



MAY 2024

Investor Presentation

As of May 1, 2024

Forward-Looking Statements and Non-IFRS Alternative Performance Measures



This presentation contains certain forward-looking statements and information relating to Ternium S.A. and its subsidiaries (collectively, “Ternium”) that are based on the current beliefs of its management as well as assumptions made by and information currently available to Ternium. Such statements reflect the current views of Ternium with respect to future events and are subject to certain risks, uncertainties and assumptions. Many factors could cause the actual results, performance or achievements of Ternium to be materially different from any future results, performance or achievements that may be expressed or implied by such forward-looking statements, including, among others, changes in general economic, political conditions in the countries in which Ternium does business or other countries which have an impact on Ternium’s business activities and investments, changes in interest rates, changes in inflation rates, changes in exchange rates, the degree of growth and the number of consumers in the markets in which Ternium operates and sells its products, changes in steel demand and prices, changes in raw material and energy prices or difficulties in acquiring raw materials or energy supply cut-offs, changes in business strategy and various other factors. Should one or more of these risks or uncertainties materialize, or should underlying assumptions prove incorrect, actual results may vary materially from those described herein as anticipated, believed, estimated, expected or targeted. Ternium does not intend, and does not assume any obligation, to update these forward-looking statements.

This presentation includes certain non-IFRS alternative performance measures such as Adjusted Net Result, Adjusted Equity Holders’ Net Result, Adjusted Earnings per ADS, Adjusted EBITDA, Net Cash and Free Cash Flow. The reconciliation of these figures to the most directly comparable IFRS measures is included in Ternium’s applicable quarterly results Press Release in Exhibit I. These non-IFRS measures should not be considered in isolation of, or as a substitute for, measures of performance prepared in accordance with IFRS. These non-IFRS measures do not have a standardized meaning under IFRS and, therefore, may not correspond to similar non-IFRS financial measures reported by other companies.



Profile



Ternium's Profile

Broad presence in the Americas



USD 17.6B

Net sales 2023



14.2 million

Steel shipments 2023



34,500

Employees



20

Production centers



66

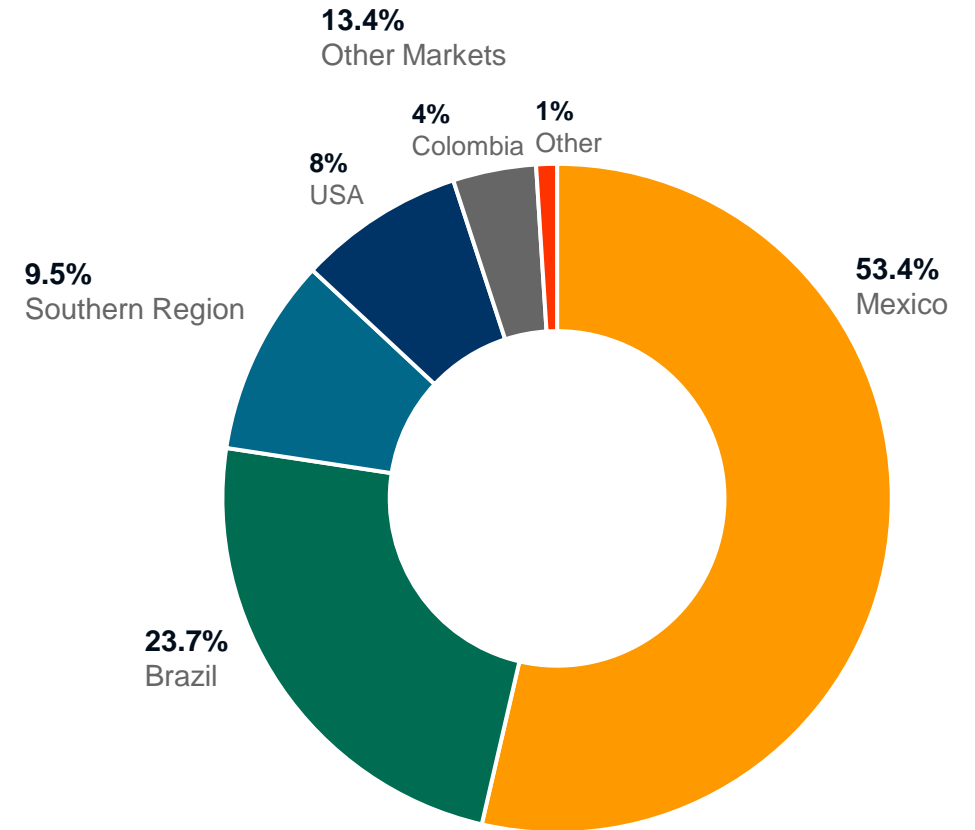
Service and distribution centers



3

Mining operations

TERNIUM STEEL SHIPMENTS IN 1Q24



Ternium's Profile

Broad presence in the Americas



Industrial plants in Argentina, Brazil, Colombia, Guatemala, Mexico and the United States.



Consolidation of Usiminas¹ from 3Q23.



Vertically integrated, from mining operations to the manufacture of finished steel products.

TX
LISTED
NYSE

Ternium shares are listed on the New York Stock Exchange.

1. Usiminas: leading steel company in the Brazilian market



End Markets

CONSTRUCTION

AUTOMOTIVE

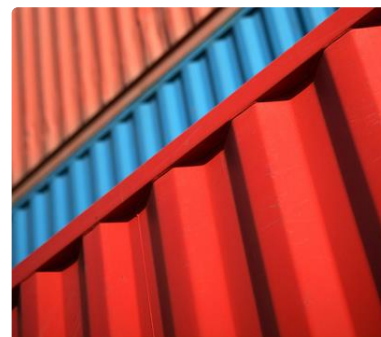
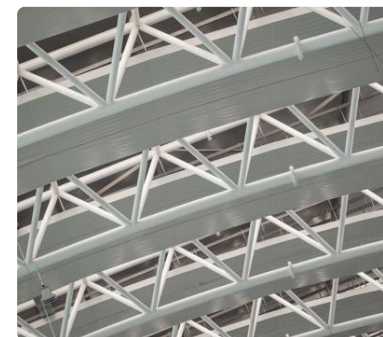
APPLIANCES

CAPITAL GOODS

CONTAINERS

FOOD

ENERGY





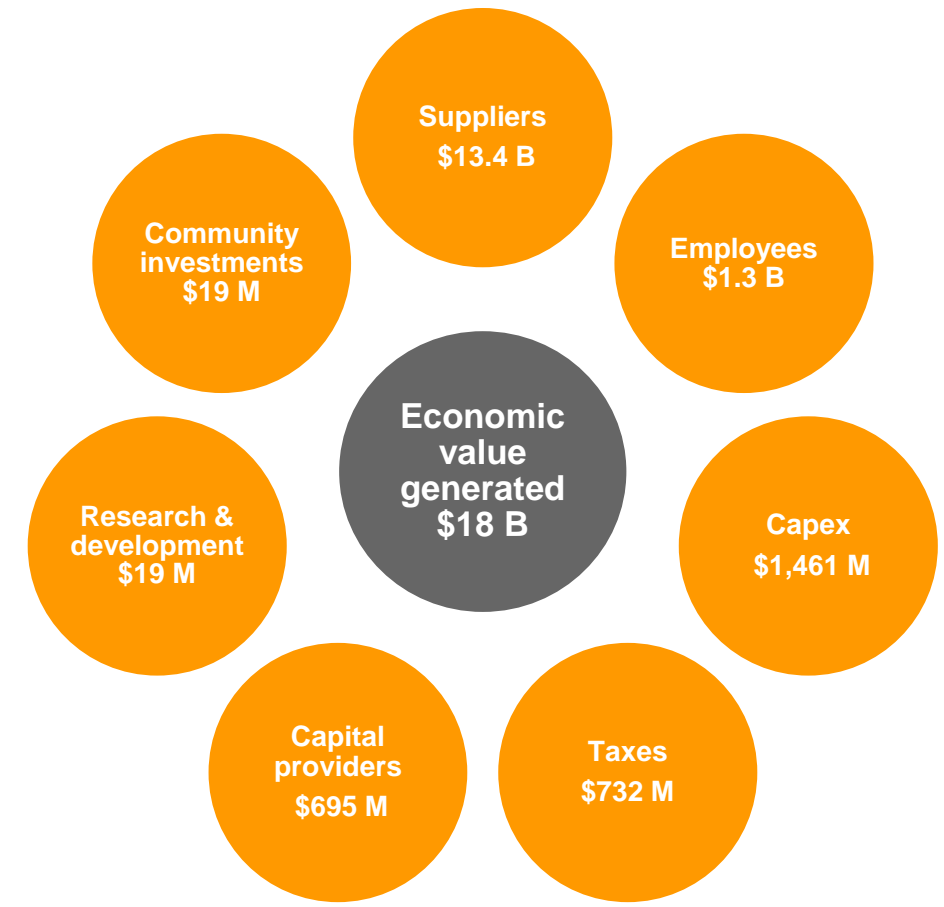
Sustainability

Sustainable Profitability

A comprehensive approach to value creation

- Quest for excellence in industrial management and technology
- Focus on differentiation through sophisticated products and services
- Proactive approach to environment, health and safety
- Recruitment, training, and retention of talent
- Strengthening of steel value chain
- Deep ties with our communities
- Commitment to integrity

Economic Value Generated and Distributed¹ (2023)



¹ According to GRI Standards

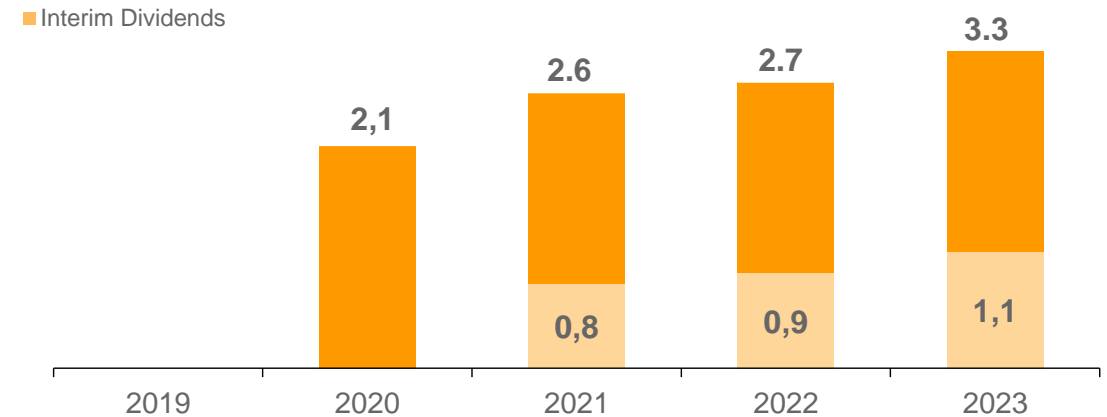
Sustainable Profitability

Delivering Ternium's business strategy

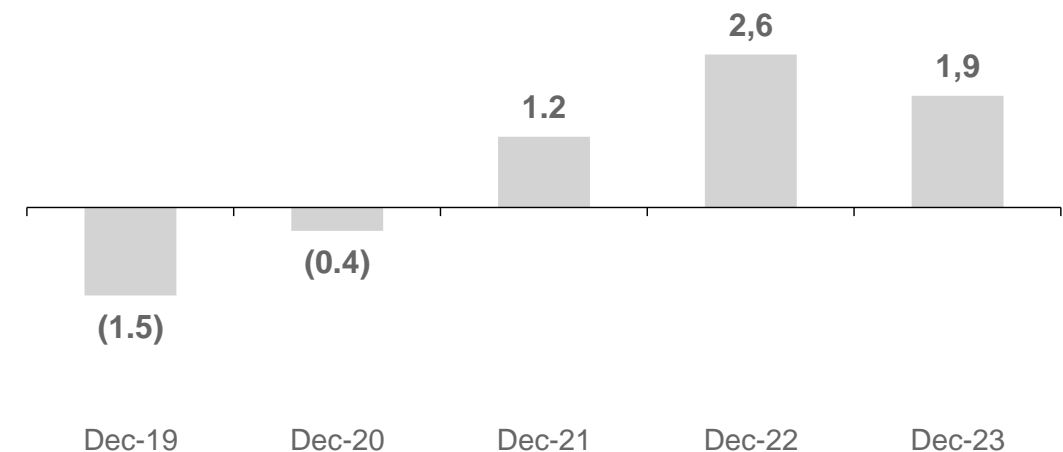
- Focus on high-margin value-added products
- Pursue strategic growth opportunities
- Implement Ternium's best practices
- Maximize the benefits arising from Ternium's distribution network
- Enhance Ternium's position as a competitive steel producer
- Quest for excellence in industrial management and technology



