Forward Looking Statements and Non-GAAP Disclaimer

This presentation and the accompanying oral presentation contain forward-looking statements that involve substantial risk and uncertainties, which include, but are not limited to, statements regarding our future results of operations and financial position, including our expectations regarding future growth, demand for our products and solutions and our future revenue; financial targets; business strategy; plans and objectives for expansion and future operations; our focus on and the growth and adoption of our Elastic Cloud offering; our licensing and pricing models; our assessments of our competitive advantages and the strength of our solutions and products; the effectiveness of our go-to-market and growth strategies, including the positioning of our solutions and products, assessments of new and existing customers’ reasons for selecting our solutions and products, and anticipated benefits from our strategic partnerships; new enhancements to our existing products and services or plans for future products; the expected performance or benefits of our offerings; our customer base; estimates of our potential addressable market and growth opportunities and our ability to address those opportunities; and our expectations regarding revenue mix, our ability to grow our business, the drivers of growth and the benefits of our investments. Actual outcomes and results may differ materially from those contemplated by these forward-looking statements due to uncertainties, risks, and changes in circumstances, including but not limited to those related to: our future financial performance, including our expectations regarding our revenue, cost of revenue, gross profit or gross margin, operating expenses (which include changes in sales and marketing, research and development and general and administrative expenses), and our ability to achieve and maintain future profitability; our ability to continue to deliver and improve our offerings and develop new offerings; customer acceptance and purchase of our new and existing offerings and the expansion and adoption of our Elastic Cloud offerings; our inability to realize value from investments in the business; our ability to maintain and expand our user and customer base; the impact of the COVID-19 pandemic and variants on the macroeconomic environment, on our business, operations, hiring and financial results, and on businesses and spending priorities of our customers and partners; the impact of our licensing model on the use and adoption of our software; the impact of our pricing model strategies on our business; the impact of foreign currency exchange rate and interest rate fluctuations on our results; our international expansion strategy; our operating results and cash flows; the sufficiency of our capital resources; our ability to successfully execute our go-to-market strategy and expand in new and existing markets, and our ability to forecast customer retention and expansion; and general market, political, economic and business conditions.

Additional risks and uncertainties that could cause actual outcomes and results to differ materially are included in our filings with the Securities and Exchange Commission (the “SEC”), including our Annual Report on Form 10-K for the fiscal year ended April 30, 2022 and other subsequent reports filed with the SEC. SEC filings are available on the Investor Relations section of Elastic’s website at ir.elastic.co and the SEC’s website at www.sec.gov. Elastic assumes no obligation to, and does not currently intend to, update any such forward-looking statements, except as required by law.

In addition to GAAP financial information, this presentation and the accompanying oral presentation include certain non-GAAP financial measures. See the Appendix for a reconciliation of all historical non-GAAP financial measures to their nearest GAAP equivalent.
Elastic Overview
Our Leadership Team

Ash Kulkarni  
Chief Executive Officer

Janesh Moorjani  
Chief Financial Officer &  
Chief Operating Officer

Shay Banon  
Founder &  
Chief Technology Officer

Ken Exner  
Chief Product Officer

Rick Laner  
Chief Customer Officer

Sally Jenkins  
Chief Marketing Officer

Leah Sutton  
Senior VP  
Global Human Resources

Michael Cremen  
Chief Sales Officer

Carolyn Herzog  
Chief Legal Officer
Elastic at a Glance (NYSE: ESTC)

Founded 2012

- **$250M** Revenue
- **$1.7M** Adjusted Free Cash Flow
- **>19,300** Subscription Customers
- **40+** Countries with Employees
- **3,000+** Employees
- **~$8B** Market Capitalization
- **42%** Revenue from outside the U.S.

