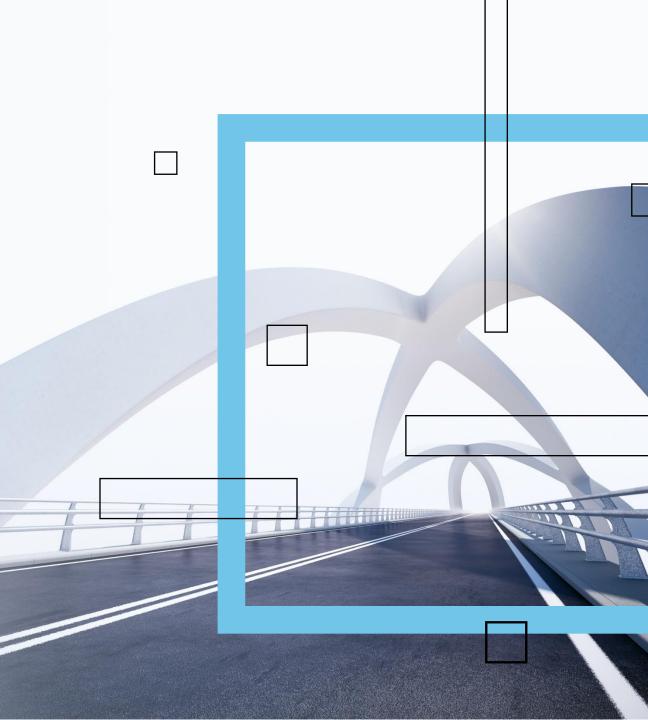


3Q25

Earnings Supplement

October 30, 2025



CAUTIONARY STATEMENT REGARDING FORWARD LOOKING STATEMENTS

This presentation may contain "forward-looking statements" made pursuant to the safe harbor provisions of the Private Securities Litigation Reform Act of 1995. Statements regarding ICE's business that are not historical facts are forwardlooking statements that involve risks, uncertainties and assumptions that are difficult to predict. Although we believe the expectations reflected in these forward-looking statements are reasonable, these statements are not guarantees of future results, performance, levels of activity or achievements, and actual results may differ materially from what is expressed or implied in any forward-looking statement. The factors that might affect our performance include, but are not limited to: conditions in global financial markets, domestic and international economic and social conditions, inflation, changes to international policies and tariffs, risk of recession, interest rate changes, political uncertainty and discord, prolonged U.S. government shutdowns, geopolitical events and conflicts (including the conflicts in Ukraine and the Middle East) and sanctions laws; global political conditions, introduction of or any changes in domestic and foreign laws, regulations, rules or government policy with respect to financial markets, climate change or our businesses generally, including increased regulatory scrutiny or enforcement actions and our ability to comply with these requirements; volatility in commodity prices and equity prices, and price volatility of financial benchmarks and instruments such as interest rates, credit spreads, equity indices, foreign exchange rates, and mortgage industry trends; impact of climate change and the impact of, and uncertainty related to, the transition to renewable energy, including regulatory and legislative changes; our business environment and industry trends, including trading volumes, prevalence of clearing. demand for data services, mortgage lending and servicing activity, mortgage delinquencies, fees, changing regulations, competition and consolidation; the success of our clearing houses and our ability to minimize the risks associated with operating multiple clearing houses in multiple jurisdictions; our ability to minimize risks related to owning and operating cash equity and options exchanges, the success of our exchanges and clearing houses and their compliance with regulatory and oversight responsibilities; the impacts of computer and communication systems failures and delays, inclusive of the performance and reliability of our trading, clearing, data services and mortgage technologies and those of third-party service providers; the resilience of our electronic platforms and soundness of our business continuity and disaster recovery plans, including in the event of cyberattacks, cyberterrorism or other disruptions; our ability to execute our growth strategy and maintain our growth effectively; our ability to realize the anticipated cost savings, growth opportunities, synergies and other benefits anticipated from our acquisitions, including our acquisition of Black Knight, Inc.; our ability to realize anticipated growth opportunities or expected benefits of our strategic investments, including our investment in Bakkt and the additional risk that its evolving business model may pose to our business; requirements to recognize impairments of our goodwill, other intangible assets or investments; our ability to minimize the impacts of an interruption or cessation of an important service, data or content supplied by a third party; our ability to keep pace with technological developments and client preferences, including with regard to our emerging technology initiatives and the use of artificial intelligence in certain of our existing products; our ability to successfully offer new products and technologies and identify opportunities to leverage our risk management capabilities