusts for certain items such as net DTA and OID. See slide 29 for details

Successful Execution of IPO Plan



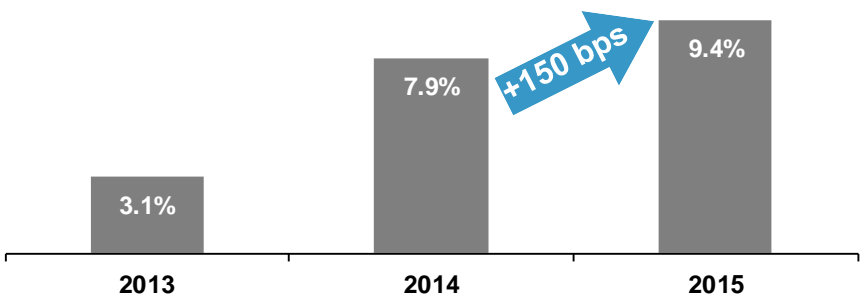
(1) Represents a non-GAAP financial measure. Core ROTCE adjusts for certain items such as net DTA and OID. See slide 29 for details

Adjusted Earnings Per Share⁽¹⁾



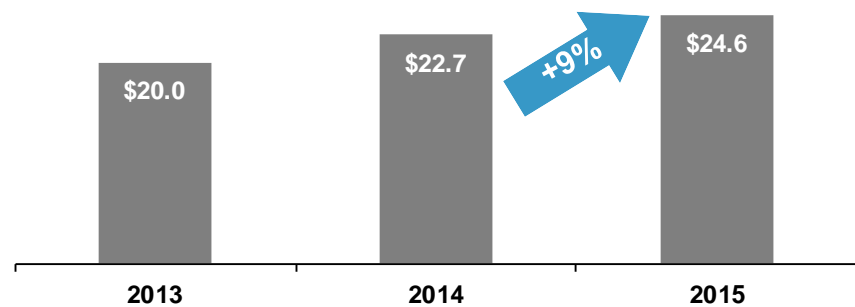
(1) Represents a non-GAAP financial measure. See slide 10 for details

Core ROTCE ⁽²⁾



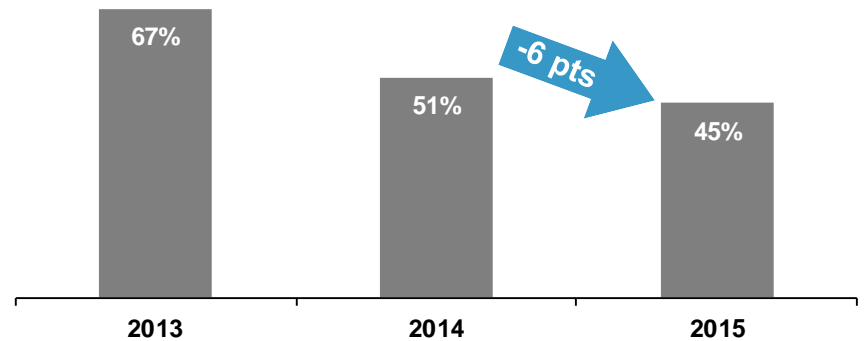
(2) Represents a non-GAAP financial measure. Core ROTCE adjusts for certain items such as net DTA and OID. See slide 29 for details

Adjusted TBV per Share⁽³⁾



(3) Adjusted Tangible Book Value is a non-GAAP financial measure, which adjusts for certain items such as Series G discount and tax-effected OID. See page 21 of the Financial Supplement for details

Adjusted Efficiency Ratio⁽⁴⁾



(4) Represents a non-GAAP financial measure. See slide 29 for details

Operational Momentum



Auto Finance

- Fully replaced lost retail subvention and lease volume
- Expanded active dealer network 5% in 2015 to over 17,500 dealers
- Established financing relationships with Mitsubishi, Aston Martin, McLaren and Beepi

- Growth channel originations up 53% YoY
- Application flow up 17% YoY

Insurance

- Repriced floorplan insurance rates to drive appropriate risk-adjusted returns
- Successful rollout of industry-leading vehicle service contract Ally Premier Protection
 - Ally Premier Protection represented 45% of total 4Q15 US vehicle service contract volume

Deposits

- Strong franchise growth of direct online bank
- Average retail portfolio interest rate down 4bps YoY to 1.12% from 1.16%

- 1.1 million primary customers
- Retail deposit growth of \$7.5 billion in 2015

Additional Expansion

- Corporate Finance business grew average portfolio balance 30% YoY
- Optimized Mortgage held-for-investment portfolio by replacing legacy run-off in 2015

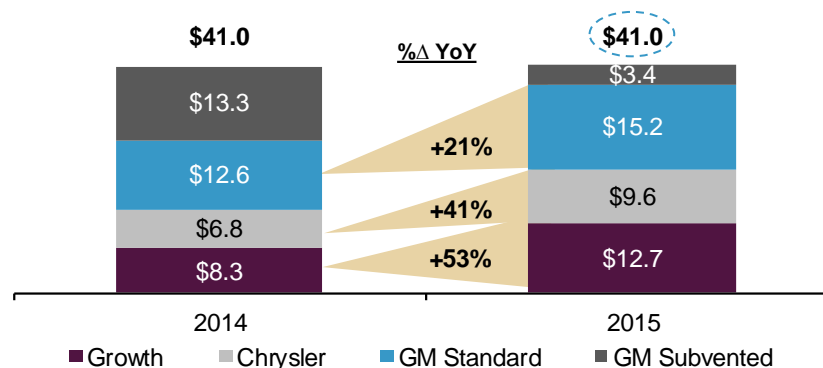
Executed over \$4 billion in bulk purchases

Diversified and Adaptable Business

- Ally's Auto Finance business successfully adapted to loss of subvented lease and loans
- Opportunities to expand in Growth Channel (non GM/Chrysler)
- Success in growing used lending product
 - Attractive risk adjusted returns
- Declining lease residual value risk

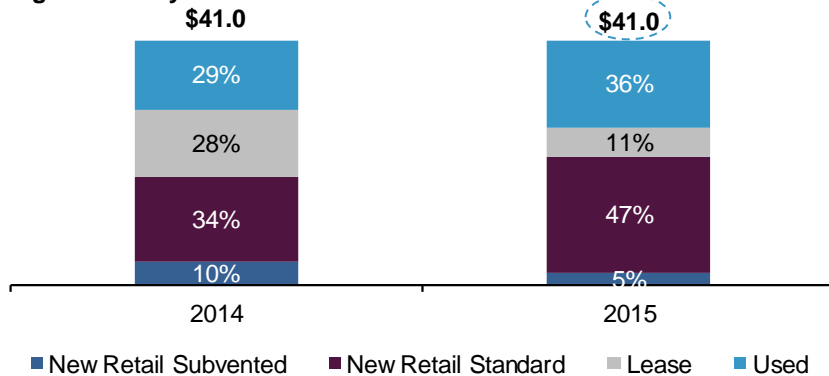
Diversified Origination Channels

Originations by Channel



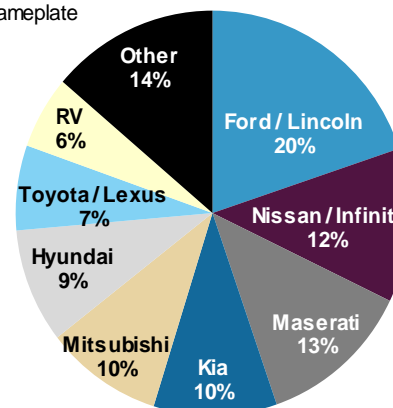
Product Mix

Originations by Product



Growth Channel Mix

% of New 4Q15 by Nameplate



Note: New Retail Subvented includes GM and Chrysler originations

Differentiated Auto Lending Model



- **Differentiated market approach**

- Focus on premium service and deep relationships
- Value added, innovative products and services for dealers, OEMs and consumers
- Full credit spectrum expertise proven over many cycles