As of Q1FY23

1As of August 25, 2022
As of FY22

**Elastic Highlights: Search. Observe. Protect.**

- **Large, Diverse User and Customer Base**
  - >18,600 Subscription Customers; >960 customers with ACV >$100K; >115 customers with ACV >$1M

- **Diverse Deployment Model - On-premise, hybrid, public cloud**
  - 35% of total revenue Cloud; 80% YoY growth
  - 58% of total revenue Self-Managed; 25% YoY growth

- **Strong Customer Growth**
  - >960 customers with ACV >$100K; >115 customers with ACV >$1M

- **Secular Tailwinds Driving Significant Opportunity**
  - $78B TAM in 2021

- **High Recurring Revenue Model**
  - Total Revenue: $862M; 42% YoY growth
  - Subscription Revenue: 93% of total; 41% YoY growth

- **Strong Customer Growth**
  - >18,600 Subscription Customers; >960 customers with ACV >$100K; >115 customers with ACV >$1M

- **Strong Expansion Motion with Multiple Levers**
  - Multiple expansion motions drive high Net Expansion Rate of ~130%

- **Sustainable Competitive Differentiation**
  - Monetization model is based on subscriptions that provide proprietary features and support

- **Experienced Team**
  - Strong conviction to build a long-lasting company
We are a search company.
We all know search as a search box that we see on our favorite app or website ...
…but search is so much more

Search finds insights across your enterprise apps and content repositories to improve employee productivity and satisfaction.

Search discovers insights from within your enterprise systems, applications, and infrastructure to drive operational efficiencies.

Search correlates insights within your security data, networks, and endpoints to protect your organization and thwart attacks.
our TAM

Source: IDC

- WW AI-enabled Search Software Forecast 2020-2024
- WW Business Analytics Software Forecast 2020-2024
- WW IT Operations Management Software Forecast 2020-2024
- WW Device Vulnerability Management Forecast 2020-2024
- WW Security-as-a-Service Forecast 2020-2024
- WW Corporate Endpoint Security Software Forecast 2020-2024
- WW SIEM Forecast 2020-2024
- WW Business Analytics Software Forecast 2020-2024
Customers across various industries, segments, and geographies

<table>
<thead>
<tr>
<th>Technology</th>
<th>Finance</th>
<th>Telco</th>
<th>Consumer</th>
<th>Healthcare</th>
<th>Public Sector</th>
<th>Automotive/Transportation</th>
<th>Retail/Ecommerce</th>
</tr>
</thead>
<tbody>
<tr>
<td>Adobe</td>
<td>BARCLAYS</td>
<td>orange</td>
<td>Uber</td>
<td>OPTUM</td>
<td>NCIS</td>
<td>AIRBUS</td>
<td>Walmart</td>
</tr>
<tr>
<td>CISCO</td>
<td>ZURICH</td>
<td>COX</td>
<td>General Mills</td>
<td>MERCK</td>
<td>United States Census Bureau</td>
<td>Audi</td>
<td>Etsy</td>
</tr>
<tr>
<td>shopify</td>
<td>USAA</td>
<td>T-Mobile</td>
<td>NETFLIX</td>
<td>UCLA Health</td>
<td>GSA</td>
<td>VOLVO</td>
<td>instacart</td>
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<tr>
<td>Microsoft</td>
<td>Citi</td>
<td>verizon</td>
<td>ACTIVISION BLIZZARD</td>
<td>MAYO CLINIC</td>
<td>JPL</td>
<td>VOLVO</td>
<td>Kroger</td>
</tr>
<tr>
<td>workday</td>
<td>ING</td>
<td>AT&amp;T</td>
<td>Lyft</td>
<td>Pfizer</td>
<td>U.S. AIR FORCE</td>
<td>[CSX]</td>
<td>Walgreens</td>
</tr>
<tr>
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<td></td>
<td>elastic</td>
</tr>
</tbody>
</table>
Elastic Solutions
power of solutions

- Solves specific business problems with ease of use
- Built into the Elastic Stack
- Single, unified experience across all solutions
Enterprise Search

Search everything, anywhere.

Site Search
Workplace Search
Application Search
Ecommerce Search
Customer Support Search

email marketing
- email marketing analysis
- email marketing opportunities
- email marketing campaigns in december
- email marketing pdfs
Every business today is an online business.

Website
Search drives improved user experiences and increased conversions

Application
Search enables new monetization models and app stickiness

Workplace
Search increases employee productivity across internal docs and applications

Customers want ...

Powerful, fast, and relevant search experiences. Out-of-the-box. Open APIs. Capability to have pre-tuned search for any website, application, or workplace app. Complete visibility into the search analytics, results and user behavior.

Elasticsearch is not only a powerful search engine, but also a powerful analytics engine for making product recommendations and alerting on order thresholds, powering our e-commerce business.

Leading E-commerce Company
Observability

Unified observability for your entire digital ecosystem.

Logs
Metrics / Monitoring
APM / Tracing
Uptime / Synthetics
Managing systems is complex.