Annual Dividend (\$ per ADS)



Net (Debt) Cash (\$ billion)

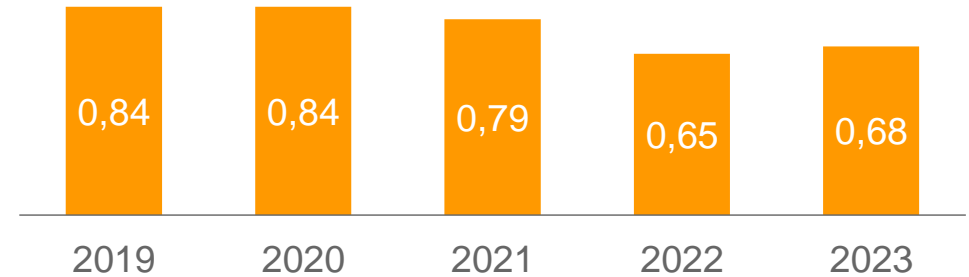


Sustainable Profitability

Improving our health and safety performance

- Occupational health and safety (OH&S) policy
- Standardized and certified OH&S management system
- Safety-focused capital expenditure plan
- Integral program for critical steel production processes and iron ore tailings dams
- Management tours at the facilities, training, workshops and conferences to raise awareness
- Extensive communication to engage and commit Ternium's and contractor's employees
- Initiatives to promote healthy and safe operations in the steel industry value chain

Lost time injury frequency rate
(# of events / million hours worked)

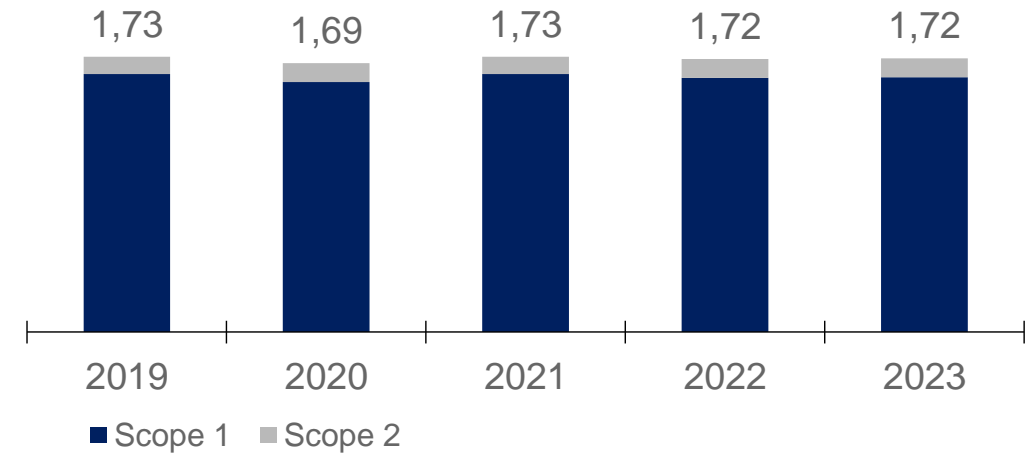


Sustainable Profitability

Roadmap to decarbonization

- Target of 20% reduction of CO₂ emissions intensity (scope 1 and 2) by 2030 (base 2018) by:
 - lower specific-emission steelmaking
 - increased use of renewable energy
 - augmented carbon capture capacity
 - increased scrap in the metallic mix
 - partial replacement of met coal with charcoal
- Analysis of additional strategies to decarbonize its operations over the longer term, based upon:
 - current and developing technologies
 - availability of renewable energy and steel scrap
- Board of Directors quarterly oversight of Ternium's Climate Change strategy

Emission Intensity (Scopes 1 & 2)
(tons of CO₂ emitted per ton of crude steel produced)



Sustainable Profitability

Progress on our roadmap to decarbonization

- New steelmaking facilities with lower specific emissions announced in the USMCA region (expected start-up: first half of 2026)
 - New steel shop (EAF)
 - New DRI module with CO₂ capture capabilities and readiness to switch to hydrogen
- New wind farm launched in Argentina (planned start-up: end of 2024)
 - The annual capacity (99 MW) is due to replace 90% of the purchased energy for our facilities in the country
- CO₂ capture and usage capacity increase in Ternium Mexico's DRI modules: first phase concluded
- Use of biomass: advancing studies in our coke pilot plant
- MoU signed with Vale to reduce process emissions in Brazil



Sustainable Profitability

Minimizing Ternium's environmental footprint

- Environmental investment plan:
 - encompassing Ternium's steelmaking facilities in Mexico, Brazil and Argentina
 - \$400 million capex ('24-'30)
- Responsible use of natural resources
- Focus on excellence in environmental performance
 - Certified environmental management system
 - Management performance accountability
 - Sustainable building solutions at new facilities
- Biodiversity protection



Reintroduction of endangered species, such as the *yaguareté*, in Esteros del Iberá



Environmental monitoring center at Ternium's Rio de Janeiro unit in Brazil



Sustainable Profitability

Strengthening Ternium's value chain

- Promoting a collaborative network to foster excellence in performance:
 - Universities
 - Business schools
 - Government agencies
 - Industrial associations
- Helping 1,800 SMEs, customers and suppliers, grow:
 - Training programs
 - Industrial projects and business consultancy
 - Institutional initiatives
 - Commercial support and financial assistance



“ProPymes has helped create an industrial network that encourages the professionalization and quest for excellence of SMEs.”



UNIVERSIDAD AUSTRAL

Ternium May 2024



Tecnológico de Monterrey

Sustainable Profitability

Helping our communities thrive

- Fostering education:
 - Ternium's technical school in Pesquería (2016)
 - Launch in 2023 of the construction of a new Ternium's technical school in Santa Cruz, Brazil
 - Refurbishing of community schools
 - Special education program for children
 - Financial support to students
- Supporting initiatives that strengthen our communities:
 - Funding of health care infrastructure and equipment
 - Sponsorship of diverse cultural exhibitions and events
 - Sponsorship of city races and other sport activities



Roberto Rocca Technical School in Pesquería, Mexico

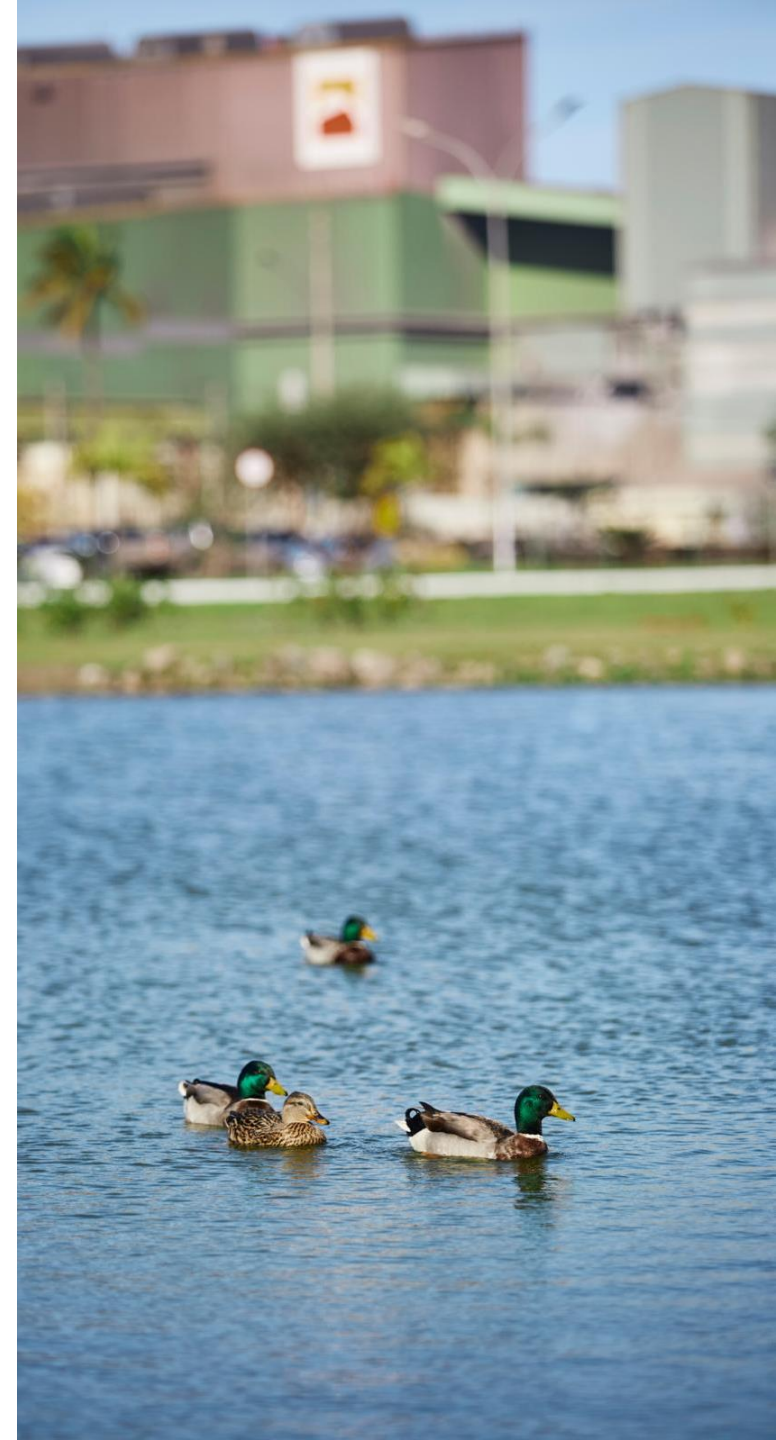


New robotic and automation laboratories at a technical school in San Nicolás, Argentina

Sustainable Profitability

Commitment to integrity through strong corporate governance

- Audit committee (all independent directors)
- Internal Audit Department reporting to the Chairman and the Audit Committee
- Business Conduct Compliance Officer reporting to the CEO
- Compliance department that oversees SOX certifications, related party transactions and conflict minerals
- Employee accountability and training to ensure a transparent behavior
- Confidential channels to report non-compliant behavior