- **High quality balance sheet**

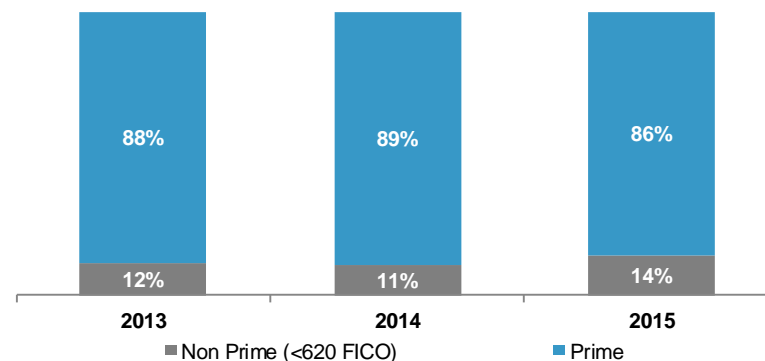
- Consolidated net annual loss rate of 0.58% in 2015
- Retail loans less than 620 FICO comprise less than 8% of total loan portfolio as of 4Q 2015
- Retail auto loans less than 540 FICO comprised only 1% of originations in 2015
- Dealer Financial Services business was profitable even during the Great Recession⁽¹⁾

- **Strong capital and liquidity profile**

- Significant regulatory oversight
- Majority of loan originations funded with deposits and ABS funding
- Significant excess liquidity for market disruptions
- Minimal future unsecured funding needs

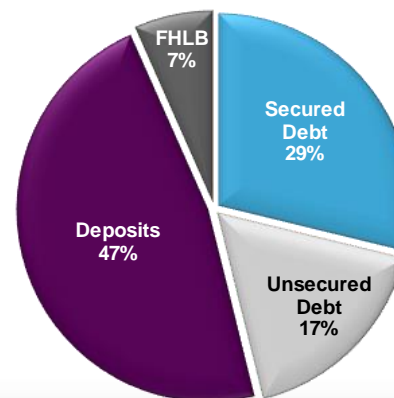
High Quality Risk Profile

Prime / Non Prime Distribution - Retail Loan Originations



Diversified Funding Profile

(as of 12/31/2015)



⁽¹⁾ Dealer Financial Services includes Automotive Finance Operations and Insurance Operations
4Q 2015 Preliminary Results

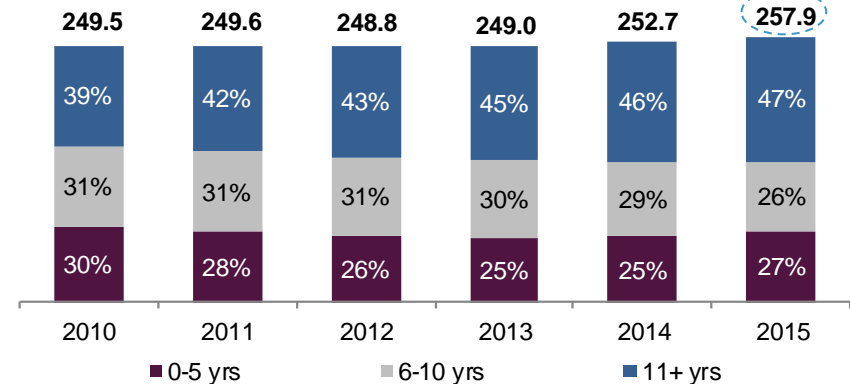
Positioned for Continued Success



- **Overall environment continues to be strong**
 - Healthy manufacturers and dealer networks
 - Healthy consumer (employment, gas prices and affordable payments)
- **Diversified business is less reliant on new vehicle sales volume**
 - Used market is significant
 - Total financing opportunity represented by over 250 million vehicles in operation
- **EPS growth is driven by factors beyond just auto sales or originations**

Vehicles in Operation

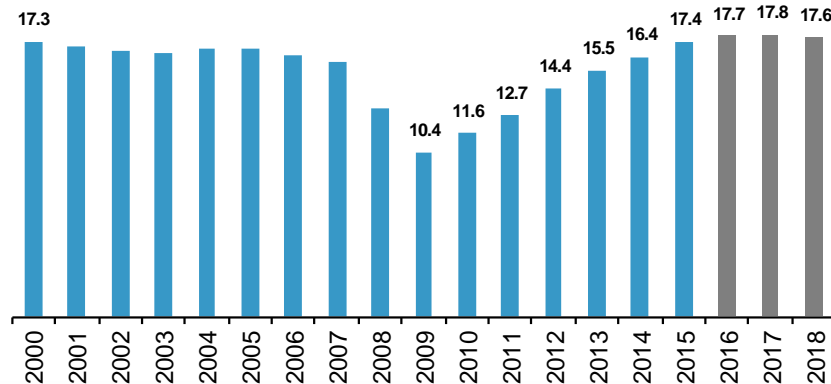
(# millions of vehicles in operation)



Source: IHS Automotive

New Auto Sales Volume

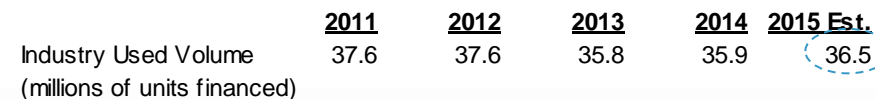
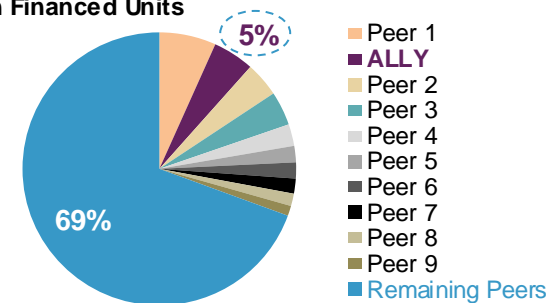
(millions of units)



Source: BEA, Blue Chip Consensus, IHS Automotive

Used Market is Substantial and Fragmented

Market Share based on Financed Units



Source: Used volume - Edmunds.com; Market share - Experian Autocount through November 2015

Fourth Quarter and Full Year Financial Results



(\$ millions except per share data)	4Q 15	3Q 15	4Q 14	FY 2015	FY 2014
Net financing revenue ⁽¹⁾	\$ 995	\$ 981	\$ 835	\$ 3,764	\$ 3,547
Total other revenue ⁽¹⁾⁽²⁾	358	332	370	1,498	1,438
Provision for loan losses	240	211	155	707	457
Controllable expenses ⁽²⁾	465	449	478	1,831	1,891
Other noninterest expenses ⁽²⁾	202	222	176	922	1,018
Core pre-tax income, ex. repositioning ⁽³⁾	\$ 446	\$ 431	\$ 396	\$ 1,801	\$ 1,619
Net income	\$ 263	\$ 268	\$ 177	\$ 1,289	\$ 1,150
GAAP EPS (diluted)	\$ (1.97)	\$ 0.47	\$ 0.23	\$ (2.66)	\$ 1.83
Capital actions (Series A and G)	2.43	-	-	4.90	-
Discontinued operations, net of tax	0.03	0.01	(0.05)	(0.81)	(0.47)
OID expense, net of tax	0.02	0.02	0.06	0.08	0.25
Repositioning / other ⁽⁴⁾	0.01	0.00	0.17	0.48	0.07
Adjusted EPS	\$ 0.52	\$ 0.51	\$ 0.40	\$ 2.00	\$ 1.68
Core ROTCE ⁽⁵⁾	9.8%	9.2%	7.1%	9.4%	7.9%
Adjusted Efficiency Ratio ⁽⁵⁾	44%	44%	50%	45%	51%
Effective Tax Rate	35.9%	34.5%	19.3%	35.6%	25.7%