- Search enables correlation of logs, metrics, and APM traces.
- Search improves IT operations efficiency and reduces MTTR.
- Search provides actionable insights to meet business objectives.

Customers want ...


"We're really happy with Elastic Observability and we've been able to dramatically reduce our operations cost by 50% and free up 95% of devops time."

_Fortune 500 Auto Manufacturer_
Prevent, detect, and protect your organization from attacks.

Security

Security Information and Event Monitoring (SIEM)
Security Analytics
Endpoint Security (EPP/EDR)
Threat Hunting
SecOps/Cloud Monitoring
Stopping attack at scale is hard.

- Search facilitates real-time detection and protection from endpoints to the data center.
- Search enables real-time, holistic visibility for all SecOps.
- Search reduces dwell times to minimize or avoid damage.

Customers want ...

Threat protection at scale across their systems, networks, and endpoints. Out-of-the-box detection rules with machine learning, integration with MITRE ATT&CK, automated alerts and workflow to stop an attack in real-time, collaboration between ITOps, DevOps, and SecOps teams.

"The dream was to automate a 24×7 protection system that works on its own. With our Elastic powered security platform, we save millions of dollars."

*Fortune 100 Retailer*
Technology Differentiation
We aim to enable every organization in the world to utilize the power of search across their data to instantly find relevant insights and take action.
power of community

- Millions of developers; drives a developer mindshare movement
- Creates a strong top of the funnel foundation
- Facilitates bottom up adoption within enterprises
- Generates an entry point into new markets and geos
- >150K meetup members, 263 global groups
power of a single stack

- Organizations get leverage across multiple use cases and teams
- A unified foundation for solutions
- Accelerates feature velocity
power of open

- Apache 2.0-licensed source code is now dual-licensed (Elastic License v2 or SSPL)
- Elastic License v2 is simplified and more permissive
- Our community and customers continue to have free and open access to use, modify, redistribute, and collaborate on the code
- Further protects our continued investments and extends our competitive differentiation
- Does not impact customers or the vast majority of users
power of cloud and hybrid

- Ease of use, turnkey SaaS, consumption-based
- Provides customers with data gravity and locality
- Support for customer data privacy regulations
- Multi-cloud support with native integration (billing/marketplace)
- 52 cloud regions; 4x from FY19
- Support for cloud and on-premises deployments with ECE an ECK
Business Model
Large Market Opportunity with Many Growth Levers

- Large Total Addressable Market
- Rapid pace of new customer additions driven by paid features and support
- Robust growth in Elastic Cloud
- Demonstrated track record of strong expansion: more data, more projects, more solutions
- Solutions driving expansion with significant growth opportunity
Powerful Business Model with Strong Network Effects

Multiple Expansion Levers
- More data sources & volume
- More projects for the same solution across an enterprise
- More solutions adopted

Technology Differentiation
- Solving problems from a unified search lens
- Speed, scale, and relevance
- 3 solutions, a single stack

Compelling Commercial Model
- Proprietary features deliver significant value
- Low-friction, resource-based pricing model
- Strong new customer acquisition
- Free Basic features become paid in Cloud

Massive Adoption
- Basic tier drives massive adoption of proprietary, free features
Powerful Engine for New Customer Growth

- Massive frictionless adoption through free and open tier (proprietary features)
- Nurture campaigns in marketing
- Self-service on-ramp for SaaS
  - Monthly payments
  - No commitment
- Paid features and Support drive customer growth
  - All features monetized in SaaS (no free tier)
- Expanding sales coverage driving annual subscriptions - Cloud and Self-managed
- Single pricing model
Levers to Drive Expansion

Projects Grow
- More data
- More sources of data
- Upsell to higher tiers

More Projects for Same Solution
- Expand across the enterprise
- Upsell to higher tiers

More Solutions
- Extend across Enterprise Search, Observability, Security
- Upsell to higher tiers
Growth Drivers for Elastic Cloud

- Customer Preference
- Differentiated Solutions
- Rich Proprietary Features
- Partnerships
- Expanding Investments, Locations
Investing in Global Cloud Regions Coverage

Now available in 52 regions across AWS, GCP, and Azure
Driving Growth Through Major Cloud Marketplaces

aws  Google Cloud  Microsoft Azure
power of the customer
power of single pricing

Resource-based Pricing | Pay for the data you use

Elastic Enterprise Search
- Site Search
  - No query-based pricing
- App Search
  - No docs-based pricing
- Workplace Search
  - No user-based pricing