Ternium's Main Steel Markets

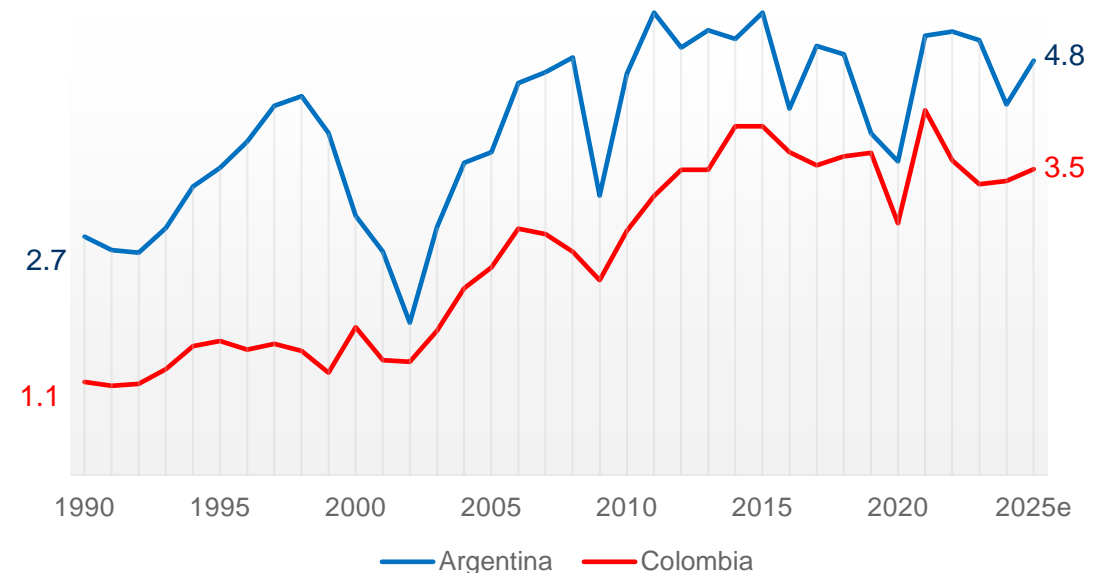
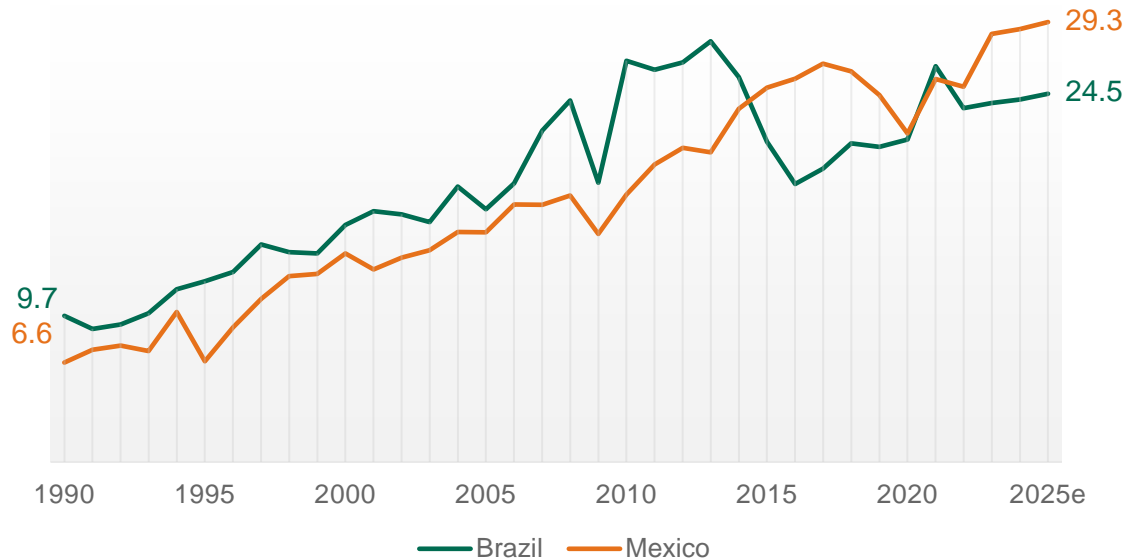


Ternium's Main Steel Markets

Significant growth potential

- Increase in Mexico's steel consumption over the last decades driven mainly by a dynamic manufacturing industry
- Considerable opportunity to accompany the growth of the USMCA region, supporting the nearshoring of manufacturing capacity

Apparent steel use (million tons)

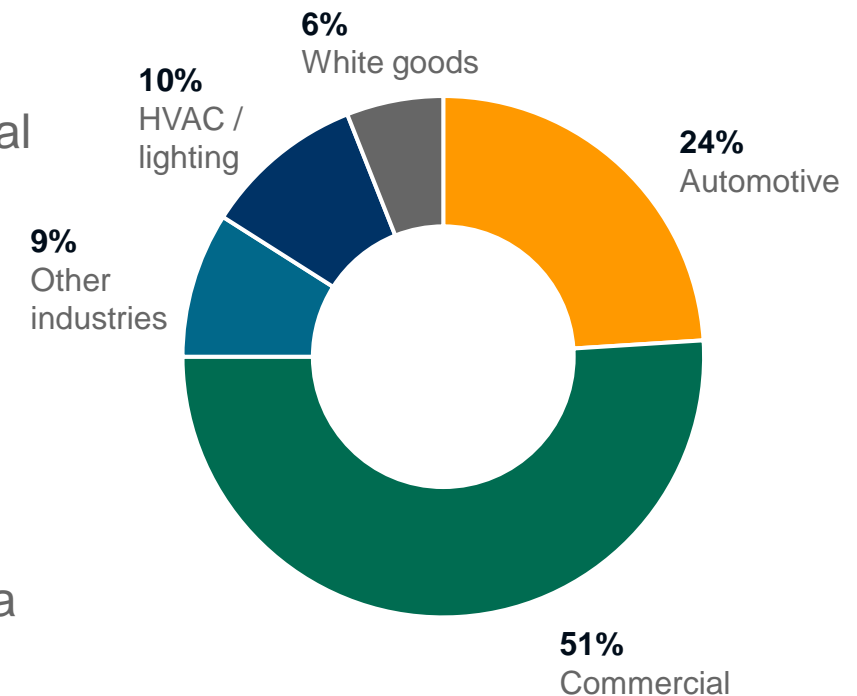


Mexico

Attractive steel market with a significant demand for high-end steel products

- Developed industrial sector (approximately 53% of shipments in Mexico)
- Steel:
 - Ternium's focus on value added products and services:
 - Service center network
 - Nationwide coverage through distribution centers and regional distributors
 - Customer digital connectivity
 - New capabilities to provide sophisticated steel products for industrial customers
- Mining:
 - 100% interest in Las Encinas and 50% interest in Consorcio Peña Colorada
 - majority of shipments bound for Ternium's steelmaking facilities in the country.

Steel shipments by sector (2023)

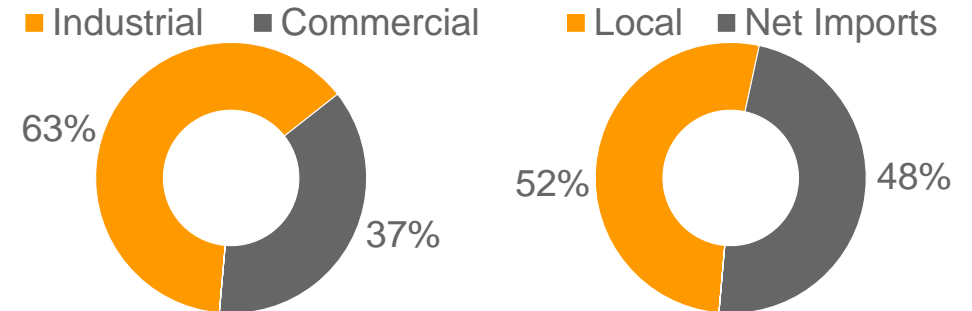


Mexico

Developing our industrial center in Pesquería

- State-of-the-art industrial center provides Ternium with high-end value-added product portfolio
- 2013: Cold-rolling mill and galvanizing line (Tenigal) started operations
- 2019: Additional hot-dipped galvanizing and painting lines commissioned
- 2021: New state-of-the-art hot-rolling mill started operations. New products were developed with the aim at substituting imports
- 2022: New downstream project announced (Start-up: 2024/ 2025):
 - Push-pull pickling line (550,000 tpy)
 - Finishing lines
 - Cold rolling mill (1.6 mtpy)
 - Hot-dip galvanizing line (600,000 tpy)
 - Total investment of \$1.1 billion

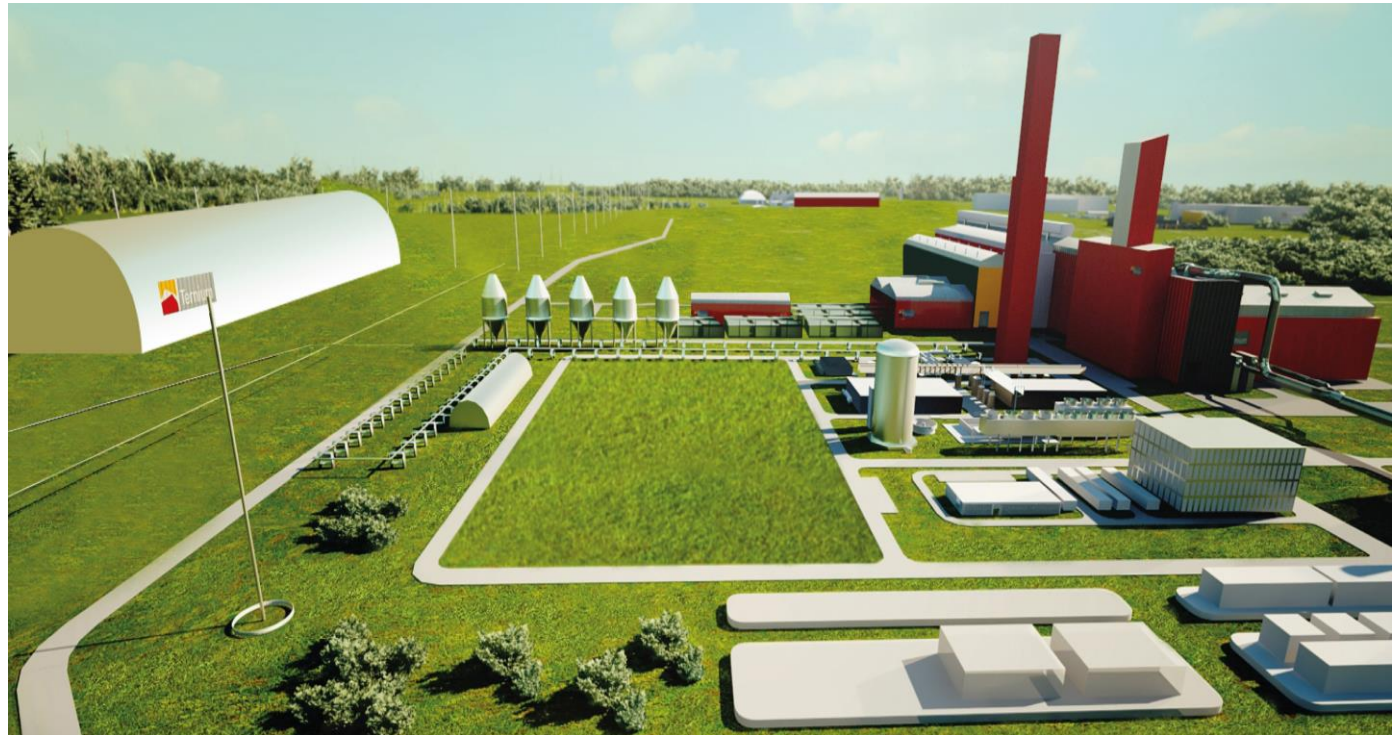
Apparent flat steel use (2023)



New Upstream Project in Mexico

An attractive destination for continued investment

- Increase in slab production capacity to further integrate Ternium's industrial center in Pesquería
- Nearshoring related to manufacturing in the steel value chain provides Ternium with an attractive opportunity to grow
- Compliance with the USMCA's 'melted and poured' requirement
- Project details:
 - EAF-based steel shop (2.6 mtpy)
 - DRI module (2.1 mtpy)
 - Port facility for raw material handling
 - Total investment of \$2.4 billion
 - Start-up in the first half of 2026
 - Location: Pesquería, Mexico.