(1) Excludes OID. Total other revenue excludes accelerated OID expense of \$6 million in 4Q14, \$14 million in 2015 and \$14 million in 2014 associated with debt redemptions

(2) Excludes repositioning items. See slides 27 and 28 for details

(3) As presented excludes the impact of repositioning items, OID amortization expense, income tax expense and discontinued operations. See slides 27 and 28 for details

(4) Repositioning items are primarily related to the extinguishment of high-cost legacy debt. See slide 29 for additional details

(5) Represents a non-GAAP financial measure. See slide 29 for details

Results by Segment



- **Auto Finance results driven by continued strong originations**
 - Higher net financing revenue due to retail loan growth and lower cost of funds
 - Partially offset by higher provision expense due to portfolio growth and seasonality
- **Insurance results largely driven by higher investment gains QoQ**
- **Mortgage results up QoQ due to lower provision and down YoY due to a reserve release that did not repeat**
- **Corporate and Other down QoQ driven by changes in cost of funds allocations**
 - Increase YoY primarily driven by lower non-interest expense

Pre-Tax Income (\$ millions)	<u>Increase/(Decrease) vs</u>		
	4Q 15	3Q 15	4Q 14
Automotive Finance	\$ 333	\$ 10	\$ 42
Insurance	78	38	(8)
Dealer Financial Services	\$ 411	\$ 48	\$ 34
Mortgage ⁽¹⁾	9	3	(9)
Corporate and Other ⁽¹⁾	26	(36)	25
Core pre-tax income, ex. repositioning⁽²⁾	\$ 446	\$ 15	\$ 50

(1) Results exclude the impact of repositioning items. Corporate and other also excludes OID amortization expense. See slide 27 for details

(2) Core pre-tax income is a non-GAAP financial measure and as presented excludes the impact of repositioning items, OID amortization expense, income tax expense and discontinued operations. See slides 27 and 29 for details

Net Interest Margin



- Net Interest Margin⁽¹⁾ up 33 bps YoY driven by higher asset yields and lower cost of funds
 - Cost of funds⁽¹⁾ down 20 bps YoY driven by reduction of legacy high-coupon debt and continued deposit growth

Net Interest Margin

(\$ millions)

	4Q15		3Q15		4Q14	
	Average Balance	Yield	Average Balance	Yield	Average Balance	Yield
Retail Auto Loan	\$ 64,231	5.3%	\$ 62,115	5.2%	\$ 58,544	5.2%
Auto Lease (net of dep)	16,824	6.5%	17,519	6.8%	19,479	5.5%
Commercial Auto	34,077	2.8%	31,726	2.9%	33,218	3.0%
Corporate Finance	2,506	6.3%	2,309	6.2%	1,864	6.4%
Mortgage	9,809	3.3%	9,564	3.4%	7,670	3.4%
Cash, Securities and Other	18,822	2.0%	21,413	1.8%	19,733	1.7%
Total Earning Assets	\$ 146,269	4.29%	\$ 144,646	4.30%	\$ 140,508	4.15%
Interest Revenue	\$ 1,582		\$ 1,567		\$ 1,469	
LT Unsecured Debt	\$ 21,716	4.6%	\$ 20,884	5.0%	\$ 24,468	5.3%
Secured Debt	40,134	1.3%	42,150	1.2%	41,264	1.2%
Deposits ⁽²⁾	64,985	1.2%	62,882	1.1%	57,381	1.2%
Other Borrowings ⁽³⁾	11,695	1.0%	11,890	0.8%	9,595	0.7%
Total Funding Sources ⁽¹⁾	\$ 138,530	1.70%	\$ 137,806	1.71%	\$ 132,708	1.90%
Interest Expense	\$ 593		\$ 593		\$ 636	
Net Financing Revenue ⁽⁴⁾	\$ 989		\$ 974		\$ 833	
NIM	2.68%		2.67%		2.35%	

(1) Excludes OID

(2) Includes brokered deposits. Includes average noninterest-bearing deposits of \$95 million in 4Q15, \$91 million in 3Q15 and \$68 million in 4Q14

(3) Includes Demand Notes, FHLB, and Repurchase Agreements

(4) Excludes dividend income from equity investments

Deposits



- \$1.9 billion of retail deposit growth QoQ and \$7.5 billion YoY
- Primary customer base up 16% YoY
- Enhancing customer centric banking experience
 - Enhancements to CD online management and Bill Pay provide customer flexibility with a simple design
 - Ally Bank named “Best Online Bank” in December 2015 by Kiplinger’s Personal Finance
 - Ally Bank named “Online Bank of the Year” for the second consecutive year by GoBankingRates.com
- Positioned marketing to capture seasonal flows in 1Q

Stable, consistent growth of retail deposits

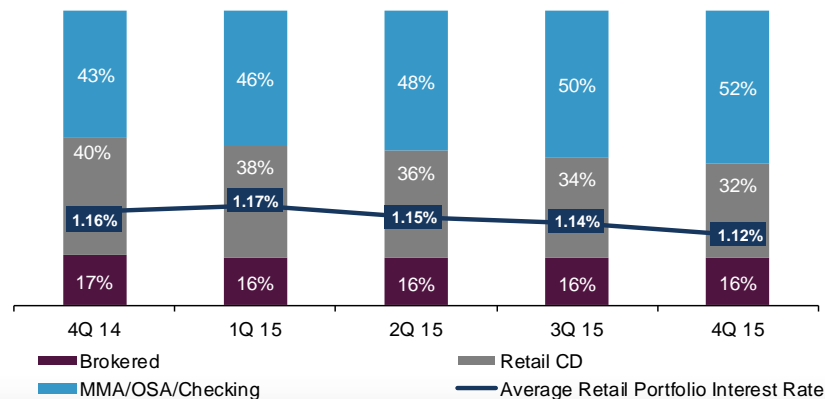
Ally Bank Deposit Levels

(\$ billions)



Deposit Mix

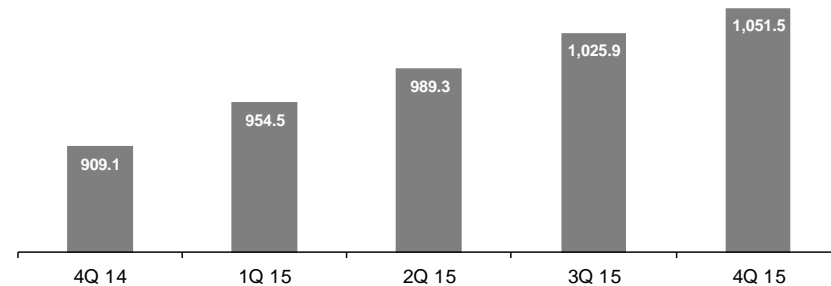
Ally Bank Deposit Composition and Average Retail Portfolio Interest Rate