Elastic Observability
- APM
  - No agent/user-based pricing
- Logs
  - No ingest-based pricing
- Metrics
  - No host-based pricing

Elastic Security
- SIEM
  - No user/ingest-based pricing
- Endpoint Security
  - No endpoint-based pricing
Developer to CXO Motion

Developer & Practitioners

- Initial use case or project
- Champions Elastic across their team and department

Executive and CXOs

- Adoption of Elastic across multiple lines of business or BUs
- Enterprise-wide adoption, Center of Excellence
- Executive/CXO endorsement

Line of Business (LOB)

- Multiple use cases or projects
- Adoption of Elastic across a single line of business or BU
- Champions Elastic to other LOB leaders and executives
Customer Journey

ENGAGE & ADOPT

- Meetups
- Website
- ElasticON
- Documentation
- Forums
- Training
- Cloud Trials (SaaS)
- Download
- Basic Feature Usage
- Trial to Paid Features

ONBOARD & EXPAND

- Sales Development
- Field Sales
- Solution Architects
- Inside Sales
- Support
- Training
- Customer Success
- Renewals

High Volume, Frictionless User Engagement
Warm Touch, Value-Focused Customer Engagement
Globally Distributed Sales Coverage

44% of revenue from outside the U.S.

As of FY22
Rapid customer growth and increasing strategic commitments

- **Total Customers**
  - FY21: >15,000
  - FY22: >18,600

- **Customers with ACV > $100K**
  - FY21: >730
  - FY22: >960

- **Customers with ACV > $1M**
  - FY21: >75
  - FY22: >115
Search = Value
Search drives immediate value core to a customer’s business and critical use cases in a way that is continuous.

Technology = Versatility
A single technology that is versatile enables customers to have economies of scale across multiple projects, teams, and use cases.

Pricing = Transparency
Resource-based pricing ensures there are no hidden costs and that customers can grow over time with transparency.

Why We Win
Financial Overview
High Recurring Revenue Model with Robust Elastic Cloud Growth

As of FY22

- Subscription revenue mix: 93%
  - 35% Elastic Cloud
  - 80% Y/Y

- Self-managed: 58%
  - 25% Y/Y

- Elastic Cloud: 35%
  - 80% Y/Y
Operating Leverage Inherent in Model Visible As We Scale

<table>
<thead>
<tr>
<th>Fiscal Year</th>
<th>Total Revenue</th>
<th>Non-GAAP Operating Margin %</th>
</tr>
</thead>
<tbody>
<tr>
<td>FY19</td>
<td>$272M</td>
<td>-21%</td>
</tr>
<tr>
<td>FY20</td>
<td>$428M</td>
<td>-18%</td>
</tr>
<tr>
<td>FY21</td>
<td>$608M</td>
<td>-1%</td>
</tr>
<tr>
<td>FY22</td>
<td>$862M</td>
<td>0%</td>
</tr>
</tbody>
</table>
Continued Expansion in Gross Profit As We Scale

Elastic Cloud is dilutive to gross margin % but accretive to gross profit dollars.

Anticipate modest continued headwind to Non-GAAP Gross Margin as Elastic Cloud mix increases.
Investing in Proprietary Innovation Increases Competitive Advantage

High velocity of releases with mainly proprietary features drives competitive advantage.

Rapid adoption delivers value early; paid features drive monetization.

Operating leverage through:
- Single code base across Stack and Solutions
- Power Plays in Stack leveraged across Solutions
- Top line growth > investment growth

Non-GAAP R&D Expense and % of Revenue

<table>
<thead>
<tr>
<th></th>
<th>FY21</th>
<th>FY22</th>
</tr>
</thead>
<tbody>
<tr>
<td>$160</td>
<td></td>
<td></td>
</tr>
<tr>
<td>$204</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

% of Revenue

<table>
<thead>
<tr>
<th></th>
<th>FY21</th>
<th>FY22</th>
</tr>
</thead>
<tbody>
<tr>
<td>26%</td>
<td></td>
<td></td>
</tr>
<tr>
<td>24%</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
Rapidly Scaling Efficient Go-to-Market Model

Efficient distribution model drives efficiency in go-to-market motions with strong productivity.

Investing globally in coverage and capacity across roles.