and enhance our technology in a timely and cost-effective manner; our ability to ensure that the technology we utilize is not vulnerable to cyber-attacks, hacking and other cybersecurity risks; our ability to keep information and data relating to the customers of the software and services provided by our ICE Mortgage Technology business confidential; impacts of pandemics or other public health emergencies, on our business as well as on the broader business environment; our ability to identify trends and adjust our business to respond to such trends, especially trends in the U.S. mortgage industry, such as inflation rates, interest rates, new home purchases, refinancing activity, delinquencies and home builder and buyer sentiment; our ability to evolve our benchmarks and indices in a manner that maintains or enhances their reliability and relevance; the accuracy of our estimates and expectations; our belief that cash flows from operations will be sufficient to service our current levels of debt and fund our working capital needs and capital expenditures for the foreseeable future; our ability to secure additional debt and pay off our existing debt in a timely manner; our ability to maintain existing market participants and data and technology customers and attract new ones; our ability to attract, retain and develop key talent, including our senior management; our ability to protect our intellectual property rights, including the costs associated with such protection, and our ability to operate our business without violating the intellectual property rights of others; and potential adverse results of litigation and regulatory actions and proceedings. For a discussion of such risks and uncertainties, which could cause actual results to differ from those contained in the forward-looking statements, see ICE's Securities and Exchange Commission (SEC) filings, including, but not limited to ICE's most recent Annual Report on Form 10-K for the year ended December 31, 2024, as filed with the SEC on February 6, 2025 and ICE's most recent Quarterly Report on Form 10-Q for the quarter ended September 30, 2025, as filed with the SEC on October 30, 2025. Any forward-looking statement speaks only as of the date on which such statement is made, and we undertake no obligation to update any forward-looking statement or statements to reflect events or circumstances after the date on which such statement is made or to reflect the occurrence of an unanticipated event. New factors emerge from time to time, and it is not possible for management to predict all factors that may affect our business and prospects. Further, management cannot assess the impact of each factor on the business or the extent to which any factor, or combination of factors, may cause actual results to differ materially from those contained in any forward-looking statements.

GAAP AND NON-GAAP RESULTS

This presentation includes non-GAAP measures that exclude certain items we do not consider reflective of our cash operations and core business performance. We believe that the presentation of these non-GAAP measures provides investors with greater transparency and supplemental data relating to our financial condition and results of operations. These adjusted non-GAAP measures should be considered in context with our GAAP results. A reconciliation of Adjusted Net Income Attributable to ICE, Adjusted Earnings Per Share, Adjusted Operating Income, Adjusted Operating Margin, Adjusted Operating Expenses, and Adjusted Free Cash Flow to the equivalent GAAP measure and an explanation of why we deem these non-GAAP measures meaningful appears in our Form 10-Q and in the appendix to this presentation. The reconciliation of Adjusted Non-Operating Income/Expense Reconciliation, Adjusted Effective Tax Rate, and Adjusted Debt-to-EBITDA to the equivalent GAAP results appear in the appendix to this presentation. Our Form 10-Q, earnings press release and this presentation are available in the Investors and Media section of our website at www.ice.com.