Retail deposit customer growth

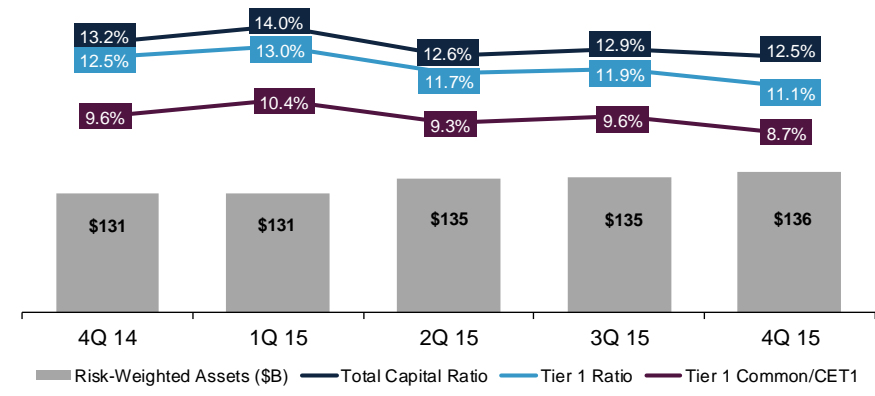
Ally Bank Retail Deposit Customers

(thousands)



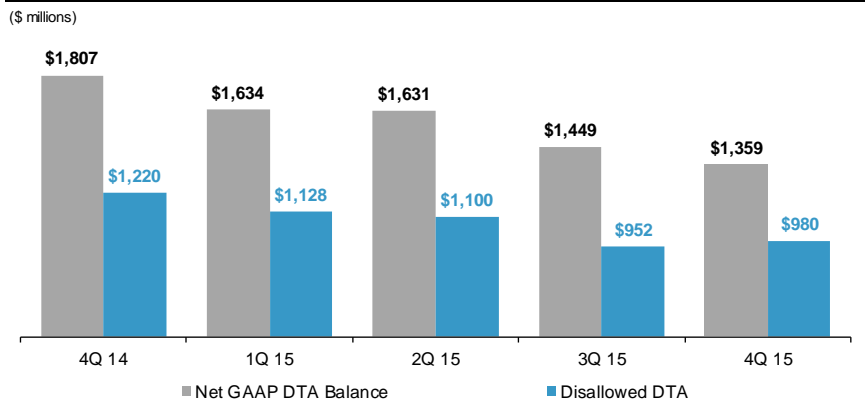
- **Capital ratios lower QoQ driven by redemption of the remaining Series G preferred**
 - Partially offset by profitability in the quarter
- **Preliminary fully phased-in Basel III Common Equity Tier 1 (CET1) ratio of 8.7%**
 - Preliminary Basel III CET1 ratio, reflective of transition provisions, is 9.2%, primarily driven by phase-in of DTA treatment
- **Adjusted Tangible Book Value up approximately 9% YoY**

Capital Ratios and Risk-Weighted Assets



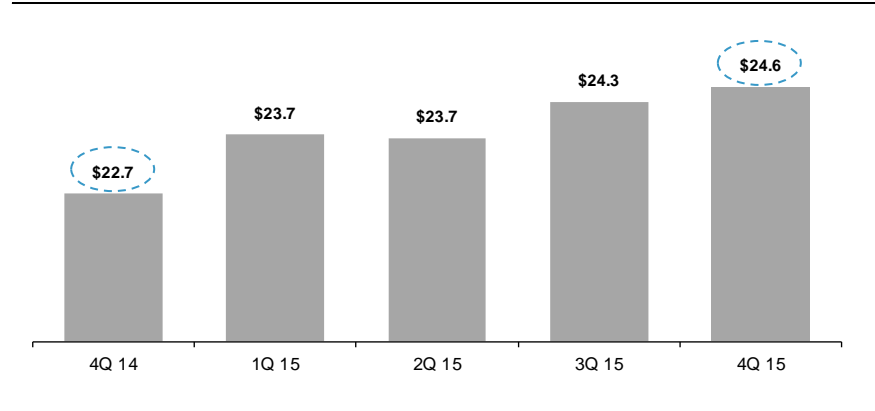
Tier 1 Common (2014 figures calculated under Basel I) and CET1 (2015 represents fully phased-in Basel III) are non-GAAP financial measures. See page 16 of the Financial Supplement for details

Deferred Tax Asset Utilization



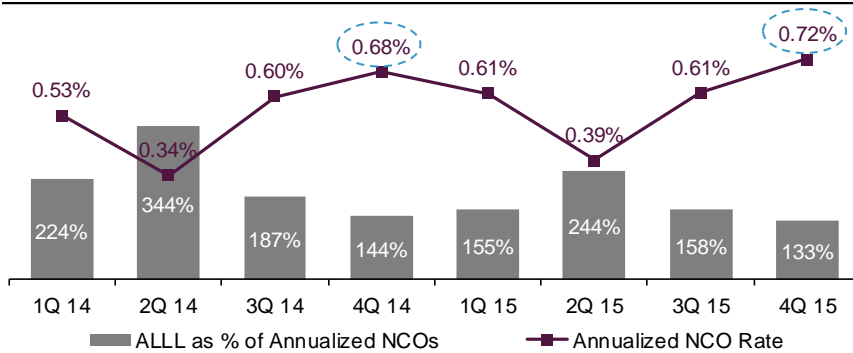
Reflects Basel III fully phased-in disallowed DTA. Disallowed DTA is phased in to CET1 during transition period. See page 16 of the Financial Supplement for details

Adjusted Tangible Book Value per Share



Adjusted Tangible Book Value is a non-GAAP financial measure, which adjusts for certain items such as Series G discount and tax-effected OID. See page 21 of the Financial Supplement for details

Consolidated Net Charge-Offs



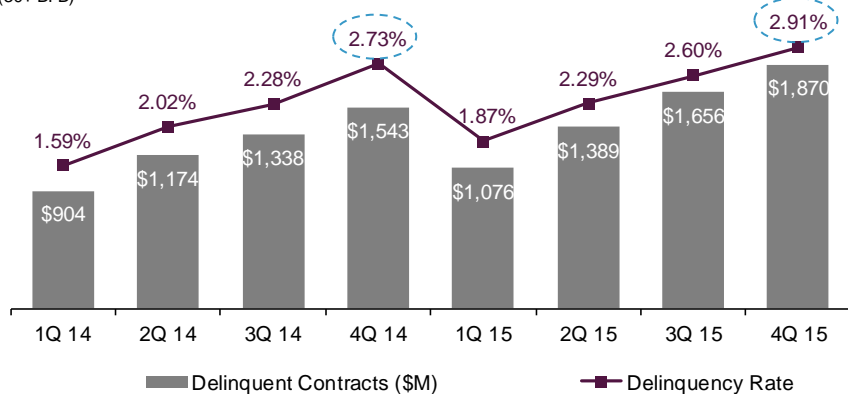
Coverage Rate

1.20% 1.16% 1.12% 0.98% 0.93% 0.93% 0.94% 0.94%

Note: Above loans are classified as held-for-investment and recorded at historical cost. See slide 29 for details

U.S. Retail Auto Delinquencies

(30+ DPD)