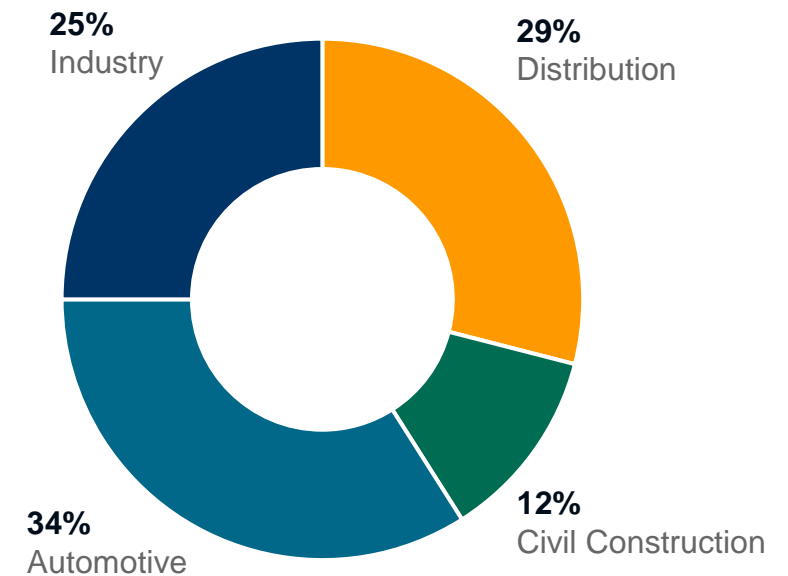


Brazil

Significant industrial capacity in a sophisticated market

- Slab facility with 5 million tons capacity in Rio de Janeiro.
- Usiminas Steel:
 - Two steel mills strategically located along Brazil's main industrial axis;
 - Largest R&D center in Latin America.
 - Leading supplier of flat steel to the Brazilian automotive industry;
 - Customer relations: technical assistance, collaborative product development, and tailored solutions to meet specific needs.
- Usiminas Mining (MUSA):
 - Three mining sites in the Serra Azul region (MG), with resources of 2.4 billion tons of iron ore.
 - Pellet feed and sinter feed processing plants.

Usiminas' steel shipments by sector (2023)

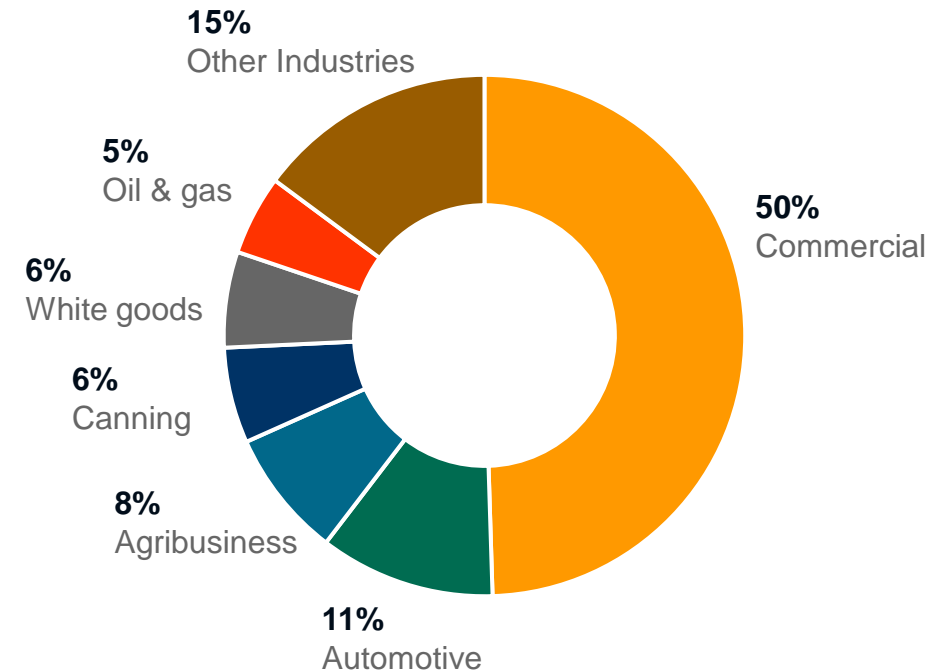


Argentina

Third largest steel market in Latin America with a developed industrial sector

- Significant industrial sector representing 48% of steel shipments in Argentina
- Focus on value added products and services:
 - Service center network
 - Short notice delivery and just-in-time agreements
 - Customer digital connectivity
 - Joint product research and development projects with our value chain (mainly white goods, transportation and renewable energy)

Steel shipments by sector (2023)





Ternium's Performance

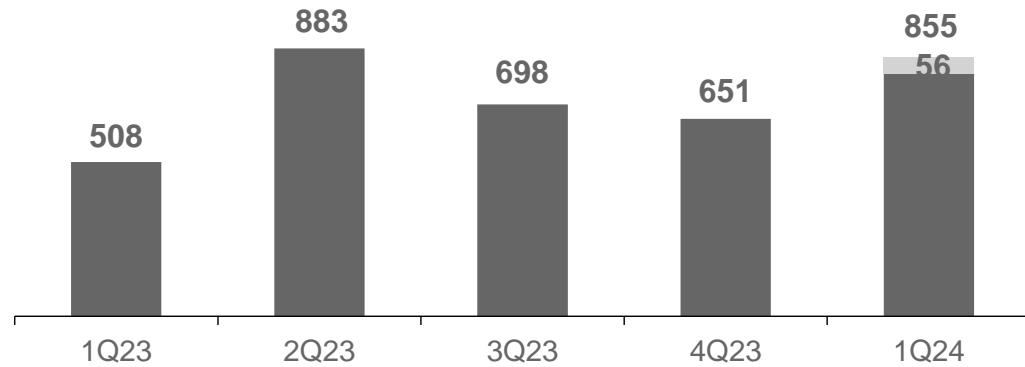


First Quarter of 2024

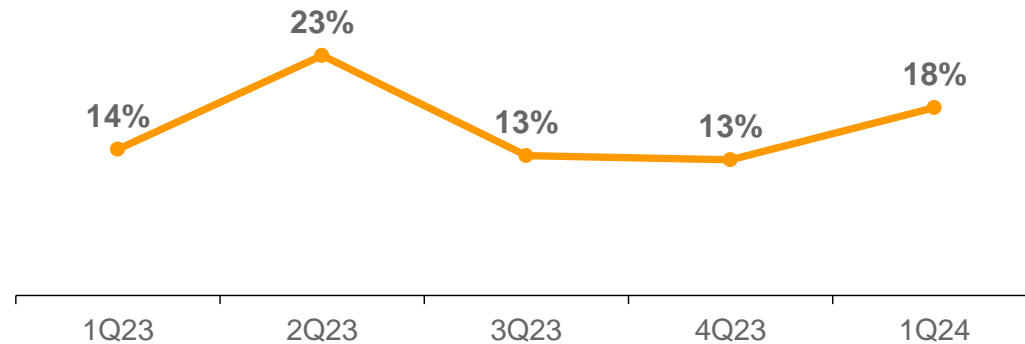
Adjusted EBITDA and Net Income

ADJUSTED EBITDA (\$ MILLION)

■ Readjustment of electricity transmission charges

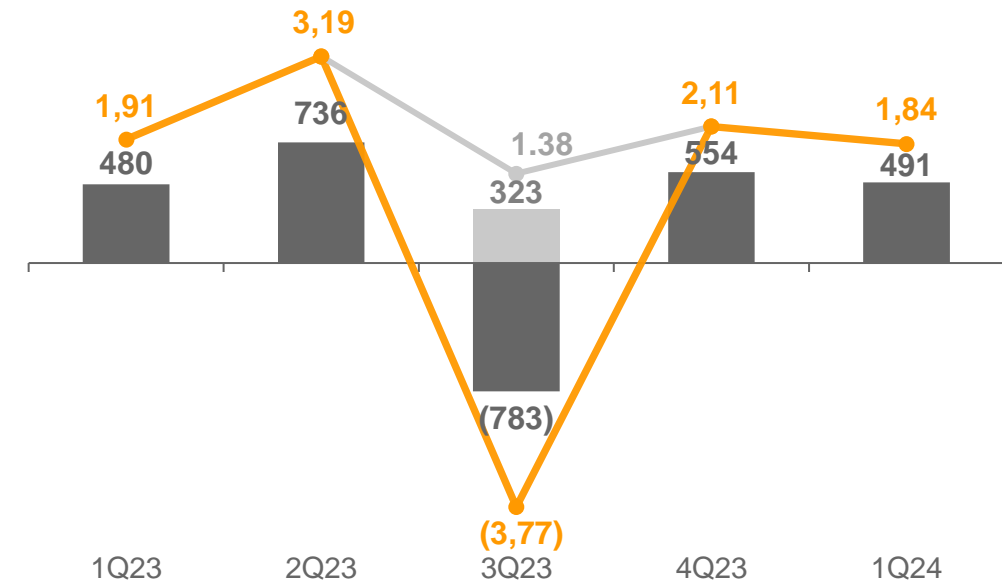


ADJUSTED EBITDA MARGIN (% OF NET SALES)



- Robust operating performance, coupled with a gain related to a readjustment of electricity transmission charges in Mexico.
- Net Income included higher financial expenses and an unusually low effective tax rate caused by deferred tax gains.