EXPLANATORY NOTES

Throughout this supplement:

- All net revenue figures represent revenues less transaction-based expenses for periods shown.
- All earnings per share figures represent diluted weighted average common shares outstanding.
- Constant currency (CC) amounts are calculated holding both the pound sterling and euro at the average exchange rate from 3Q24, 1,3007 and 1,0991, respectively.
- References to Return on Invested Capital, or ROIC, are equal to TTM (Operating Income x (1-Adjusted Tax Rate)) / (Avg Debt + Avg Shareholders Equity + Avg Non-Controlling Interest Avg Cash, Cash Equiv, & ST Investments).
- References to Adjusted Cash Return on Invested Capital, or Adj. Cash ROIC, are equal to TTM Adjusted Free Cash Flow Before Interest Expense, net of Interest Income, and Adjusted for Certain Non-GAAP Cash items / (Avg Debt + Avg Shareholders Equity + Avg Non-Controlling Interest Avg Cash, Cash Equiv, & ST Investments). These Non-GAAP Cash items include Acquisition and Integration Costs, Duplicate Rent and Other Occupancy, Regulatory matter accruals, a gain related to the sale of certain of our property and equipment, adjusted for taxes. Please refer to the slide in the appendix for more information.
- References to Weighted Average Cost of Capital, or WACC, are equal to (Cost of Equity * % of Equity) + {(Cost of Debt * (1- Adjusted Tax Rate)) * % of Debt}. Percent of Debt assumes a capital structure of 3x Debt to Adjusted EBITDA.





ICE Third Quarter 2025 Earnings Call Participants



Jeff Sprecher Chair & CEO



Ben Jackson President Chair, ICE Mortgage Technology



Warren Gardiner Chief Financial Officer



Lynn Martin
President, NYSE
Chair, Fixed Income
& Data Services



Chris Edmonds
President, Fixed Income
& Data Services



Katia Gonzalez Manager, Investor Relations



Record 3Q25 ICE Performance

in millions except per share amounts

Income statement highlights	3Q25	3Q24	% Chg, CC
Revenues, net	\$2,411	\$2,349	2%
Recurring Revenues	1,275	1,212	5%
Transaction Revenues, net	1,136	1,137	(1)%
Adj. Op Expenses	\$981	\$960	2%
Adj. Op Income	\$1,430	\$1,389	2%
Adj. Op Margin ⁽¹⁾	59%	59%	_
Adj. Diluted EPS ⁽¹⁾	\$1.71	\$1.55	10%
Adj. Effective Tax Rate ⁽¹⁾	21%	24%	(3) pts
Cash metrics	YTD '25	YTD '24	% Chg
Adj. Free Cash Flow	\$3,178	\$2,631	21%
Capital Return	\$1,724	\$780	121%

+5%

Total recurring revenues, CC

+10%

Adj. diluted EPS(1)

+21%

Adj. free cash flow YTD

\$674 million returned to stockholders in the third quarter, including ~\$400 million in share repurchases

Ending 3Q25 leverage of ~2.9x

3Q25 Exchanges Performance

in millions

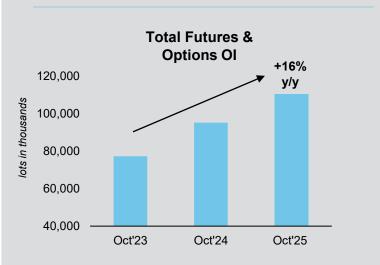
Revenues, net	3Q25	3Q24	% Chg	Const Curr
Energy	\$482	\$473	2%	— %
Ags	51	60	(13)%	(13)%
Financials	139	141	(2)%	(4)%
Cash Equities & Equity Options, net	105	107	(2)%	(2)%
OTC & Other	99	109	(10)%	(11)%
Data & Connectivity Services	264	242	9%	9%
Listings	125	122	2%	2%
Total Revenues, net	\$1,265	\$1,254	1%	— %
Recurring Revenues	389	364	7%	7%
Transaction Revenues, net	876	890	(1)%	(3)%
Adj. Operating Expenses	\$341	\$309	10%	
Adj. Operating Income	\$924	\$945	(2)%	
Adj. Operating Margin	73%	75%	(2) pts	

+9%

Data & connectivity services revenues, CC

+7%

Record recurring revenues, CC



3Q25 Fixed Income & Data Services Performance

in millions

Revenues	3Q25	3Q24	% Chg	Const Curr
Fixed Income Execution	\$33	\$28	15%	15%
CDS Clearing	90	97	(7)%	(7)%
Fixed Income Data & Analytics	311	295	5%	5%
Data & Network Technology	184	166	11%	10%
Total Revenues	\$618	\$586	5%	5%
Recurring Revenues	495	461	7%	7%
Transaction Revenues	123	125	(2)%	(2)%
Adj. Operating Expenses	\$336	\$323	5%	
Adj. Operating Income	\$282	\$263	6%	
Adj. Operating Margin	45%	45%	_	