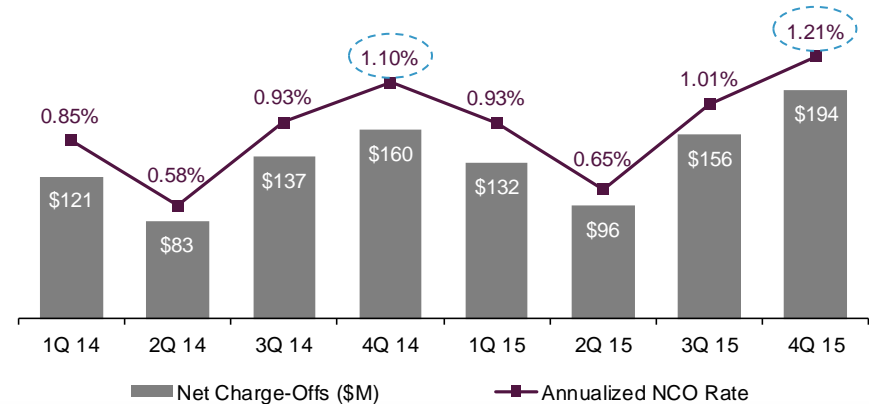
Note: Includes accruing contracts only
4Q 2015 Preliminary Results

Provision Expense

(\$ millions)

Provision Expense	1Q 14	2Q 14	3Q 14	4Q 14	1Q 15	2Q 15	3Q 15	4Q 15
Retail Auto	\$ 163	\$ 97	\$ 112	\$ 168	\$ 158	\$ 152	\$ 200	\$ 229
Commercial Auto	(4)	2	(3)	7	(31)	(20)	1	7
Mortgage	(23)	(25)	(7)	(14)	(5)	3	6	(3)
Corp/Other	1	(11)	-	(6)	(6)	5	4	7
Total	\$ 137	\$ 63	\$ 102	\$ 155	\$ 116	\$ 140	\$ 211	\$ 240
Retail Auto Coverage Ratio	1.26%	1.25%	1.18%	1.21%	1.24%	1.26%	1.27%	1.30%
Retail Auto Loan Bal (\$ billions)	\$ 56.8	\$ 58.1	\$ 58.7	\$ 56.5	\$ 57.4	\$ 60.7	\$ 63.5	\$ 64.2

U.S. Retail Auto Net Charge-Offs



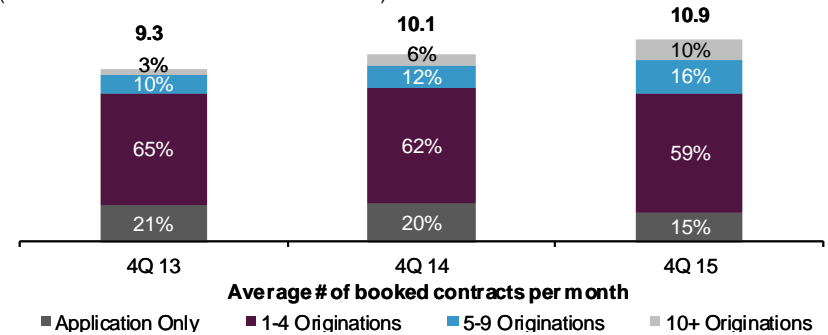
Auto Finance – Results



- **Auto Finance reported pre-tax income of \$333 million in 4Q, up \$42 million YoY and up \$10 million from the prior quarter**
 - Net financing revenue higher driven primarily by strong originations and higher asset balances
 - Provision higher YoY primarily driven by loan growth (loan vs. lease originations) and up QoQ driven by seasonally higher retail charge-offs
- **Earning assets up \$3.8 billion YoY and \$2.3 billion QoQ driven by strong originations**
 - Executed \$3.6 billion of off-balance-sheet transactions in 2015
- **\$9.3 billion of consumer auto originations in 4Q15**
 - Nonprime (<620 FICO) 12.6% of originations in 4Q15 vs. 13.5% in 3Q15
 - Growth channel originations up 57% in 4Q YoY due to expanded relationships and retail products
- **Growth dealer relationships increased as well as penetration per dealer**

Key Financials (\$ millions)	4Q 15	Increase/(Decrease) vs.	
		3Q 15	4Q 14
Net financing revenue	\$ 900	\$ 30	\$ 133
Total other revenue	65	2	(4)
Total net revenue	965	32	129
Provision for loan losses	236	35	61
Noninterest expense	396	(13)	26
Pre-tax income from continuing ops	\$ 333	\$ 10	\$ 42
U.S. auto earning assets	\$ 115,391	\$ 2,275	\$ 3,810
Net lease revenue			
Operating lease revenue	\$ 812	\$ (18)	\$ (93)
Depreciation expense	604	(30)	(80)
Remarketing gains	68	(37)	18
Total depreciation expense	536	8	(97)
Net lease revenue	\$ 276	\$ (26)	\$ 4

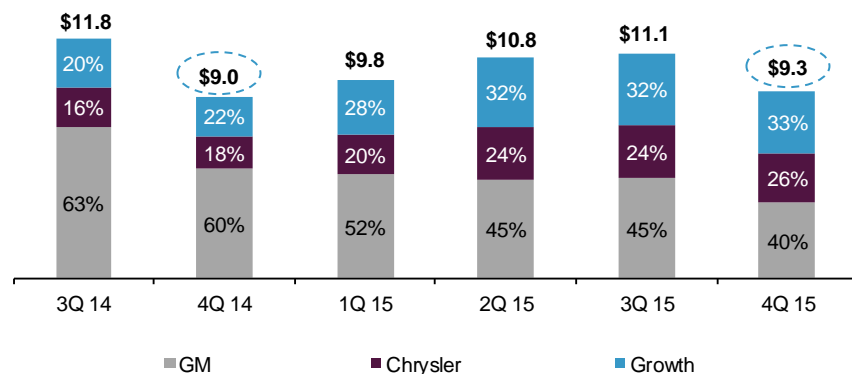
(# of Active Growth Dealers in Thousands)



Auto Finance – Key Metrics

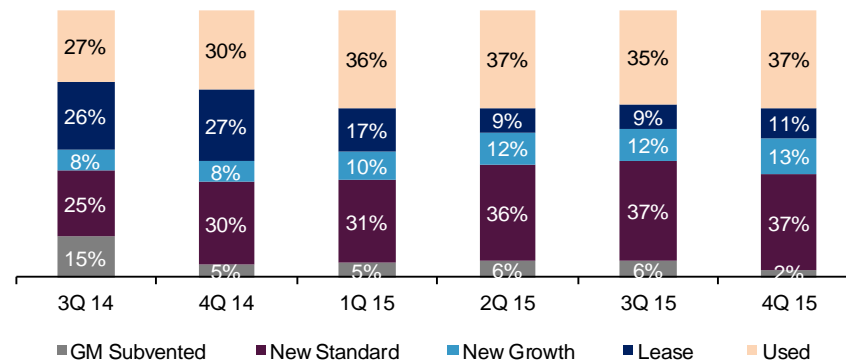
Consumer Originations

(\$ billions; % of \$ originations)



Origination Mix

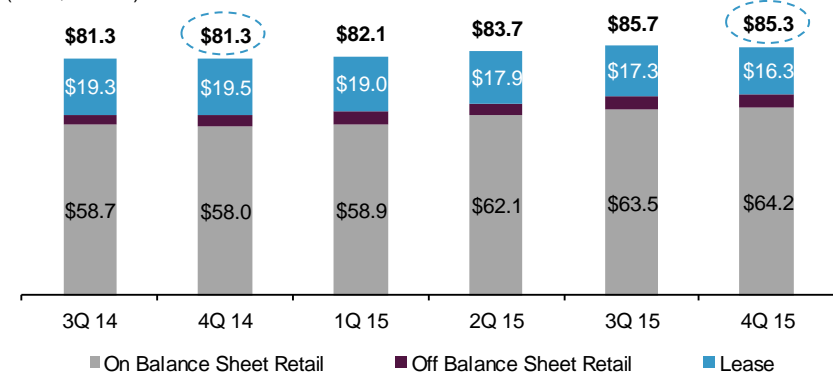
(% of \$ originations)



