



Best Buy Co., Inc.

Continuing Operations - Number of Stores and Retail Square Footage

|   | Fiscal Year  |              |              |                   |              |              |              |                   |              |              | FY 2020      |                 |              |                 | FY 2019      |                 |              |              | FY 2018      |                 |              |              |
|---|--------------|--------------|--------------|-------------------|--------------|--------------|--------------|-------------------|--------------|--------------|--------------|-----------------|--------------|-----------------|--------------|-----------------|--------------|--------------|--------------|-----------------|--------------|--------------|
|   | 2020         | 2019         | 2018         | 2017 <sup>3</sup> | 2016         | 2015         | 2014         | 2013 <sup>2</sup> | 2012         | 2011         | Q4           | Q3 <sup>7</sup> | Q2           | Q1 <sup>6</sup> | Q4           | Q3 <sup>5</sup> | Q2           | Q1           | Q4           | Q3 <sup>4</sup> | Q2           | Q1           |
| <b>Number of Stores</b>                   |              |              |              |                   |              |              |              |                   |              |              |              |                 |              |                 |              |                 |              |              |              |                 |              |              |
| U.S. Best Buy Stores                      | 977          | 997          | 1,008        | 1,026             | 1,037        | 1,050        | 1,055        | 1,056             | 1,103        | 1,099        | 977          | 978             | 995          | 995             | 997          | 997             | 1,007        | 1,007        | 1,008        | 1,008           | 1,024        | 1,024        |
| U.S. Best Buy Outlet Centers              | 11           | 8            | 5            | 6                 | 1            | 1            | -            | -                 | -            | -            | 11           | 13              | 11           | 10              | 8            | 7               | 7            | 5            | 5            | 6               | 6            | 6            |
| Magnolia Audio Video Stores               | -            | -            | -            | -                 | -            | 2            | 4            | 4                 | 5            | 6            | -            | -               | -            | -               | -            | -               | -            | -            | -            | -               | -            | -            |
| Pacific Sales Stores                      | 21           | 21           | 28           | 28                | 28           | 29           | 30           | 34                | 34           | 35           | 21           | 21              | 21           | 21              | 21           | 27              | 28           | 28           | 28           | 28              | 28           | 28           |
| U.S. Best Buy Mobile Stand-Alone Stores   | -            | -            | 257          | 309               | 350          | 367          | 406          | 409               | 305          | 177          | -            | -               | -            | -               | -            | -               | -            | 105          | 257          | 287             | 292          | 298          |
| <i>Subtotal - Domestic Segment</i>        | <b>1,009</b> | <b>1,026</b> | <b>1,298</b> | <b>1,369</b>      | <b>1,416</b> | <b>1,449</b> | <b>1,495</b> | <b>1,503</b>      | <b>1,447</b> | <b>1,317</b> | <b>1,009</b> | <b>1,012</b>    | <b>1,027</b> | <b>1,026</b>    | <b>1,026</b> | <b>1,031</b>    | <b>1,042</b> | <b>1,145</b> | <b>1,298</b> | <b>1,329</b>    | <b>1,350</b> | <b>1,356</b> |
| Future Shop Stores                        | -            | -            | -            | -                 | -            | 133          | 137          | 140               | 149          | 146          | -            | -               | -            | -               | -            | -               | -            | -            | -            | -               | -            | -            |
| Canada Best Buy Stores                    | 131          | 132          | 134          | 134               | 136          | 71           | 72           | 72                | 77           | 71           | 131          | 131             | 132          | 132             | 132          | 134             | 134          | 134          | 134          | 134             | 134          | 134          |
| Canada Best Buy Mobile Stand-Alone Stores | 42           | 45           | 51           | 53                | 56           | 56           | 56           | 49                | 30           | 10           | 42           | 43              | 43           | 44              | 45           | 47              | 49           | 49           | 51           | 52              | 53           | 53           |
| Mexico Best Buy Stores                    | 35           | 29           | 25           | 20                | 18           | 18           | 17           | 14                | 8            | 6            | 35           | 34              | 30           | 29              | 29           | 29              | 28           | 26           | 25           | 23              | 22           | 20           |
| Mexico Best Buy Express Stores            | 14           | 6            | 6            | 5                 | 6            | 5            | 2            | 1                 | -            | -            | 14           | 10              | 9            | 9               | 6            | 6               | 6            | 6            | 6            | 5               | 5            | 5            |
| <i>Subtotal - International Segment</i>   | <b>222</b>   | <b>212</b>   | <b>216</b>   | <b>212</b>        | <b>216</b>   | <b>283</b>   | <b>284</b>   | <b>276</b>        | <b>264</b>   | <b>233</b>   | <b>222</b>   | <b>218</b>      | <b>214</b>   | <b>214</b>      | <b>212</b>   | <b>216</b>      | <b>217</b>   | <b>215</b>   | <b>216</b>   | <b>214</b>      | <b>214</b>   | <b>212</b>   |
| <b>Total - Number of Stores</b>           | <b>1,231</b> | <b>1,238</b> | <b>1,514</b> | <b>1,581</b>      | <b>1,632</b> | <b>1,732</b> | <b>1,779</b> | <b>1,779</b>      | <b>1,711</b> | <b>1,550</b> | <b>1,231</b> | <b>1,230</b>    | <b>1,241</b> | <b>1,240</b>    | <b>1,238</b> | <b>1,247</b>    | <b>1,259</b> | <b>1,360</b> | <b>1,514</b> | <b>1,543</b>    | <b>1,564</b> | <b>1,568</b> |