Operating leverage through:
- Productivity Gains
- Growth in Cloud
- Moving further up within the enterprise
- Scaling velocity model
- Partnerships
Strong Track Record of Driving Growth

Total Revenue
$ millions

<table>
<thead>
<tr>
<th>Quarter</th>
<th>Revenue</th>
<th>Y/Y Growth %</th>
</tr>
</thead>
<tbody>
<tr>
<td>Q1-21</td>
<td>$129</td>
<td>44%</td>
</tr>
<tr>
<td>Q2-21</td>
<td>$145</td>
<td>43%</td>
</tr>
<tr>
<td>Q3-21</td>
<td>$157</td>
<td>39%</td>
</tr>
<tr>
<td>Q4-21</td>
<td>$178</td>
<td>44%</td>
</tr>
<tr>
<td>Q1-22</td>
<td>$193</td>
<td>50%</td>
</tr>
<tr>
<td>Q2-22</td>
<td>$206</td>
<td>42%</td>
</tr>
<tr>
<td>Q3-22</td>
<td>$224</td>
<td>43%</td>
</tr>
<tr>
<td>Q4-22</td>
<td>$239</td>
<td>35%</td>
</tr>
<tr>
<td>Q1-23</td>
<td>$250</td>
<td>30%</td>
</tr>
</tbody>
</table>

Deferred Revenue
$ millions

<table>
<thead>
<tr>
<th>Quarter</th>
<th>Revenue</th>
<th>Y/Y Growth %</th>
</tr>
</thead>
<tbody>
<tr>
<td>Q1-21</td>
<td>$10</td>
<td>63%</td>
</tr>
<tr>
<td>Q2-21</td>
<td>$278</td>
<td>54%</td>
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<tr>
<td>Q3-21</td>
<td>$309</td>
<td>59%</td>
</tr>
<tr>
<td>Q4-21</td>
<td>$334</td>
<td>53%</td>
</tr>
<tr>
<td>Q1-22</td>
<td>$398</td>
<td>31%</td>
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<tr>
<td>Q2-22</td>
<td>$364</td>
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<tr>
<td>Q3-22</td>
<td>$390</td>
<td>18%</td>
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<tr>
<td>Q4-22</td>
<td>$396</td>
<td>17%</td>
</tr>
<tr>
<td>Q1-23</td>
<td>$465</td>
<td>20%</td>
</tr>
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</table>

Y/Y Growth %

- Services
- Subscription

Sums may not add to totals due to rounding.
## Revenue Highlights

<table>
<thead>
<tr>
<th></th>
<th>Q1 FY23</th>
<th>Y/Y</th>
<th>Y/Y CC</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total Revenue</td>
<td>$250</td>
<td>30%</td>
<td>34%</td>
</tr>
<tr>
<td>Total Subscription Revenue</td>
<td>$232</td>
<td>31%</td>
<td>36%</td>
</tr>
<tr>
<td>Elastic Cloud Revenue</td>
<td>$98</td>
<td>59%</td>
<td>62%</td>
</tr>
<tr>
<td>Subscription % of Total Revenue</td>
<td>93%</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Professional Services Revenue</td>
<td>$18</td>
<td>15%</td>
<td>19%</td>
</tr>
</tbody>
</table>

CC = Constant Currency
## Strong Customer Metrics

<table>
<thead>
<tr>
<th>Q1 FY23 CUSTOMER METRICS</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Total Subscription Customers</td>
<td>&gt; 19,300</td>
</tr>
<tr>
<td>Subscription Customers with ACV &gt; $100,000</td>
<td>&gt; 1,010</td>
</tr>
<tr>
<td>Net Expansion Rate</td>
<td>Flat from Q4FY22 and Just under 130%</td>
</tr>
</tbody>
</table>
## Non-GAAP Income Statement Highlights

<table>
<thead>
<tr>
<th>$millions, except per share amounts</th>
<th>Q1 FY23</th>
<th>% OF REVENUE</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total Revenue</td>
<td>$250</td>
<td>100%</td>
</tr>
<tr>
<td>Gross Profit/Margin</td>
<td>$185</td>
<td>74%</td>
</tr>
<tr>
<td>Research &amp; Development Expense</td>
<td>$56</td>
<td>23%</td>
</tr>
<tr>
<td>Sales &amp; Marketing Expense</td>
<td>$107</td>
<td>43%</td>
</tr>
<tr>
<td>General &amp; Administrative Expense</td>
<td>$26</td>
<td>10%</td>
</tr>
<tr>
<td>Operating Income/Margin</td>
<td>-$5</td>
<td>-2%</td>
</tr>
<tr>
<td>Earnings per share</td>
<td>-$0.15</td>
<td></td>
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</tbody>
</table>