See slide 29 for definitions

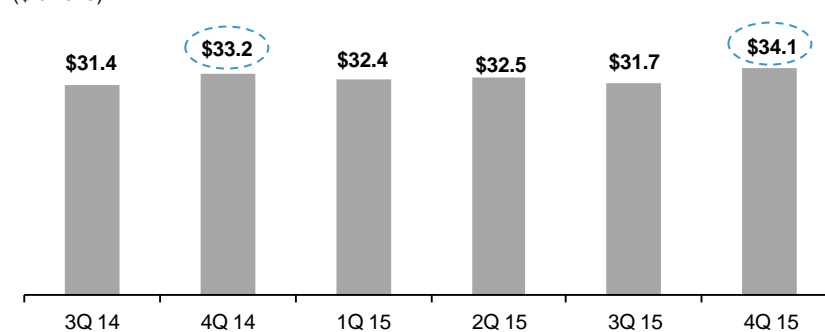
Consumer Assets

(EOP \$ billions)



Commercial Assets

(\$ billions)



Note: Asset balances reflect the average daily balance for the quarter

- **Pre-tax income of \$78 million, down \$8 million YoY and up \$38 million from the prior quarter**

- Lower non-weather losses due to lower Vehicle Service Contract (“VSC”) claims

- Investment gains down YoY but up QoQ

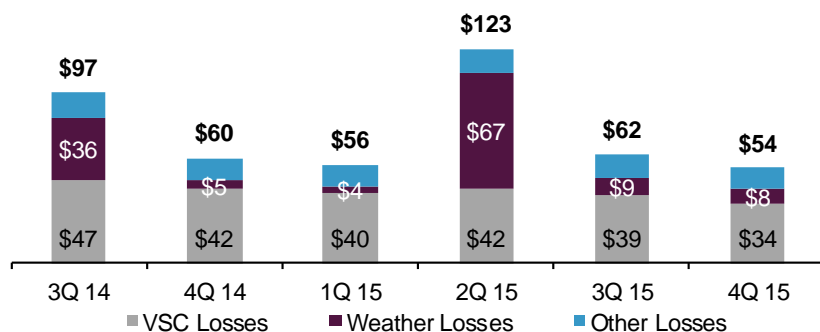
- **Written premiums of \$222 million in 4Q, down YoY driven primarily by discontinuation of agent channel and increased dealer reinsurance participation**

- Typical seasonal decline QoQ due to lower auto sales

- **Lowest quarterly loss ratio in 6 years**

Insurance Losses

(\$ millions)



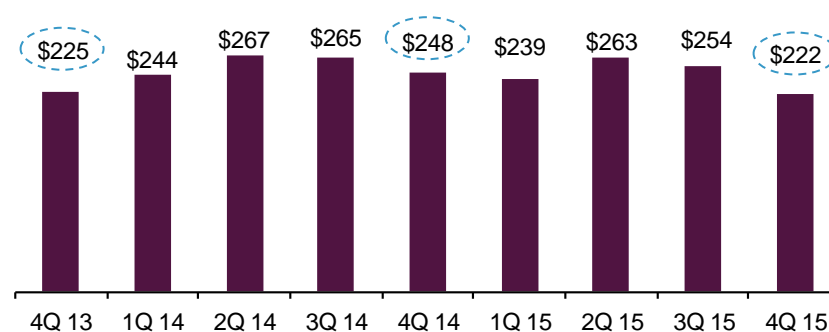
Note: Excludes the benefit of weather-related loss reinsurance and Canadian Personal Lines losses

Key Financials (\$ millions)	4Q 15	Increase/(Decrease) vs.	
		3Q 15	4Q 14
Premiums, service revenue earned and other	\$ 238	\$ (2)	\$ (7)
Losses and loss adjustment expenses	54	(7)	(3)
Acquisition and underwriting expenses	147	(1)	1
Total underwriting income	37	6	(5)
Investment income and other	41	32	(3)
Pre-tax income from continuing ops	\$ 78	\$ 38	\$ (8)
Total assets	\$ 7,053	\$ 56	\$ (137)

Key Statistics	4Q 15	3Q 15	4Q 14
Loss ratio	22.5%	25.7%	23.1%
Underwriting expense ratio	62.6%	62.0%	59.9%
Combined ratio	85.1%	87.7%	83.0%

Dealer Products & Services Written Premiums

(\$ millions)



Note: Excludes Canadian Personal Lines business, which is in runoff

Mortgage Results

Key Financials (\$ millions)	Increase/(Decrease) vs.		
	4Q 15	3Q 15	4Q 14
Net financing revenue	\$ 22	\$ 2	\$ 14
Total other revenue	3	(7)	1
Total net revenue	25	(5)	15
Provision for loan losses	(3)	(9)	11
Noninterest expense	19	1	13
Pre-tax income from continuing ops ⁽¹⁾	\$ 9	\$ 3	\$ (9)
Total assets	\$ 9,768	\$ (4)	\$ 1,884

Ally Bank HFI Portfolio	4Q 15	3Q 15	4Q 14
Net Carry Value (\$ billions)	\$ 9.7	\$ 9.7	\$ 7.3
Ongoing (post 1/1/2009)	66%	64%	47%
Legacy (pre 1/1/2009)	34%	36%	53%
% Interest Only	6.2%	7.3%	12.5%
% 30+ Delinquent	2.1%	2.1%	3.0%
Net Charge-off Rate	0.1%	0.3%	0.6%
Wtd. Avg. LTV/CLTV ⁽²⁾	65.9%	66.5%	71.5%
Refreshed FICO	754	753	734

(1) Excludes repositioning items in 4Q14. See slide 27 for details

(2) Updated home values derived using a combination of appraisals, BPOs, AVMs and MSA level house price indices

Corporate and Other Results

Key Financials (\$ millions)	Increase/(Decrease) vs.		
	4Q 15	3Q 15	4Q 14
Net financing revenue (ex. OID)	\$ 58	\$ (17)	\$ 7
Total other revenue (ex. OID)	26	(0)	7
Provision for loan losses	7	3	13
Noninterest expense	51	15	(23)
Core pre-tax income ⁽¹⁾	\$ 26	\$ (36)	\$ 25
OID amortization expense ⁽²⁾	12	1	(30)
Pre-tax loss from continuing ops ⁽¹⁾	\$ 14	\$ (36)	\$ 55
Total assets	\$ 26,124	\$ 820	\$ 2,755

(1) Excludes repositioning items. See slide 27 for details

(2) Primarily bond exchange OID amortization expense used for calculating core pre-tax income

Conclusion and Outlook

- **Successfully executed two year plan to restore profitability and returns**
- **Positioned Ally to provide reliable results with a long runway for steady growth**
 - Near-term EPS growth driven by significantly lower preferred dividends and modest business expansion
 - Proven ability to quickly and profitably adapt our originations model to industry, market and competitive changes
 - Creating additional attractive capital deployment opportunities
- **Focused on balance sheet strength and profitability over asset growth**
 - Credit remains healthy and in line with expectations
 - ROE optimization, protecting book value and driving shareholder value remain highest priorities