NET INCOME AND EARNINGS PER ADS

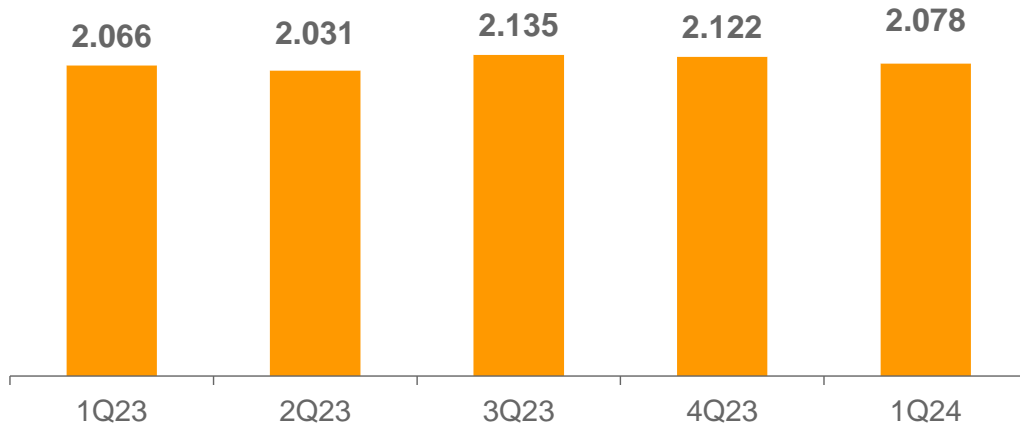


First Quarter of 2024

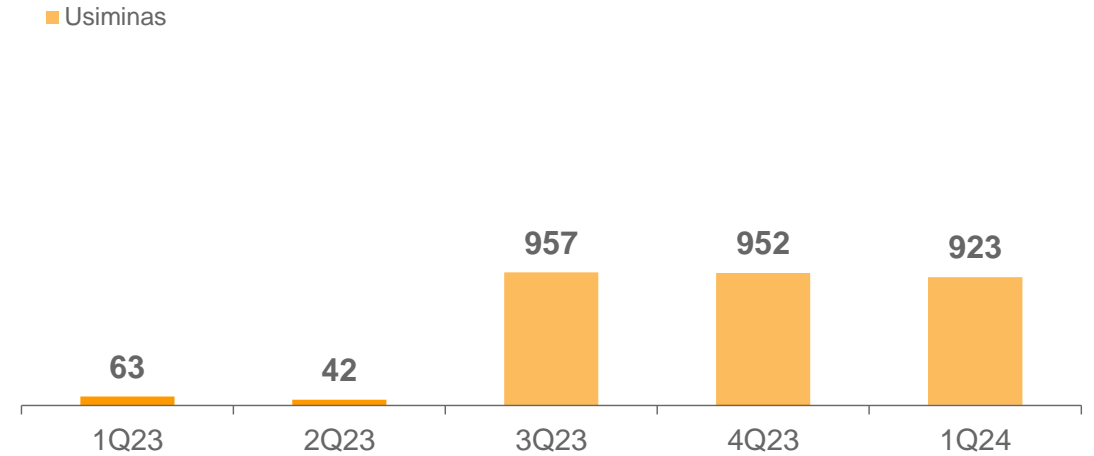
Steel Segment - Shipments



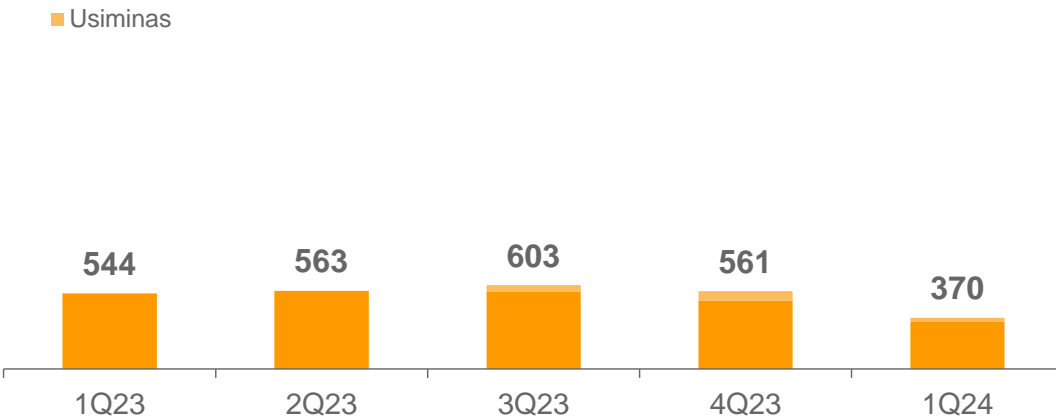
MEXICO
(THOUSAND TONS)



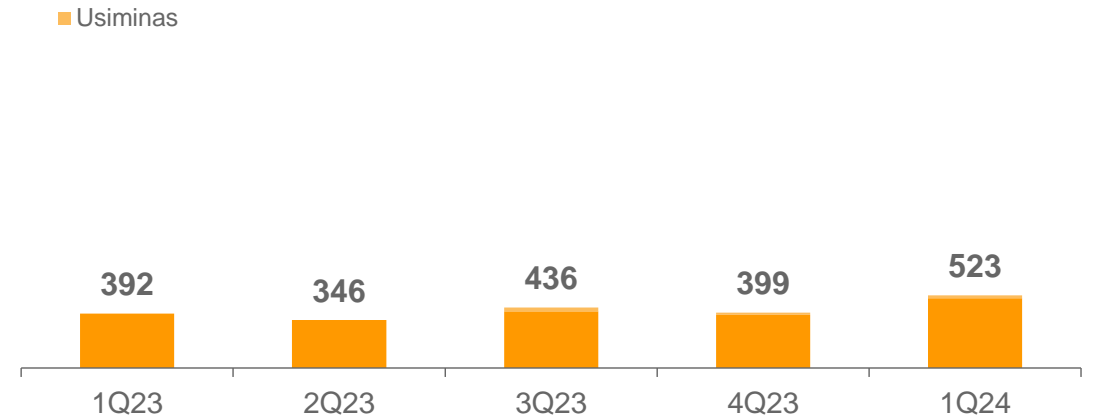
BRAZIL
(THOUSAND TONS)



SOUTHERN REGION
(THOUSAND TONS)



OTHER MARKETS
(THOUSAND TONS)

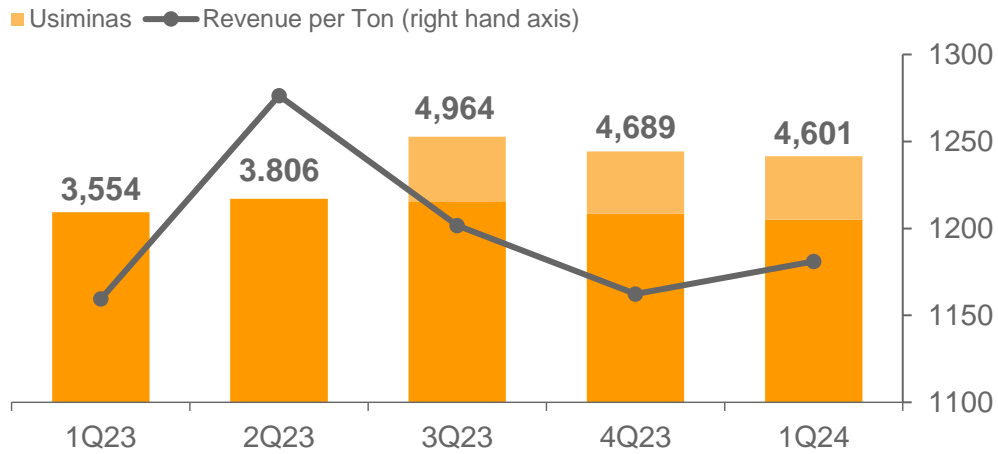


First Quarter of 2024

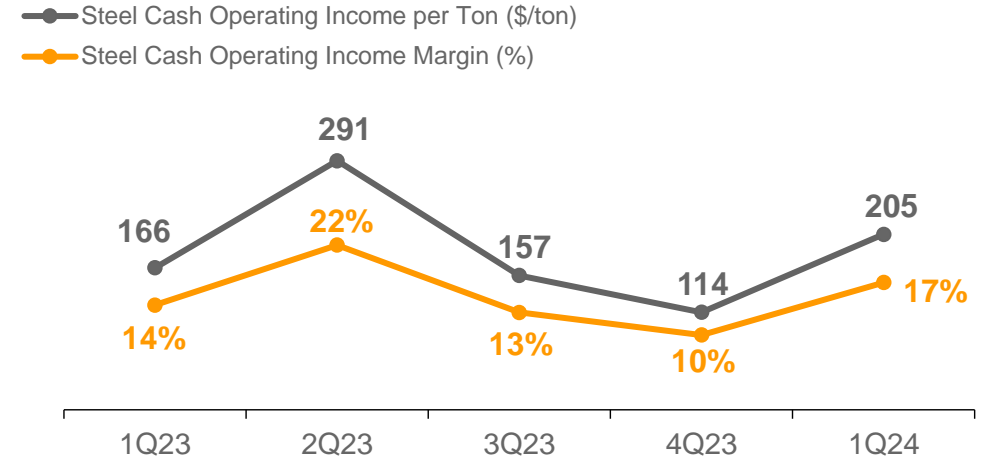
Steel Segment



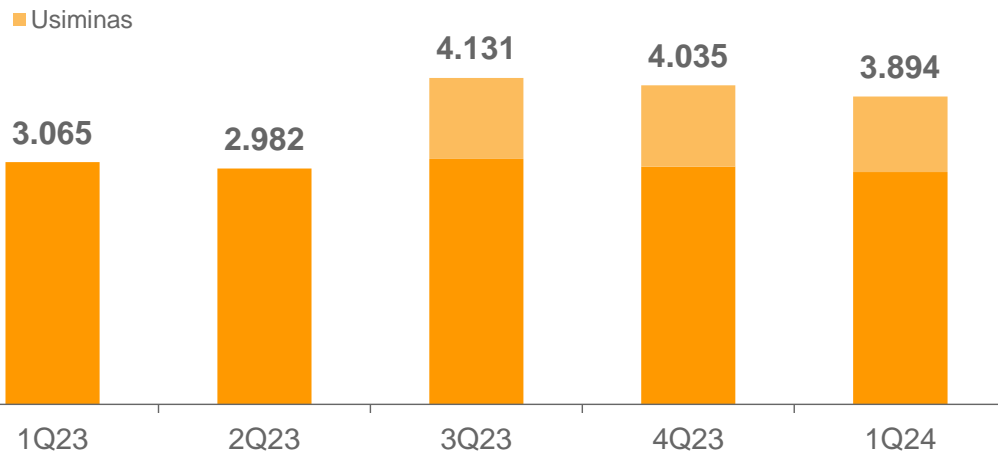
STEEL PRODUCTS NET SALES AND REVENUE PER TON
(\$ MILLION)



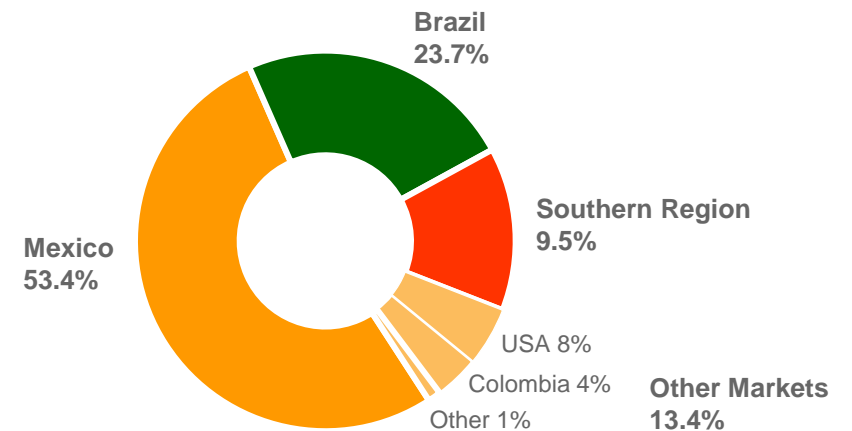
STEEL CASH OPERATING INCOME PER TON AND MARGIN