+10%

Data & network technology revenues, CC

+7%

Record recurring revenues, CC

+7%

Annual subscription value (ASV), CC

3Q25 Mortgage Technology Performance

in millions

Revenues	3Q25	3Q24	% Chg
Origination Tech	\$188	\$182	3%
Closing Solutions	58	54	8%
Servicing Software	216	209	3%
Data & Analytics	66	64	4%
Total Revenues	\$528	\$509	4%
Recurring Revenues	391	387	1%
Transaction Revenues	137	122	12%
Adj. Operating Expenses	\$304	\$328	(8)%
Adj. Operating Income	\$224	\$181	25%
Adj. Operating Margin	42%	35%	+7 pts

+3%

Servicing software revenues

+4%

Data & analytics revenues

+12%

Transaction revenues

AI Across ICE

 Al adoption and data center expansion are expected to drive significant energy demand over the next decade. ICE's diverse energy platform is uniquely positioned to support customers

- ICE's proprietary datasets are increasingly vital as AI adoption grows in trading strategies, offering precision and depth
- Product development pipeline utilizes AI and is accelerating speed-to-market in certain products
- Growing demand of our ICE Global Network, including to support customer adoption AI strategies

Fixed Income & Data Services

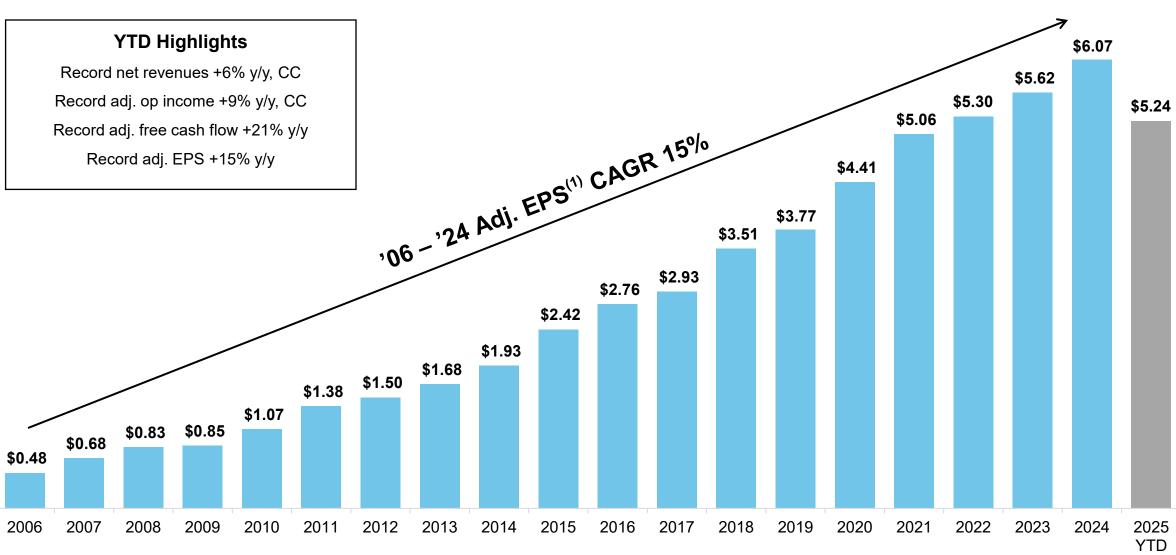
- Enhancing productivity across lending and servicing operations through automated workflows, compliance, and quality checks throughout the mortgage lifecycle
- Improving borrower experience with intuitive self-service tools that streamline interactions and reduce friction
- Accelerating the replatforming of MSP from the mainframe to ICE's modern infrastructure

Mortgage Technology

Exchanges



Consistent Track Record of Growth



^{(1) 2013-2025} are adjusted figures that represent non-GAAP measures. Please refer to slides in the appendix and our 2022-2024 earnings supplements available at www.ir.theice.com for reconciliations to the equivalent GAAP measures.