Building a better financial services company

Supplemental Charts



Fourth Quarter and Full Year Financial Results



(\$ millions)	4Q 15	3Q 15	4Q 14	FY 2015	FY 2014
Net financing revenue ⁽¹⁾	\$ 995	\$ 981	\$ 835	\$ 3,764	\$ 3,547
Total other revenue ⁽¹⁾⁽²⁾	358	332	370	1,498	1,438
Provision for loan losses	240	211	155	707	457
Controllable expenses ⁽²⁾	465	449	478	1,831	1,891
Other noninterest expenses ⁽²⁾	202	222	176	922	1,018
Core pre-tax income, ex. repositioning ⁽³⁾	\$ 446	\$ 431	\$ 396	\$ 1,801	\$ 1,619
Repositioning items ⁽⁴⁾	(3)	(2)	(167)	(349)	(187)
Core pre-tax income	\$ 443	\$ 428	\$ 229	\$ 1,452	\$ 1,432
OID amortization expense ⁽⁵⁾	12	11	42	59	186
Income tax expense	155	144	36	496	321
(Loss) income from discontinued operations	(13)	(5)	26	392	225
Net income	\$ 263	\$ 268	\$ 177	\$ 1,289	\$ 1,150
Preferred dividends ⁽⁶⁾	1,216	38	68	2,571	268
Net (loss) income attributable to common	\$ (953)	\$ 230	\$ 109	\$ (1,282)	\$ 882

(1) Excludes OID. Total other revenue excludes accelerated OID expense of \$6 million in 4Q14, \$14 million in 2015 and \$14 million in 2014 associated with debt redemptions

(2) Excludes repositioning items. See slides 27 and 28 for details

(3) Core pre-tax income as presented excludes the impact of repositioning items, OID amortization expense, income tax expense and discontinued operations. See slides 27, 28 and 29 for details

(4) See slides 27, 28 and 29 for details

(5) Includes accelerated OID expense of \$14 million in 2015 and \$14 million in 2014

(6) Includes \$1.2 billion of preferred stock redemptions in 4Q15 and \$2.4 billion of preferred stock redemptions in 2015

Full Year Results by Segment



Pre-Tax Income	<u>Increase/(Decrease) vs</u>		
(\$ millions)	<u>2015</u>	<u>2014</u>	<u>2014</u>
Automotive Finance	\$ 1,335	\$ 1,429	\$ (94)
Insurance	211	197	14
Dealer Financial Services	\$ 1,546	\$ 1,626	\$ (80)
Mortgage ⁽¹⁾	91	57	34
Corporate and Other ⁽¹⁾	164	(64)	228
Core pre-tax income, ex. repositioning⁽²⁾	\$ 1,801	\$ 1,619	\$ 182

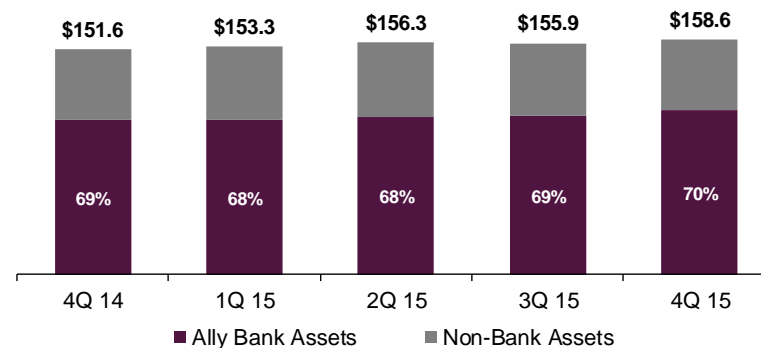
(1) Results exclude the impact of repositioning items. Corporate and other also excludes OID amortization expense. See slide 28 for details

(2) Core pre-tax income is a non-GAAP financial measure and as presented excludes the impact of repositioning items, OID amortization expense, income tax expense and discontinued operations. See slides 28 and 29 for details

- **Diversified funding strategy with opportunities to lower cost of funds**
 - 70% of total assets reside at Ally Bank
 - Deposits represent 47% of Ally's funding
- **\$1.0 billion of ABS transactions in 4Q**
- **\$0.5 billion off balance sheet credit facility**
- **\$1.5 billion of unsecured debt issuance in 4Q**
 - \$750 million of tier 2 capital qualifying subordinated debt
- **Strong capital markets funding in 2015**
 - Executed over \$16 billion in new funding
 - \$8.3 billion of ABS transactions including a \$1.0 billion full securitization
 - \$5.4 billion of unsecured bond issuance
 - \$2.0 billion of whole loan sales
 - \$0.5 billion new off-balance sheet credit facility

Total Asset Breakdown

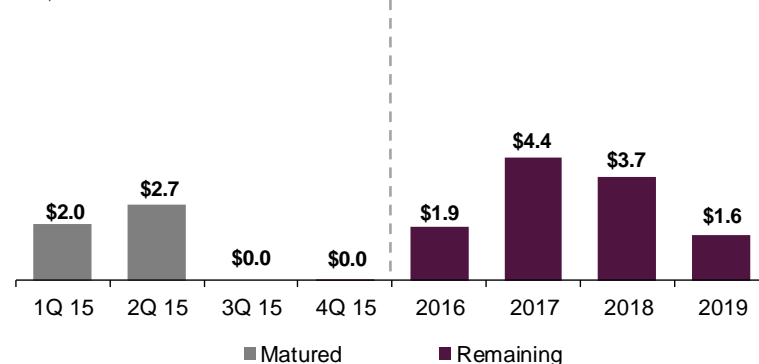
(\$ billions)



Note: Certain prior period amounts have been reclassified to conform to current period presentation. See slide 29 or details

Unsecured Long-Term Debt Maturities

(\$ billions)



As of 12/31/15. Total maturities for 2020 and beyond equal \$10.5 billion and do not exceed \$3.0 billion in any given year. Current period does not include early debt redemptions.

Interest Rate Sensitivity



Net Financing Revenue Impact⁽¹⁾ vs. Forward Curve

\$ million	4Q15		3Q15	
	Ally Modeled Scenario ⁽²⁾	50% Deposit Pass-Through	Ally Modeled Scenario ⁽²⁾	50% Deposit Pass-Through
+100 bp Instantaneous	\$ (109)	\$ 13	\$ (50)	\$ 48
+100 bp Gradual (over 12 months)	\$ (37)	\$ 4	\$ (7)	\$ 29
Stable rate environment	\$ 30	\$ 18	\$ 12	\$ (5)

(1) Net financing revenue impacts reflect a rolling 12-month view

(2) Results in ~80% pass-through rate over time. See slide 29 for additional details

Deferred Tax Asset



Deferred Tax Asset (\$ millions)	4Q 15			3Q 15 ⁽¹⁾
	Gross DTA/(DTL) Balance	Valuation Allowance	Net DTA/(DTL) Balance	Net DTA/(DTL) Balance
Net Operating Loss (Federal)	\$ 950	\$ -	\$ 950	\$ 697
Tax Credit Carryforwards	1,941	(472)	1,469	1,461
State/Local Tax Carryforwards	194	(110)	84	90
Other Deferred Tax Liabilities, net ⁽²⁾	(1,144)	-	(1,144)	(799)
Net Deferred Tax Assets	\$ 1,941	\$ (582)	\$ 1,359	\$ 1,449

(1) U.S. GAAP does not prescribe a method for calculating individual elements of deferred taxes for interim periods; therefore, these balances are estimated