STEEL SHIPMENTS
(THOUSAND TONS)



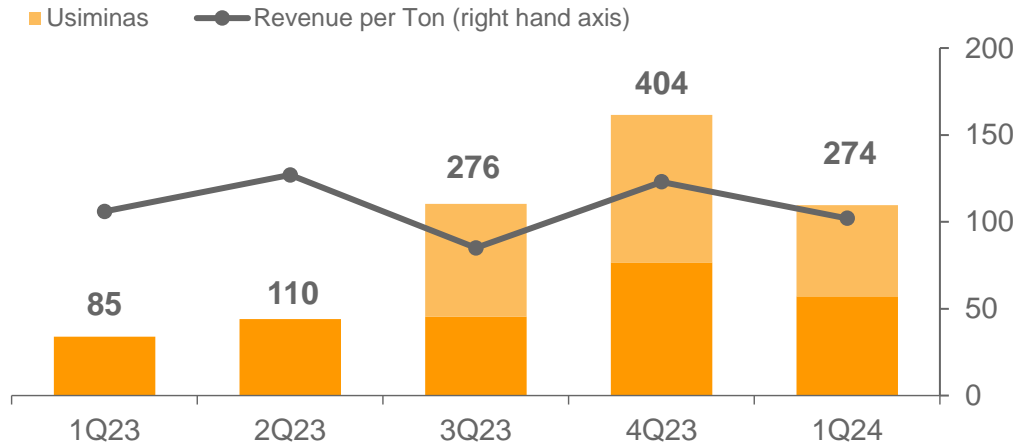
STEEL SHIPMENTS 1Q24



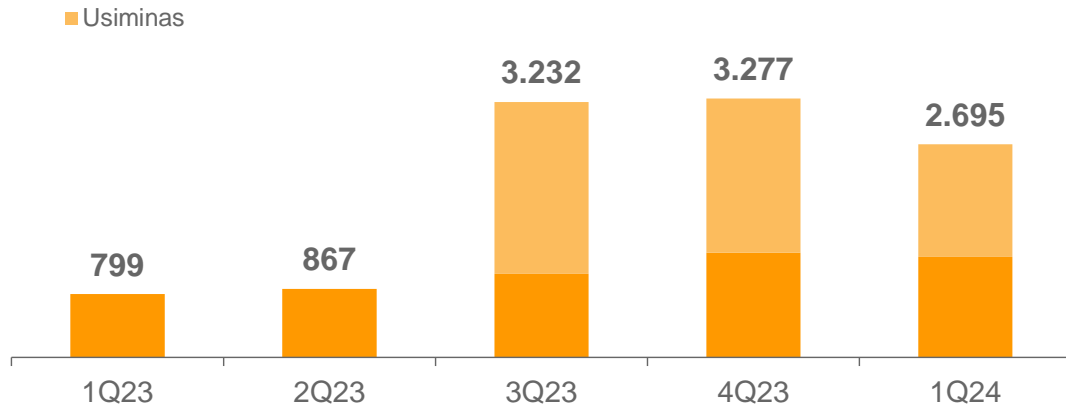
First Quarter of 2024

Mining Segment

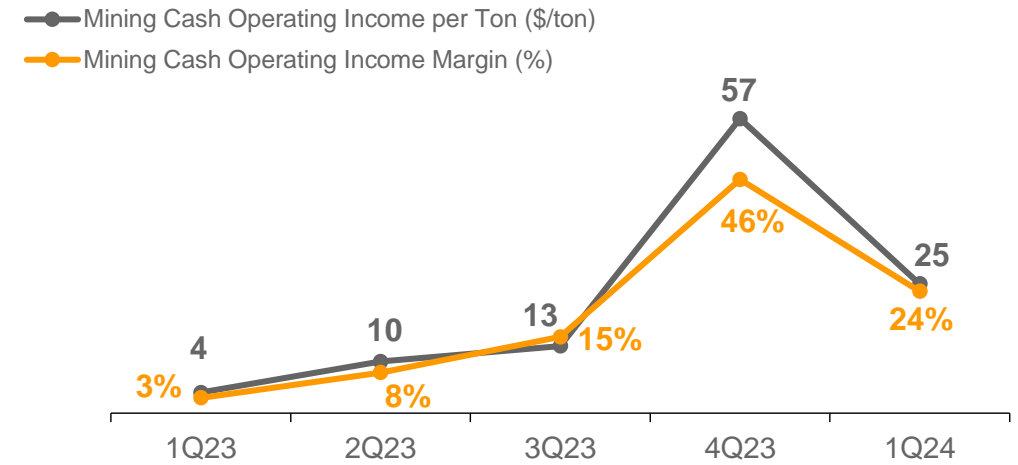
MINING SEGMENT NET SALES AND REVENUE PER TON
(\$ MILLION)



MINING SHIPMENTS
(THOUSAND TONS)



MINING CASH OPERATING INCOME PER TON AND MARGIN



MINING SHIPMENTS 1Q24

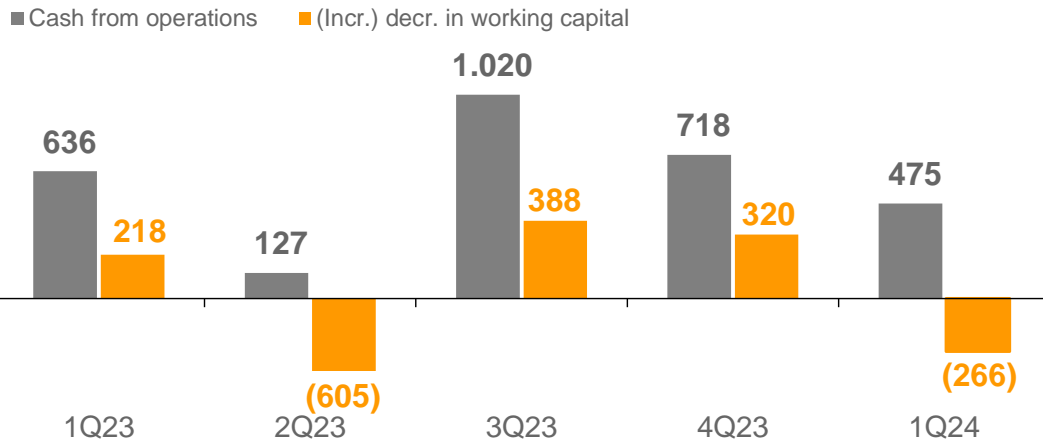


First Quarter of 2024

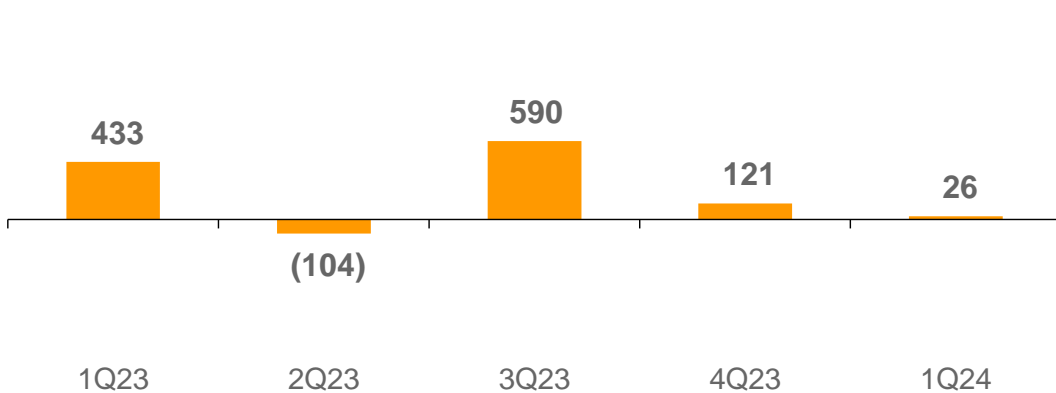
Cash Flow and Balance Sheet



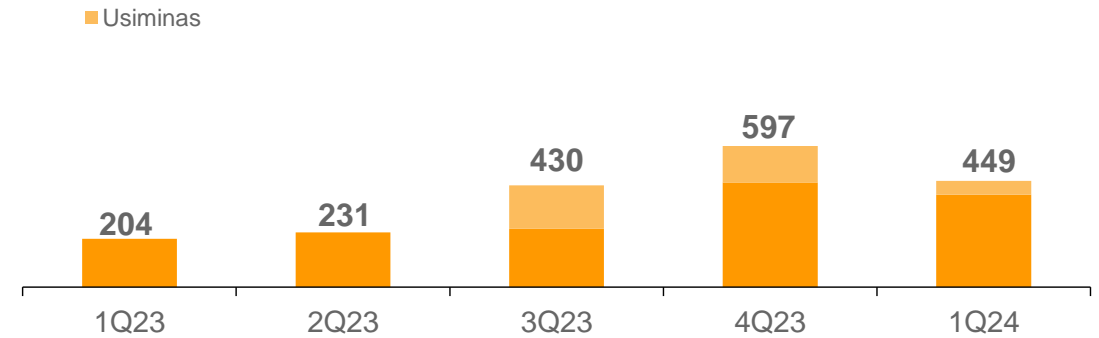
CASH FROM OPERATIONS AND CHANGE IN WORKING CAPITAL (\$ MILLION)



FREE CASH FLOW (\$ MILLION)

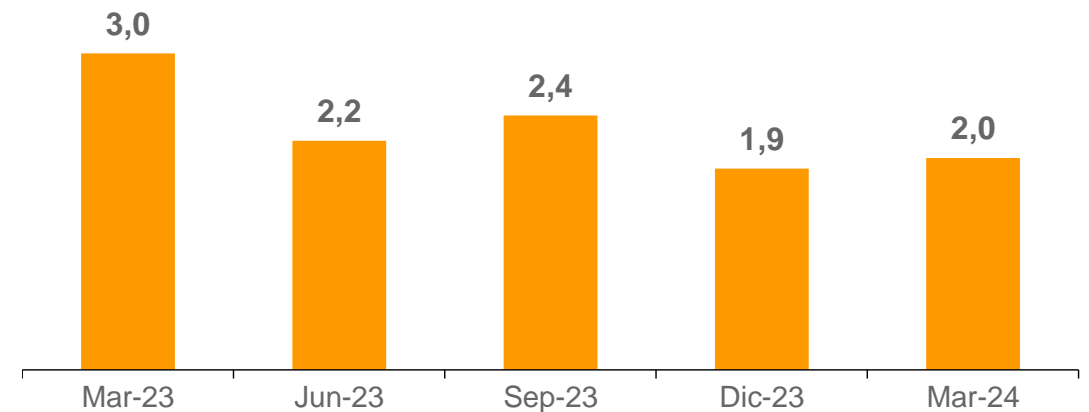


CAPEX (\$ MILLION)



Note: CAPEX include advance payments to equipment suppliers.