Appendix



2025 Guidance

Revenues	Prior	Current
FY25 Exchanges recurring growth	4% - 5%	4% - 5%
FY25 Fixed Income & Data Services recurring growth	Mid-single digits	5% - 6%
FY25 Total Mortgage Technology growth	Low-to-mid single digits	Low-to-mid single digits
Expenses		
FY25 adj. expenses ⁽¹⁾	\$3.915 - \$3.965 billion	\$3.933 - \$3.943 billion
4Q25 adj. expenses ⁽¹⁾	n/a	\$1.005 - \$1.015 billion
Other Financial Guidance		
FY25 effective tax rate (2)	24% - 26%	23% - 25%
FY25 capex/software	\$730 - \$780 million	\$730 - \$780 million
4Q25 adj. non-op expense (3)	n/a	\$180 - \$185 million
4Q25 share count	n/a	569 - 575 million

⁽²⁾ This represents 2025 full year guidance for both the GAAP and non-GAAP effective tax rates but note that the GAAP effective tax rate is more susceptible to diverging from this guidance based on items outside the normal course of business





⁽¹⁾ Adjusted FY25 operating expenses exclude amortization of acquisition-related intangibles, a regulatory accrual and Black Knight integration expenses. Adjusted 4Q25 operating expenses exclude amortization of acquisition-related intangibles and Black Knight integration expenses.

Adjusted Operating Expense

in millions		nths Ended er 30, 2025			iths En er 30, 20		line Mon eptembe			line Mon Septembe		
	 GAAP	Adjusted	GA/	AP	Adju	sted	 BAAP	Ad	justed	 BAAP	Ad	ljusted
Compensation and benefits	\$ 483	\$ 483	\$	487	\$	487	\$ 1,463	\$	1,463	\$ 1,422	\$	1,422
Professional services	39	39		40		40	120		120	114		114
Acquisition-related transaction and integration costs	9	2		37			51		3	88		_
Technology and communication	219	219		212		212	647		647	631		631
Rent and occupancy	23	23		30		23	64		64	89		68
Selling, general and administrative	77	77		54		64	219		215	232		212
Depreciation and amortization	 387	138		386		134	 1,171		416	 1,148		390
Total operating expenses	\$ 1,237	\$ 981	\$ 1	,246	\$	960	\$ 3,735	\$	2,928	\$ 3,724	\$	2,837



Adjusted Non-Operating Income/Expense Reconciliation

in millions	3Q25	2Q25	1Q25	4Q24	3Q24
Other income/(expense), net	\$71	\$5	\$19	\$5	\$(21)
Less: Fair value adjustments of equity investments	(33)	(2)	_	_	(2)
(Less)/add: Net (income)/loss from unconsolidated investees	(40)	(6)	(29)	(1)	18
Less: Other		<u> </u>		(6)	
Total adjusted other income/(expense), net	\$(2)	\$(3)	\$(10)	\$(2)	\$(5)
Interest income	\$28	\$31	\$33	\$36	\$39
Interest expense	\$(192)	\$(201)	\$(206)	\$(213)	\$(223)
Total adjusted non-operating other income/(expense), net	\$(166)	\$(173)	\$(183)	\$(179)	\$(189)



