

CASEY'S GENERAL STORES, INC.

CORPORATE GOVERNANCE GUIDELINES

Over the course of its history as a public company, Casey's General Stores, Inc. (the "Company") has developed corporate governance policies and practices to help ensure that the Company meets its responsibilities to shareholders and its other constituencies (employees, customers, suppliers and the communities in which the Company operates, all of whom are essential to the Company's success). The following principles have been approved by the Board of Directors of the Company (the "Board") and, along with the charters of the various Board committees, provide the framework for the governance of the Company.

A. Role of the Board and Management

The business of Casey's General Stores, Inc. is conducted by the officers and employees of the Company, under the oversight of the Board. As part of its general oversight function, the Board reviews, monitors and approves fundamental business and financial strategies and major corporate actions, and reviews and discusses reports by management on the performance of the Company and its prospects, as well as issues and risks facing the Company. The Board, operating through its committees, selects, evaluates and determines compensation and succession planning for the Chief Executive Officer ("CEO") and senior management, engages and assesses the independence of the outside auditor for the Company, and nominates directors for the Board. The Board also ensures that processes are in place for maintaining the integrity of the Company's financial statements and external reporting, and the integrity of compliance with law and ethics policies.

B. Board Composition and Leadership

1. Size of the Board. Under the Articles of Incorporation of the Company, the size of the Board can range from four to nine members. There currently are nine members of the Board. The actual number of directors is determined by the Board, consistent with Iowa corporate law.

2. Independent Directors. Of the nine members of the Board, eight currently are independent directors. The Company defines an "independent" director in the same manner as set forth in Nasdaq Stock Market Rule 4200. Among other things, this rule requires the Board to determine that an individual is free of any relationship that would interfere with the exercise of independent judgment in carrying out the responsibilities of a director.

3. *Director Qualifications and Selection.* The Board selects and recommends to shareholders qualified individuals who, if added to the Board, would provide the mix of director characteristics and diverse experiences, perspectives and skills appropriate for the Company. To ensure the Board is comprised of highly talented and experienced individuals, the Nominating and Corporate Governance Committee annually assesses the competencies and skills that each existing Director possesses, which are described annually in the Company's proxy statement. The Committee also considers the skills and competencies the Board as a whole should possess in order to provide effective oversight of the Company's business. Based on that assessment and as it deems appropriate, the Committee may establish search criteria for future Board candidates, select suitable candidates for interviews and subsequently recommend appropriate candidates to the Board for consideration. Board candidates are considered based on various criteria, including relevant business and board skills and experiences, judgment and integrity, reputation in their profession, diversity of background, education, leadership ability, concern for the interests of shareholders and relevant regulatory guidelines. These considerations are made in light of the needs of the Board at the particular point in time. Directors must be willing and able to devote sufficient time to carrying out their duties and responsibilities effectively, and should be committed to serving on the Board for an extended period of time.

4. *Board Tenure and Age Limits.* The Board recognizes that Board composition and refreshment contribute to effective deliberation, engagement and oversight, and strives to maintain an appropriate balance of diversity, skills and experience. Individual Board members will not stand for re-election after completing 15 years of service on the Board or after reaching the age of 75 years, subject to extension at the discretion of the Board.

5. *Mandatory Resignation Policy.* If no shareholder has provided the Company with notice of an intention to nominate one or more candidates to compete with the Board's nominees in the election of directors, or if such shareholders have withdrawn all such nominations by the day before the Company mails its notice of annual meeting to shareholders (i.e., in an uncontested election), any nominee for director who receives a greater number of votes "withheld" from his or her election than votes "for" such election (a "Majority Withheld Vote") is expected to tender his or her resignation as a director. The Board shall nominate for election or re-election as director only candidates who agree to tender, promptly following the annual meeting at which they are elected or re-elected as director, irrevocable resignations that will be effective upon (i) the director receiving a Majority Withheld Vote at the next annual meeting at which he or she stands for election or re-election and (ii) Board acceptance of such resignation. In addition, the Board shall fill director vacancies and new directorships only with candidates who agree to tender, promptly following their appointment to the Board, the same form of resignation tendered by other directors in accordance with this Board policy.

If an incumbent director receives a Majority Withheld Vote, the Nominating and Corporate Governance Committee will act on an expedited basis to determine whether to accept the director's resignation and will submit such recommendation for prompt consideration by the Board. The Board expects the director whose resignation is under consideration to abstain from participating in any decision regarding that resignation. The Nominating and Corporate Governance Committee and the Board may consider any factors they deem relevant in deciding whether to accept a director's resignation. Thereafter, the Board will promptly disclose its decision-making process and decision regarding whether to accept the director's resignation offer (or the reasons for rejecting the resignation offer, if applicable) in a Form 8-K furnished to the Securities and Exchange Commission.