Retail Square Footage (in thousands)<sup>1</sup>

|   |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |
|---|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
| U.S. Best Buy Stores                      | 37,894        | 38,658        | 39,082        | 39,662        | 39,999        | 40,426        | 40,640        | 40,704        | 42,413        | 42,388        | 37,894        | 37,933        | 38,575        | 38,585        | 38,658        | 38,658        | 39,014        | 39,052        | 39,082        | 39,072        | 39,606        | 39,605        |
| U.S. Best Buy Outlet Centers              | 356           | 271           | 181           | 211           | 18            | 18            | -             | -             | -             | -             | 356           | 421           | 371           | 326           | 271           | 252           | 252           | 181           | 181           | 211           | 211           | 211           |
| Magnolia Audio Video Stores               | -             | -             | -             | -             | -             | 20            | 51            | 55            | 68            | 78            | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             |
| Pacific Sales Stores                      | 571           | 571           | 735           | 737           | 767           | 772           | 876           | 876           | 944           | 944           | 571           | 571           | 571           | 571           | 571           | 713           | 735           | 735           | 735           | 735           | 735           | 735           |
| U.S. Best Buy Mobile Stand-Alone Stores   | -             | -             | 362           | 429           | 480           | 503           | 588           | 597           | 428           | 250           | -             | -             | -             | -             | -             | -             | -             | 149           | 362           | 405           | 410           | 417           |
| <i>Subtotal - Domestic Segment</i>        | <b>38,821</b> | <b>39,500</b> | <b>40,360</b> | <b>41,039</b> | <b>41,234</b> | <b>41,734</b> | <b>42,051</b> | <b>42,232</b> | <b>43,785</b> | <b>43,660</b> | <b>38,821</b> | <b>38,925</b> | <b>39,517</b> | <b>39,482</b> | <b>39,500</b> | <b>39,623</b> | <b>40,001</b> | <b>40,117</b> | <b>40,360</b> | <b>40,423</b> | <b>40,962</b> | <b>40,968</b> |
| Future Shop Stores                        | -             | -             | -             | -             | 3,493         | 3,609         | 3,695         | 3,944         | 3,864         | 3,864         | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             |
| Canada Best Buy Stores                    | 3,721         | 3,743         | 3,783         | 3,783         | 3,848         | 2,257         | 2,293         | 2,293         | 2,432         | 2,250         | 3,721         | 3,723         | 3,743         | 3,743         | 3,743         | 3,783         | 3,783         | 3,783         | 3,783         | 3,783         | 3,783         | 3,783         |
| Canada Best Buy Mobile Stand-Alone Stores | 40            | 42            | 48            | 50            | 52            | 52            | 52            | 46            | 31            | 13            | 40            | 41            | 41            | 41            | 42            | 45            | 46            | 46            | 48            | 49            | 49            | 49            |
| Mexico Best Buy Stores                    | 917           | 810           | 759           | 670           | 634           | 661           | 678           | 577           | 407           | 327           | 917           | 902           | 828           | 810           | 810           | 810           | 790           | 776           | 759           | 727           | 710           | 670           |
| Mexico Best Buy Express Stores            | 33            | 12            | 12            | 8             | 9             | 7             | 4             | 2             | -             | -             | 33            | 23            | 20            | 20            | 12            | 12            | 12            | 12            | 12            | 8             | 8             | 8             |
| <i>Subtotal - International Segment</i>   | <b>4,711</b>  | <b>4,607</b>  | <b>4,602</b>  | <b>4,511</b>  | <b>4,543</b>  | <b>6,470</b>  | <b>6,636</b>  | <b>6,613</b>  | <b>6,814</b>  | <b>6,454</b>  | <b>4,711</b>  | <b>4,689</b>  | <b>4,632</b>  | <b>4,614</b>  | <b>4,607</b>  | <b>4,650</b>  | <b>4,631</b>  | <b>4,617</b>  | <b>4,602</b>  | <b>4,567</b>  | <b>4,550</b>  | <b>4,510</b>  |
| <b>Total - Retail Square Footage</b>      | <b>43,532</b> | <b>44,107</b> | <b>44,962</b> | <b>45,550</b> | <b>45,777</b> | <b>48,204</b> | <b>48,687</b> | <b>48,845</b> | <b>50,599</b> | <b>50,114</b> | <b>43,532</b> | <b>43,614</b> | <b>44,149</b> | <b>44,096</b> | <b>44,107</b> | <b>44,273</b> | <b>44,632</b> | <b>44,734</b> | <b>44,962</b> | <b>44,990</b> | <b>45,512</b> | <b>45,478</b> |

<sup>(1)</sup> Includes actual, not weighted, gross rentable square footage for our active retail portfolio.

<sup>(2)</sup> In Q1 FY13, we changed our fiscal year-end from the Saturday nearest the end of February to the Saturday nearest the end of January. Store count and square footage information for periods prior to Q1 FY13 are presented based on our old fiscal year.

<sup>(3)</sup> In Q4 FY17, we closed 10 U.S. Best Buy Mobile stores following the close of business on January 28, 2017. Those stores are excluded from the Q4 FY17 store count despite being open all quarter.

<sup>(4)</sup> In Q3 FY18, we closed 15 U.S. Best Buy Stores following the close of business on October 28, 2017. Those stores are excluded from the Q3 FY18 store count despite being open all quarter.

<sup>(5)</sup> In Q3 FY19, we closed 8 U.S. Best Buy Stores following the close of business on November 3, 2018. Those stores are excluded from the Q3 FY19 store count despite being open all quarter.

<sup>(6)</sup> In Q1 FY20, we closed 1 U.S. Best Buy Store following the close of business on May 4, 2019. This store is excluded from the Q1 FY20 store count despite being open all quarter.

<sup>(7)</sup> In Q3 FY20, we closed 15 U.S. Best Buy Stores following the close of business on November 2, 2019. Those stores are excluded from the Q3 FY20 store count despite being open all quarter.