Adjusted Effective Tax Rate Reconciliation

in millions	Three Months Ended September 30, 2025	Three Months Ended September 30, 2024	Nine Months Ended September 30, 2025	Nine Months Ended September 30, 2024
Income before income taxes	\$1,081	\$898	\$3,280	\$2,723
Income tax expense	250	227	772	630
Effective tax rate	23%	25%	24%	23%
Income before income taxes	\$1,081	\$898	\$3,280	\$2,723
Add: Amortization of acquisition-related intangibles	249	252	755	758
Add: Transaction and integration costs	7	37	48	88
Add/(less): Litigation and regulatory matters	_	10	4	(150)
(Less)/add: Net (income)/loss from unconsolidated investees	(40)	18	(75)	63
(Less)/add: Fair value adjustments of equity investments	(33)	(2)	(35)	1
(Less)/Add: Other	<u> </u>	(13)	<u> </u>	31
Adjusted income before income taxes	\$1,264	\$1,200	\$3,977	\$3,514
Income tax expense	\$250	\$227	\$772	\$630
Add: Income tax effect for the above items	50	74	180	199
(Less)/add: Deferred tax adjustments on acquisition-related intangibles	(39)	(9)	(45)	26
Add: Other tax adjustments	8	<u> </u>	8	
Adjusted income tax expense	\$269	\$292	\$915	\$855
Adjusted effective tax rate	21%	24%	23%	24%

Adjusted Free Cash Flow Reconciliation

in millions	Nine Months Ended September 30, 2025	Nine Months Ended September 30, 2024
Net cash provided by operating activities	\$3,387	\$3,103
Less: Capital expenditures	(207)	(212)
Less: Capitalized software development costs	(318)	(264)
Free cash flow	2,862	2,627
Add: Section 31 fees, net	316	4
Adjusted free cash flow	\$3,178	\$2,631



Adjusted EBITDA Reconciliation

in millions	Twelve Months Ended September 30, 2025
Adjusted net income ⁽¹⁾	\$3,893
Add: Interest expense	812
Add: Adjusted income tax expense ⁽¹⁾	1,200
Add: Adjusted depreciation and amortization (1)	552
Adjusted EBITDA (1)	\$6,457
Debt, as reported	\$19,033
Adjusted Debt-to-EBITDA leverage ratio	2.9x



ICE Summary Balance Sheet

in millions	As of September 30, 2025	As of December 31, 2024	Change
Assets			
Unrestricted Cash	\$850	\$844	\$6
Other Current Assets	89,996	88,251	1,745
Current Assets	90,846	89,095	1,751
PPE (net)	2,413	2,153	260
Other Non-Current Assets	47,642	48,180	(538)
Total Assets	\$140,901	\$139,428	\$1,473
Liabilities & Equity			
Short-Term Debt	\$1,667	\$3,027	\$(1,360)
Other Current Liabilities	88,113	86,526	1,587
Long-Term Debt	17,366	17,341	25
Other Long-Term Liabilities	5,046	4,814	232
Total Liabilities	\$112,192	\$111,708	\$484
Redeemable Noncontrolling Interest	22	22	_
Total Equity	28,687	27,698	989
Total Liabilities & Equity	\$140,901	\$139,428	\$1,473

- \$850M unrestricted cash
- Total debt of \$19.0B; Adj. Debt-to-EBITDA⁽¹⁾ of 2.9x
- \$525M YTD 2025 capex / software
- Adj. Cash ROIC of 10%
- Adj. ROIC of 8%
- WACC 8%

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^{17 (1)} Adjusted debt-to-EBITDA reflects the ratio of adjusted debt to adjusted EBITDA for the trailing twelve months. This reflects a non-GAAP measure. Please refer to slides in the appendix for reconciliation to the equivalent GAAP measure.

Fixed Income & Data Supplemental Data

Annual Subscription Value (ASV)

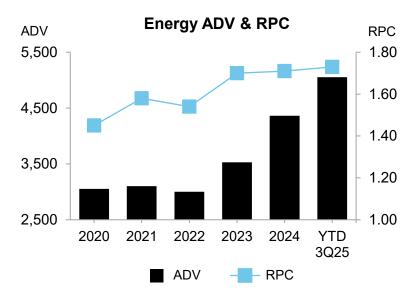
in millions	3Q25	2Q25	1Q25	4Q24	3Q24
ASV ⁽¹⁾	\$1,955	\$1,927	\$1,883	\$1,838	\$1,831
Adjusted for:					
FX		(4)	13	20	4
ASV, CC	\$1,955	\$1,923	\$1,896	\$1,858	\$1,835