NET CASH POSITION (\$ BILLION)





Conclusion

Conclusion

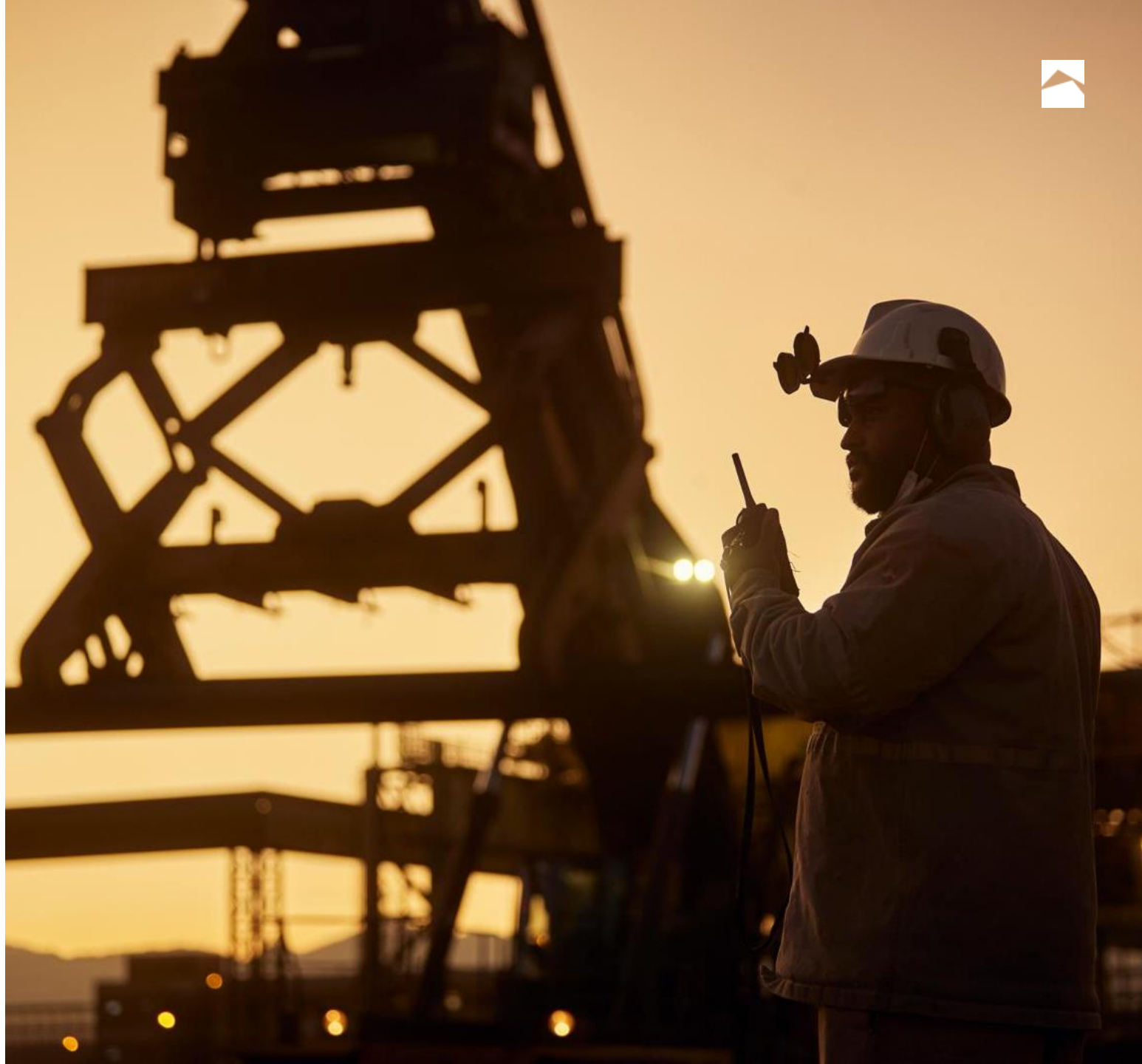
- A leading steel company in the Americas with a comprehensive management approach to value creation
- Successful implementation of business strategy geared toward sustainable profitable growth
- Well positioned to expand business in the USMCA: new growth plan under development
- Significant opportunities to take Usiminas to its full potential
- Solid financial position
- Continued focus on generating long-term stakeholder value





Appendix

- Corporate Structure
- Usiminas
- Production Capacity
- Shipments and Net Sales
- Income Statement
- Cash Flow Statement
- Balance Sheet
- Historical Performance
- Ternium's Debt Profile



Corporate Structure



Ternium Production Capacity as of December 2023



In million metric tons	TX Mexico	TX Argentina	TX Brasil and Others (b)	Usiminas	Total
Slabs	2.5	2.3 (a)	5.0 (c)	3.8	13.6
Billets	1.6		0.2		1.8
Thick plate products				1.0	1.0
Hot rolled coils	9.9	2.9		5.9	18.7
Rebars and wire rods	1.2		0.7		1.9
Cold rolled coils	3.8	1.8		4.1	9.7
Tinplated products		0.2			0.2
Galvanized products	2.4	0.8	0.4	1.4	5.0
Pre-painted products	0.8	0.1	0.2		1.1
Service center	3.9	2.3	1.3	1.7	9.2

(a) The capacity does not account for the utilization of blast furnace #1.

(b) Brazil, Southern US, Colombia and Central America

(c) Corresponds to Ternium Brasil

Steel and Mining Segments



STEEL SEGMENT	NET SALES (\$ MILLION)					SHIPMENTS (THOUSAND TONS)					REVENUE/TON (\$/TON)				
	1Q24	4Q23	DIF	1Q23	DIF	1Q24	4Q23	DIF	1Q23	DIF	1Q24	4Q23	DIF	1Q23	DIF
Mexico	2,389	2,265	5%	2,206	8%	2,078	2,122	-2%	2,066	1%	1,150	1,067	8%	1,068	8%
Brazil	1,045	1,064	-2%	42		923	952	-3%	63		1,132	1,118	1%	664	
Southern Region	563	905	-38%	854	-34%	370	561	-34%	544	-32%	1,522	1,611	-6%	1,570	-3%
Other Markets	603	455	32%	452	33%	523	399	31%	392	34%	1,153	1,140	1%	1,153	0%
Total Steel Products	4,601	4,689	-2%	3,554	29%	3,894	4,035	-3%	3,065	27%	1,181	1,162	2%	1,159	2%
Other Products	89	62	45%	69	28%										
Total Steel Segment	4,690	4,750	-1%	3,623	29%										

MINING SEGMENT	NET SALES (\$ MILLION)					SHIPMENTS (THOUSAND TONS)					REVENUE/TON (\$/TON)				
	1Q24	4Q23	DIF	1Q23	DIF	1Q24	4Q23	DIF	1Q23	DIF	1Q24	4Q23	DIF	1Q23	DIF
Third parties	88	180	-51%	—	—	1,424	1,952	-27%	—	—	62	92	-33%	—	—
Intercompany	186	224	-17%	85	119%	1,271	1,325	-4%	799	59%	146	169	-13%	106	38%
Total	274	404	-32%	85	223%	2,695	3,277	-18%	799	237%	102	123	-17%	106	-4%

Income Statement

	\$ MILLION	1Q24	4Q23	1Q23
Net sales		4,778	4,931	3,623
Cost of sales		(3,675)	(4,039)	(2,981)
Gross profit		1,104	892	643
Selling, general and administrative expenses		(431)	(432)	(293)
Other operating income		2	121	8
Operating income		675	582	357
Financial expense		(45)	(44)	(16)
Financial income		83	94	41
Other financial (expense) income, net		(200)	54	(17)
Equity in earnings of non-consolidated companies		20	24	35
Profit before income tax results		532	709	400
Income tax (expense) credit		(40)	(156)	79
Profit for the period		491	554	480
Attributable to:				
Owners of the parent		361	414	374
Non-controlling interest		130	140	105
Net income		491	554	480



Cash Flow Statement



\$ MILLION	1Q24	4Q23	1Q23
Result for the period	491	554	480
Adjustments for:			
Depreciation and amortization	171	191	151
Income tax accruals less payments	(13)	(45)	(157)
Equity in earnings of non-consolidated companies	(20)	(24)	(35)
Impairment charge	—	42	—
Interest accruals less payments/receipts, net	(2)	(34)	(18)
Changes in provisions	(7)	(61)	(1)
Changes in working capital	(266)	320	218
Net foreign exchange results and others	120	(225)	(1)
Net cash provided by operating activities	475	718	636

Cash Flow Statement (cont.)



\$ MILLION	1Q24	4Q23	1Q23
Capital expenditures and advances to suppliers for PP&E	(449)	(597)	(204)
Decrease (increase) in other investments	0	129	(686)
Proceeds from the sale of property, plant & equipment	1	1	1
Dividends received from non-consolidated companies	1	28	—
Net cash used in investing activities	(447)	(439)	(889)
Dividends paid in cash to company's shareholders	—	(216)	—
Finance lease payments	(18)	(16)	(14)
Proceeds from borrowings	131	119	46
Repayments of borrowings	(166)	(121)	(196)
Net cash used in financing activities	(53)	(234)	(164)
(Decrease) increase in cash and cash equivalents	(24)	45	(417)

Balance Sheet

	\$ MILLION	MARCH 31, 2024	DECEMBER 31, 2023
Property, plant and equipment, net		7,856	7,638
Intangible assets, net		1,025	996
Investments in non-consolidated companies		524	517
Other investments		35	211
Deferred tax assets		1,694	1,713
Receivables, net		994	1,073
Total non-current assets		12,128	12,149
Receivables, net		1,221	1,173
Derivative financial instruments		7	15
Inventories, net		5,059	4,948
Trade receivables, net		2,181	2,065
Other investments		2,283	1,976
Cash and cash equivalents		1,780	1,846
Total current assets		12,532	12,024
Non-current assets classified as held for sale		9	7
Total assets		24,669	24,179



Balance Sheet

\$ MILLION	DECEMBER 31, 2023	DECEMBER 31, 2022
Capital and reserves attributable to the owners of the parent	12,419	11,846
Non-controlling interest	4,393	1,922
Total equity	16,812	13,768
Provisions	840	81
Deferred tax liabilities	171	163
Other liabilities	1,149	538
Trade payables	12	1
Lease liabilities	189	190
Borrowings	1,206	533
Total non-current liabilities	3,567	1,506
Current income tax liabilities	137	136
Other liabilities	430	345
Trade payables	2,233	1,188
Derivative financial instruments	8	1
Lease liabilities	52	49
Borrowings	940	499
Total current liabilities	3,801	2,217
Total liabilities	7,367	3,723
Total equity and liabilities	24,179	17,492