6. *Procedures for Shareholders to Recommend Nominees for Director.* Shareholders who wish to recommend individuals for consideration by the Nominating and Corporate Governance Committee to become nominees for election to the Board may do so by submitting the information required under the Bylaws of the Company to the Corporate Secretary at One S.E. Convenience Blvd., Ankeny, Iowa 50021.

7. *Board Leadership.* The Board shall elect, on an annual basis, or at such other time as the Board may determine, a board chair ("Board Chair") from among the directors. The Board has no fixed policy with respect to the combination of the positions of Board Chair and CEO, as the Board believes that it is in the best interests of the Company and its shareholders for the Board to assess the Board leadership structure in light of the circumstances then existing.

If the Board Chair is not an independent director, the independent directors will designate a Lead Director. The Lead Director will be selected from the independent directors, and will:

- Preside at all meetings of the Board at which the Board Chair is not present, including the executive sessions of the independent directors;
- Establish agendas for the executive sessions of the independent directors in consultation with the other directors;
- Serve as liaison between the independent directors and the Board Chair (although all independent directors are encouraged to communicate directly with the Board Chair, CEO and other members of senior management at any time);
- Review, at his or her discretion, information to be sent to the Board;

- Review and discuss proposed Board meeting agendas with the Board Chair;
- Have the authority to call meetings of the independent directors, as appropriate;
- Be available, as deemed appropriate by the Board, for consultation and direct communication with shareholders; and
- Perform such other duties and have such other authority as the Board may specify from time to time.

8. *Share Ownership by Directors.* The Board believes that all directors should be shareholders of the Company, and should, within five years of joining the Board, accumulate share holdings of at least five times the amount of the annualized cash retainer (excluding committee retainers) paid or payable to non-Board Chair directors, and should employ reasonable, good faith efforts thereafter to maintain share holdings of at least that amount. If, after this amount is achieved, there is a change in the price of Company stock which results in a drop below the requirement, the requirement shall remain satisfied. For this purpose, restricted stock and unvested restricted stock unit awards may be counted towards the ownership requirement, but stock options may not be.

9. *Limitations on CEO Commitments.* The CEO may not serve on the boards of more than two other companies, which for this purpose includes public companies as well as not-for-profit organizations or other entities that are likely to require a similar time commitment. Prior notice to the Board is required before acceptance of any such position.

10. *Limitations on other Board Service.* Members of the Board may not serve on more than two other public company boards. In addition, service on the boards of not-for-profit organizations or other entities that may require a similar time commitment are required to be disclosed and acceptable to the Board.

C. Board and Committee Organization

1. *Board Committees.* The Board is organized so that a significant portion of its business is conducted by its committees. Under the Bylaws of the Company, the standing committees currently are the Audit, Nominating and Corporate Governance, and Compensation Committees. In addition, the Board has appointed a Succession Planning Committee and a Risk Committee.

2. *Committee Charters.* The Board has approved a charter for each of the three standing committees and the Risk Committee setting forth the purpose, authority and duties of the committee. Each committee reviews its charter periodically and recommends to the full Board any changes deemed necessary or desirable. Copies of the charters are posted on the Company's website (www.caseys.com) under the heading "Casey's Corporate."

3. *Committee Composition.* Under their charters, the Audit, Nominating and Corporate Governance, and Compensation Committees will be comprised solely of independent directors, in accordance with the Nasdaq listing standards. Assignments and rotation of Committee membership and leadership are recommended by the Nominating and Corporate Governance Committee and approved by the Board.

D. Board and Committee Operations

1. *Number of Board Meetings.* The frequency of Board meetings will vary with circumstances. At least five regularly scheduled meetings generally are held each year.

2. *Setting Board Agenda.* The agenda for each Board meeting will be established by the Board Chair, and if applicable, in consultation with the Lead Director. Each director is encouraged to make suggestions for agenda items or provide additional meeting materials to the Board Chair or Lead Director, as applicable, at any time.

3. *Distribution of Board Materials.* The Board expects that presentations on specific subjects to be discussed at an upcoming Board meeting, as well as information important to the Board's understanding of the business, generally will be distributed to Board members sufficiently in advance of the meeting to provide directors with an adequate opportunity to prepare for discussion at the meeting. If, because of time constraints, presentation materials on a particular topic are not distributed in advance, the time devoted at the meeting to the presentation of the topic will be adjusted accordingly.

4. *Executive Sessions of Independent Directors.* Executive sessions of the independent directors without management present are held at least twice each year as part of regularly scheduled Board meetings. If the Board Chair is independent, he or she will preside at such sessions. If the Board Chair is not independent, the Lead Director will preside at such sessions. If the Board Chair is not independent and the Lead Director is not present (or has not yet been designated), the remaining independent directors will appoint a director to preside at such sessions. The independent directors may meet without management present at such other times as may be determined by the Board Chair or, if applicable, the Lead Director.