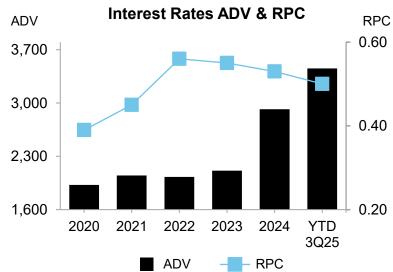
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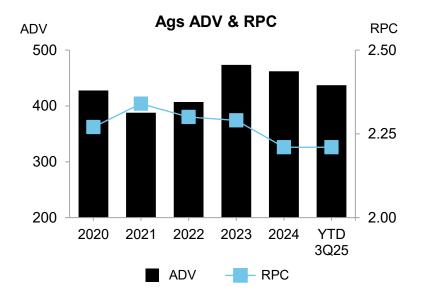
⁽¹⁾ ASV is defined as the annual value of subscriptions under contract for the succeeding twelve months. ASV does not include new sales, contract terminations or price changes that may occur during that twelve-month period or certain data services that are not subscription-based.

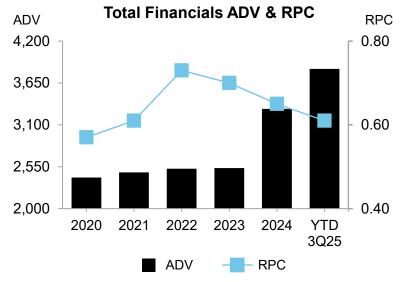
Average Daily Volume & Rate Per Contract (RPC) Trends

lots in thousands





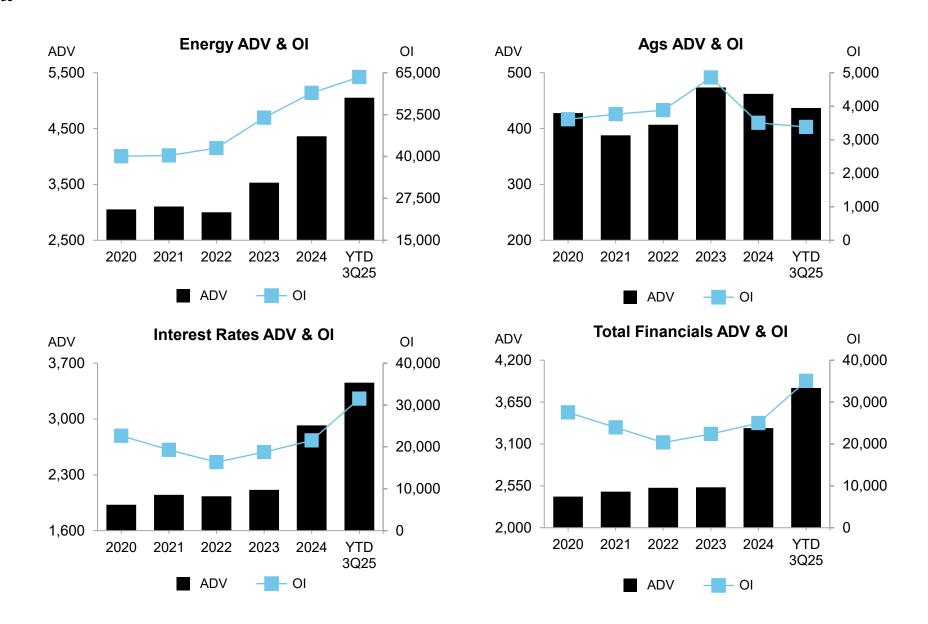






Average Daily Volume & Open Interest (OI) Trends

lots in thousands



GAAP Results

Income Statement Highlights in millions except per share amounts	Three Months Ended September 30, 2025	Three Months Ended September 30, 2024	% Chg
Net revenues	\$2,411	\$2,349	3%
Operating Expenses	\$1,237	\$1,246	(1)%
Operating Income	\$1,174	\$1,103	6%
Operating Margin	49%	47%	2 pts
Net Income attributable to ICE	\$816	\$657	24%
Diluted EPS	\$1.42	\$1.14	25%