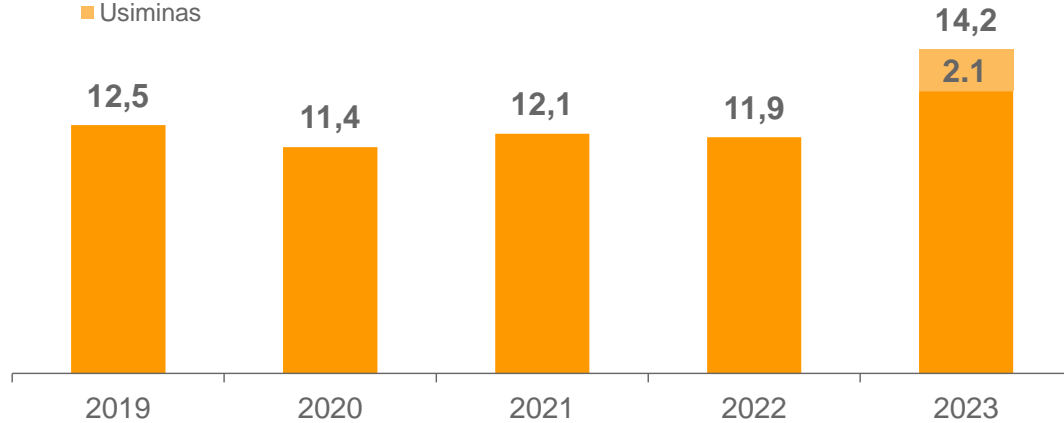
Historical Performance

Shipments, Adjusted EBITDA, Net Income and Dividends

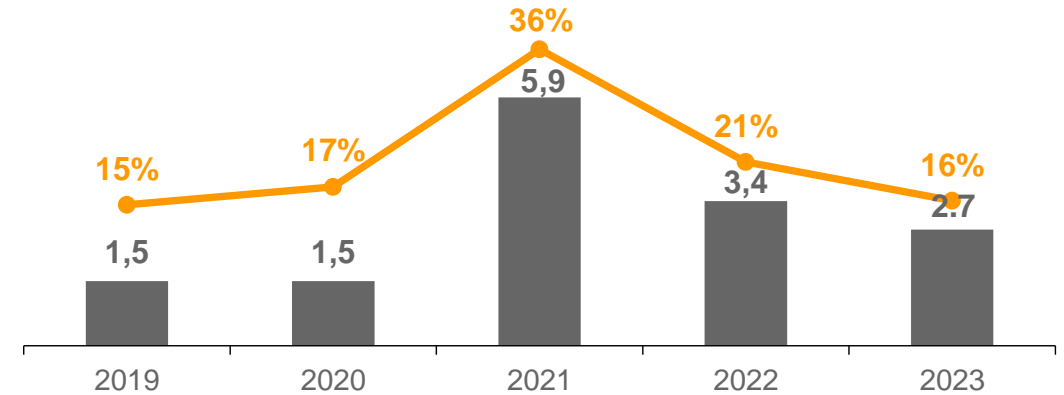


STEEL SHIPMENTS
(MILLION TONS)

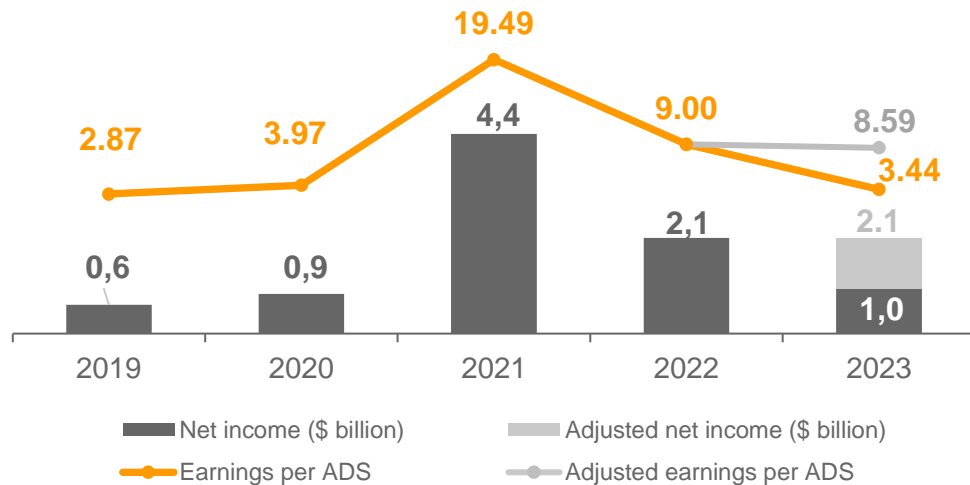
■ Usiminas



ADJUSTED EBITDA (\$ MILLION)
AND ADJUSTED EBITDA MARGIN (% OF NET SALES)

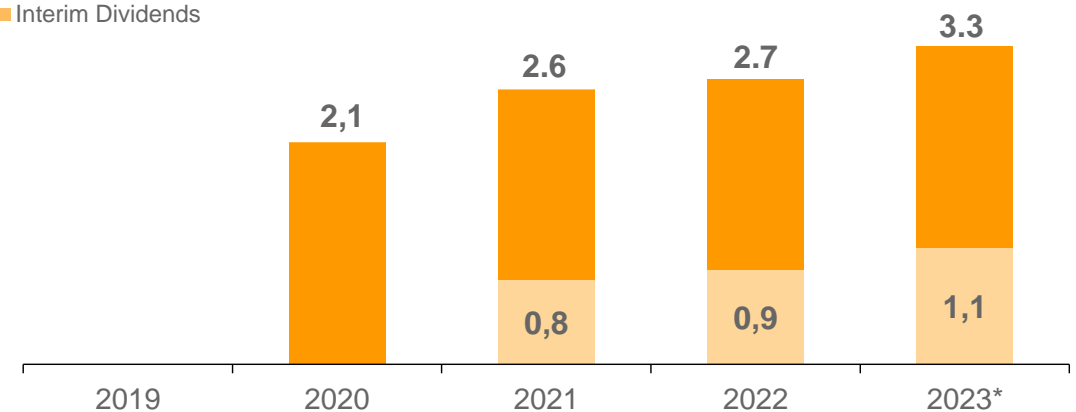


NET INCOME AND EARNINGS PER ADS



ANNUAL DIVIDENDS
(\$ PER ADS)

■ Interim Dividends

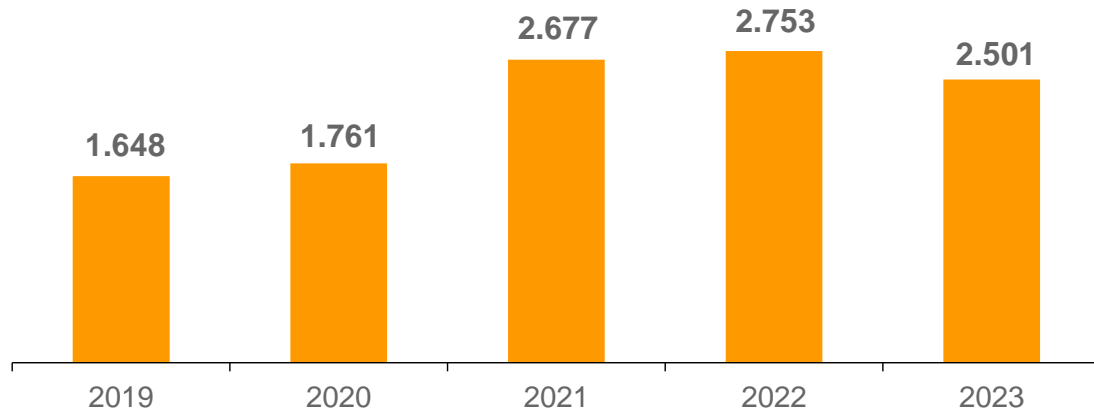


(*) Board of Directors proposal.

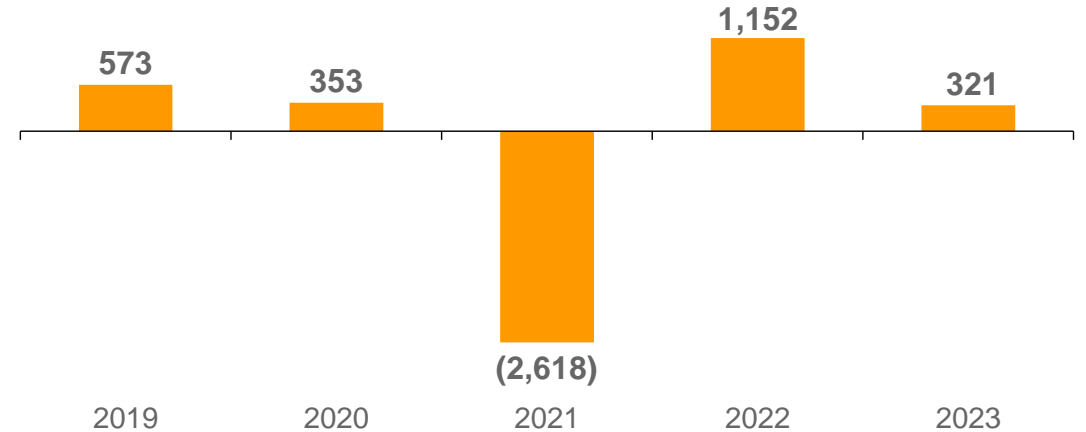
Historical Performance

Cash Flow

CASH FROM OPERATIONS
(\$ MILLION)



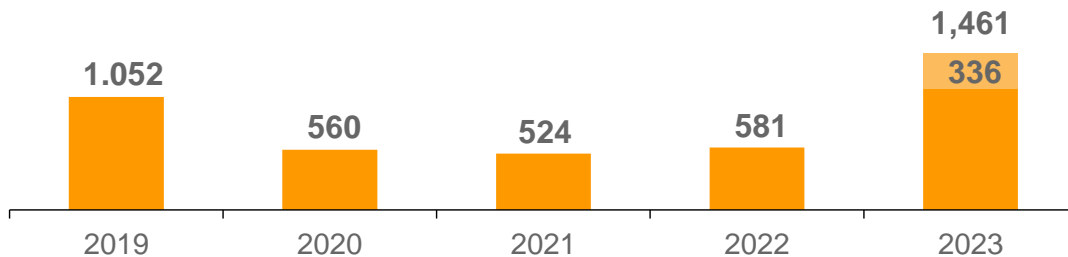
(INCREASE) DECREASE IN WORKING CAPITAL
(\$ MILLION)



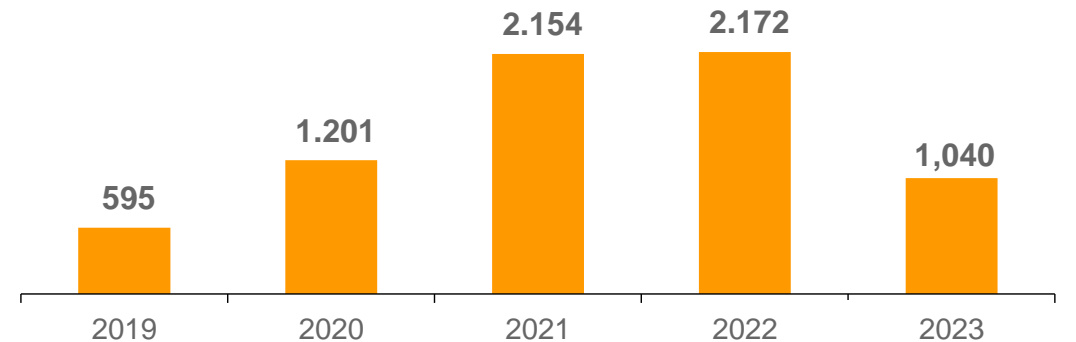
CAPEX*
(\$ MILLION)

■ Usiminas

(* In 2023, CAPEX include advance payments to equipment suppliers.



FREE CASH FLOW
(\$ MILLION)





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