5. *Committee Meetings.* Each committee chair, in consultation with committee members, will determine the frequency and length of committee meetings. Committee meetings occurring in connection with regularly scheduled Board meetings will ordinarily be held on the day before the Board meeting. Each committee chair, in consultation with committee members and appropriate members of management, will determine committee agendas.

6. *Attendance of Non-directors at Meetings.* The executive officers are expected to attend at least a portion of each Board meeting on a regular basis. In addition, other members of management may be asked to attend a Board meeting to provide specific insights on matters being presented.

7. *Access to Senior Management.* All directors have unrestricted access to the executive officers of the Company.

8. *Access to Outside Advisors.* The Board and its committees may retain independent financial, legal, compensation or other advisors as they deem necessary or advisable.

9. *Director Compensation.* The Compensation Committee is responsible for recommending to the Board the compensation for non-employee directors.

10. *Director Orientation and Continuing Education.* The CEO is expected to oversee the orientation of new directors with the Company. Directors are expected to keep current on developments affecting the Company and their duties and responsibilities as directors, and to attend at least one director education or governance-related program every three years.

11. *Director Attendance at Annual Shareholders Meetings.* Directors are expected to make every reasonable effort to attend the annual meetings of the shareholders of the Company.

12. *Compliance with Code of Conduct.* The Board expects all directors, officers and employees to act ethically at all times and to comply with the Company's Code of Business Ethics and Conduct, including the "related party transaction" and stock trading policies included or referenced in the same. A copy of the Code of Business Ethics and Conduct is posted on the Company's website (www.caseys.com) under the heading "Casey's Corporate".

13. *Director Confidentiality.* As part of their fiduciary duties of loyalty and care, Directors are required to protect and hold confidential all non-public information obtained due to their directorship position, unless they have the express or implied permission of the Board of Directors to disclose such information. Accordingly, (i) no

Director shall use Confidential Information for his or her own personal benefit or to benefit persons or entities outside the Company; and (ii) no Director shall disclose Confidential Information outside the Company, either during or after his or her service as a Director of the Company, except with authorization of the Board of Directors or as may be otherwise required by law.

For purposes of this policy, "Confidential Information" is all non-public information entrusted to or obtained by a Director by reason of his or her service on the Board of Directors of the Company. It includes, but is not limited to, non-public information that might be of use to competitors or harmful to the Company or its customers if disclosed, such as:

- non-public information about the Company's financial condition, prospects or plans, its marketing and sales programs and research and development information, as well as information relating to mergers and acquisitions, stock splits and divestitures;
- non-public information concerning possible transactions with other companies or information about the Company's customers, suppliers or joint venture partners, which the Company is under an obligation to maintain as confidential; and
- non-public information about discussions and deliberations relating to business issues and decisions, between and among employees, officers and members of the Board of Directors.

E. Board and Management Evaluation

1. *Assessing Board and Committee Performance.* The Nominating and Corporate Governance Committee generally oversees an annual self-evaluation by the Board of its performance and effectiveness. Each committee is responsible for conducting a self-evaluation as it may determine.

2. *Succession Planning.* The Succession Planning Committee of the Board regularly reviews succession plans for the Chief Executive Officer and other executive officer positions.

F. Board Access to Management

Board members shall have access to the Company's management and, as appropriate, to any other outside advisors of the Company. Board members shall coordinate such access through the Chief Executive Officer and Board members will use judgment to assure that this access is not distracting to the business operation of the Company.

G. Shareholder Communications

1. *Communication with Management.* It is the general policy of the Board that management speaks for the Company. To the extent shareholders would like to communicate with a Company representative, they may do so by contacting William J. Walljasper, Chief Financial Officer, Casey's General Stores, Inc., P.O. Box 3001, One S.E. Convenience Blvd., Ankeny, Iowa 50021-8045. Mr. Walljasper also can be reached by telephone at (515) 965-6109.

2. *Shareholder Communications to Board.* Any shareholder wishing to communicate with one or more Board members should address a written communication to Johnny Danos, Chair of the Audit Committee, 3315 Southern Hills Drive, Des Moines, Iowa 50321. Mr. Danos will forward such communication on to all of the members of the Board, to the extent such communications are deemed appropriate for consideration by the Board.

H. Review and Amendment

These Guidelines will be reviewed periodically by the Nominating and Corporate Governance Committee, which will recommend to the Board any amendments or modifications it deems necessary or desirable. These Guidelines, as the same may be amended in the future, will be posted on the Company's website (www.caseys.com) under the heading "Casey's Corporate."

Last amended: March 2, 2018