Adjusted Operating Income, Operating Margin & Operating Expense Reconciliation

in millions	Exchanges Segment Nine Months Ended September 30,		Fixed Income and Data Services Segment Nine Months Ended September 30,		Mortgage Technology Segment Nine Months Ended September 30,		Consolidated Nine Months Ended September 30,	
	2025	2024	2025	2024	2025	2024	2025	2024
Total revenues, less transaction-based expenses	\$4,047	\$3,723	\$1,811	\$1,719	\$1,569	\$1,514	\$7,427	\$6,956
Operating expenses	1,064	989	1,108	1,087	1,563	1,648	3,735	3,724
Less: Amortization of acquisition-related intangibles	48	51	113	114	594	593	755	758
Less: Transaction and integration costs	_	_	_	_	48	88	48	88
Less: Regulatory matter	4	_	_	10	_	_	4	10
Less: Other		11		20				31
Adjusted operating expenses	\$1,012	\$927	\$995	\$943	\$921	\$967	\$2,928	\$2,837
Operating income/(loss)	\$2,983	\$2,734	\$703	\$632	<u>\$6</u>	\$(134)	\$3,692	\$3,232
Adjusted operating income	\$3,035	\$2,796	\$816	\$776	\$648	\$547	\$4,499	\$4,119
Operating margin	74%	73%	39%	37%	%	(9)%	50%	46%
Adjusted operating margin	75%	75%	45%	45%	41%	36%	61%	59%



Adjusted Operating Income, Operating Margin & Operating Expense Reconciliation

in millions	Exchanges Segment Three Months Ended September 30,		Fixed Income and Data Services Segment Three Months Ended September 30,		Mortgage Technology Segment Three Months Ended September 30,		Consolidated Three Months Ended September 30,	
	2025	2024	2025	2024	2025	2024	2025	2024
Total revenues, less transaction-based expenses	\$1,265	\$1,254	\$618	\$586	\$528	\$509	\$2,411	\$2,349
Operating expenses	357	307	374	376	506	563	1,237	1,246
Less: Amortization of acquisition-related intangibles	16	17	38	37	195	198	249	252
Less: Transaction and integration costs	_	_	_	_	7	37	7	37
Less: Regulatory matter	_	_	_	10	_	_	_	10
(Add)/less: Other		(19)		6				(13)
Adjusted operating expenses	\$341	\$309	\$336	\$323	\$304	\$328	\$981	\$960
Operating income/(loss)	\$908	\$947	\$244	\$210	\$22	\$(54)	\$1,174	\$1,103
Adjusted operating income	\$924	\$945	\$282	\$263	\$224	\$181	\$1,430	\$1,389
Operating margin	72%	76%	39%	36%	4%	(11)%	49%	47%
Adjusted operating margin	73%	75%	45%	45%	42%	35%	59%	59%



Adjusted Net Income & EPS

in millions except per share amounts	Three Months Ended September 30, 2025	Three Months Ended September 30, 2024	Nine Months Ended September 30, 2025	Nine Months Ended September 30, 2024
Net income attributable to ICE	\$ 8	6 \$ 657	\$ 2,464	\$ 2,056
Add: Amortization of acquisition-related intangibles	24	9 252	755	758
Add: Transaction and integration costs		7 37	48	88
Add/(less): Litigation and regulatory matters	-	_ 10	4	(150)
(Less)/add: Net (income)/loss from unconsolidated investees	(4	-0) 18	(75)	63
(Less)/add: Fair value adjustments of equity investments	(3	33) (2	(35)	1
(Less)/add: Other	-	_ (13	_	31
Less: Income tax effect for the above items	(5	50) (74	(180)	(199)
Add/(less): Deferred tax adjustments on acquisition-related intangibles	3	9	45	(26)
Less: Other tax adjustments		(8) —	(8)	
Adjusted net income attributable to ICE	\$ 98	80 \$ 894	\$ 3,018	\$ 2,622
Diluted earnings per share	\$ 1.4	2 \$ 1.14	\$ 4.28	\$ 3.57
Adjusted diluted earnings per share	\$ 1.7	71 \$ 1.55	\$ 5.24	\$ 4.55
Diluted weighted average common shares outstanding	57	<u>74</u> 577	576	576