(2) Primarily book / tax timing differences

Notes on non-GAAP and other financial measures



\$ in millions	4Q '15			3Q '15			4Q '14		
	GAAP	OID & Repositioning Items	Non-GAAP ⁽¹⁾	GAAP	OID & Repositioning Items	Non-GAAP ⁽¹⁾	GAAP	OID & Repositioning Items	Non-GAAP ⁽¹⁾
Consolidated Ally									
Net financing revenue	\$ 983	\$ 12	\$ 995	\$ 970	\$ 11	\$ 981	\$ 799	\$ 36	\$ 835
Total other revenue	356	2	358	332	-	332	215	155	370
Provision for loan losses	240	-	240	211	-	211	155	-	155
Controllable expenses	466	(1)	465	452	(2)	449	479	(1)	478
Other noninterest expenses	202	-	202	222	-	222	193	(18)	176
Pre-tax income from continuing ops	\$ 431	\$ 15	\$ 446	\$ 417	\$ 14	\$ 431	\$ 187	\$ 209	\$ 396
Mortgage Operations									
Net financing revenue	\$ 22	\$ -	\$ 22	\$ 20	\$ -	\$ 20	\$ 8	\$ -	\$ 8
Gain on sale of mortgage loans, net	-	-	-	9	-	9	-	-	-
Other revenue (excluding gain on sale)	3	-	3	1	-	1	4	(2)	2
Total net revenue	25	-	25	30	-	30	12	(2)	10
Provision for loan losses	(3)	-	(3)	6	-	6	(14)	-	(14)
Noninterest expense	19	-	19	18	-	18	6	-	6
Pre-tax income from continuing ops	\$ 9	\$ -	\$ 9	\$ 6	\$ -	\$ 6	\$ 20	\$ (2)	\$ 18
Corporate / Other (incl. CF)									
Net financing revenue	\$ 46	\$ 12	\$ 58	\$ 64	\$ 11	\$ 75	\$ 15	\$ 36	\$ 51
Total other revenue (loss)	24	2	26	26	-	26	(138)	157	19
Provision for loan losses	7	-	7	4	-	4	(6)	-	(6)
Noninterest expense	52	(1)	51	38	(2)	36	93	(19)	74
Pre-tax income (loss) from continuing ops	\$ 11	\$ 15	\$ 26	\$ 48	\$ 14	\$ 62	\$ (210)	\$ 211	\$ 1

(1) Represents core pre-tax income excluding repositioning items. See slide 29 for definitions

Notes on non-GAAP and other financial measures



\$ in millions	FY '15			FY '14		
	GAAP	OID & Repositioning Items	Non-GAAP ⁽¹⁾	GAAP	OID & Repositioning Items	Non-GAAP ⁽¹⁾
Consolidated Ally						
Net financing revenue	\$ 3,719	\$ 45	\$ 3,764	\$ 3,375	\$ 172	\$ 3,547
Total other revenue	1,142	356	1,498	1,276	162	1,438
Provision for loan losses	707	-	707	457	-	457
Controllable expenses	1,839	(7)	1,831	1,893	(2)	1,891
Other noninterest expenses	922	-	922	1,055	(37)	1,018
Pre-tax income from continuing ops	\$ 1,393	\$ 408	\$ 1,801	\$ 1,246	\$ 373	\$ 1,619
Mortgage Operations						
Net financing revenue	\$ 72	\$ -	\$ 72	\$ 43	\$ -	\$ 43
Gain on sale of mortgage loans, net	79	-	79	6	-	6
Other revenue (excluding gain on sale)	8	1	9	11	(2)	9
Total net revenue	159	1	160	60	(2)	58
Provision for loan losses	1	-	1	(69)	-	(69)
Noninterest expense	68	-	68	70	0	70
Pre-tax income from continuing ops	\$ 90	\$ 1	\$ 91	\$ 59	\$ (2)	\$ 57
Corporate / Other (incl. CF)						
Net financing revenue (loss)	\$ 161	\$ 45	\$ 206	\$ (45)	\$ 172	\$ 127
Total other revenue (loss)	(213)	355	142	(134)	164	30
Provision for loan losses	10	-	10	(16)	-	(16)
Noninterest expense	181	(7)	174	276	(39)	237
Pre-tax (loss) income from continuing ops	\$ (243)	\$ 407	\$ 164	\$ (439)	\$ 375	\$ (64)

(1) Represents core pre-tax income excluding repositioning items. See slide 29 for definitions

Notes on non-GAAP and other financial measures



- 1) **Core pre-tax income (loss)** is a non-GAAP financial measure. It is defined as income (loss) from continuing operations before income tax expense and primarily bond exchange original issue discount ("OID") amortization expense.
- 2) **Repositioning items** are primarily related to the extinguishment of high-cost legacy debt in 2015 and 2014. Additionally, expenses associated with Ally's IPO were repositioned in 2014.
- 3) **Core ROTCE** is equal to Operating Net Income Available to Common divided by Normalized Common Equity. See page 22 in the Financial Supplement for full calculation.
 - A. **Operating Net Income Available to Common** is calculated as (a) Pre-Tax Income from Continuing Operations minus (b) Income Tax Expense using a normalized 34% rate plus (c) expense associated with original issue bond discount amortization minus (d) preferred dividends associated with our Series A and Series G preferred stock plus (e) impact of any disclosed repositioning items.
 - B. **Normalized Common Equity** is calculated as the two period average of (a) shareholder equity minus (b) the book value of preferred stock outstanding minus (c) goodwill and other intangibles minus (d) remaining original issue bond discount minus (e) remaining net deferred tax asset.
- 4) **Adjusted Efficiency ratio** is equal to (A) total noninterest expense less (i) Insurance operating segment related expenses, (ii) mortgage repurchase expense and (iii) expense related to repositioning items divided by (B) total net revenue less (i) Insurance operating segment related revenue, (ii) OID amortization expense and (iii) any revenue related to repositioning items. See page 22 in the Financial Supplement for full calculation.
- 5) **Corporate and Other** primarily consists of Ally's centralized treasury activities, the residual impacts of the company's corporate funds transfer pricing and asset liability management activities, and the amortization of the discount associated with debt issuances and bond exchanges. Corporate and Other also includes the Corporate Finance business, certain investment portfolio activity and reclassifications, eliminations between the reportable operating segments. During 4Q15, incremental overhead expenses related to centralized support functions were allocated to Automotive Finance, Insurance, and Mortgage Operations. These expenses were previously included in Corporate and Other Activities. Amounts in prior periods have been reclassified to conform to this new presentation.
- 6) **Controllable expenses** include employee related costs, consulting and legal fees, marketing, information technology, facility, portfolio servicing and restructuring expenses.
- 7) **U.S. consumer auto originations**
 - GM Subvented – subvented rate new vehicle loans from GM dealers
 - New Standard – standard rate new vehicle loans from GM and Chrysler dealers
 - Lease – new vehicle lease originations from all dealers
 - Used – used vehicle loans from all dealers
 - Growth – total originations from non-GM/Chrysler dealers (New Growth refers to new vehicle loan originations only)
- 8) **Net charge-off ratios** are calculated as annualized net charge-offs divided by average outstanding finance receivables and loans excluding loans measured at fair value and loans held-for-sale.
- 9) **Interest rate risk modeling** – Ally's interest rate risk models use dynamic assumptions driven by a number of factors, including the overall level of interest rates and the spread between short-term and long-term interest rates to project changes in Ally's retail deposit offered rates. Ally's interest rate risk metrics currently assume a long-term retail deposit beta of greater than 80%. We believe our deposits may ultimately be less sensitive to interest rate changes, which will reduce our overall exposure to rising rates. Assuming a long-term retail deposit beta of 50% (vs. current assumption of greater than 80%) would result in a consolidated interest rate risk position that is asset sensitive.
- 10) **ASU 2014-03 and ASU 2015-15 adoption** - As of December 31, 2015, we adopted ASU 2014-03 and ASU 2015-15. The impact of adopting the standard was a reduction to assets and liabilities and were applied retrospectively to all periods presented.