See appendix for reconciliation to GAAP
## Select Financial Measures

<table>
<thead>
<tr>
<th>$ millions, except employees</th>
<th>Q1 FY23</th>
</tr>
</thead>
<tbody>
<tr>
<td>Adjusted Free Cash Flow</td>
<td>$1.7</td>
</tr>
<tr>
<td>Cash &amp; Cash Equivalents</td>
<td>$849</td>
</tr>
<tr>
<td>Total Deferred Revenue</td>
<td>$435</td>
</tr>
<tr>
<td>Remaining Performance Obligations</td>
<td>$913</td>
</tr>
<tr>
<td>Employees</td>
<td>3,056</td>
</tr>
</tbody>
</table>

See appendix for reconciliation to GAAP
Long-Term Framework

- $2 billion in total revenue in FY25
- Elastic Cloud to exceed 50% of total revenue by Q4 of FY24
- Several percentage points of non-GAAP operating margin expansion in each of FY24 and FY25
Commitment to Social Responsibility is a Key Component to Elastic's Culture

**Employee and Community Engagement**
- Diversity and inclusion are core to our source code
  - Employ anti-bias interviewer training and a structured hiring process with regards to D&I
  - Maintain global targets for percentage of women in management, engineering, and across the company
- Conduct regular employee engagement surveys and pay equity analyses to drive pay equity across gender globally
- Offer wide range of equitable benefits across areas such as health, family, community, and time away
- Drive employee learning and organizational development via LinkedIn Learning and other internal initiatives
- Employee resource groups to support employee engagement and foster an inclusive environment
- "Elastic Cares" program drives all year around community and giving campaigns

**Environmental Health and Safety**
- Elastic's workforce is "Distributed by Design". Leveraging a globally distributed workforce enables:
  - Less transportation: minimizes traffic congestion and overall carbon footprint
  - Lower energy usage, emissions and waste: much smaller office portfolio than most comparable organizations minimizes waste and energy consumption
- Supply chain environmental and social responsibility management: Developing programs using several industry standards such as ISO (International Standards Organization), RBA (Responsible Business Alliance, formerly EICC - Electronic Industry Citizenship Coalition) and others

**Governance**
- Board of Directors: 7 of 9 directors are independent, the board has a independent chairman and vice chair, all members of our board committees are independent
- Diversity: 33% of our directors are female, 33% identify as Asian and 1 director identifies as Middle Eastern
- Term limits: Initial term of three years and a maximum term of 12 years for non-executive directors
- Corporate policies that are reviewed regularly and mandatory employee training: Strong policies such as "Corporate Governance Guidelines", "Code of Business Conduct and Ethics", "International Trade Policy" and "Whistleblowing Policy" and mandatory ethics and compliance trainings for all employees
- Board and committees may hire outside advisors indepently of management
Building a Culture of Success
Appendix
## GAAP to Non-GAAP Reconciliations

### Gross Profit and Gross Margin

<table>
<thead>
<tr>
<th></th>
<th>Q1 FY23</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>$ in millions except percentages</strong></td>
<td></td>
</tr>
<tr>
<td>GAAP gross profit</td>
<td>$177</td>
</tr>
<tr>
<td>(+) Stock based compensation</td>
<td>$4</td>
</tr>
<tr>
<td>(+) Amortization of acquired intangibles</td>
<td>$3</td>
</tr>
<tr>
<td>(+) Employer payroll taxes on employee stock transactions</td>
<td>$0</td>
</tr>
<tr>
<td>Non-GAAP gross profit</td>
<td>$185</td>
</tr>
<tr>
<td><strong>GAAP subscription gross margin %</strong></td>
<td>77%</td>
</tr>
<tr>
<td>(+) Stock based compensation</td>
<td>1%</td>
</tr>
<tr>
<td>(+) Amortization of acquired intangibles</td>
<td>1%</td>
</tr>
<tr>
<td>(+) Employer payroll taxes on employee stock transactions</td>
<td>0%</td>
</tr>
<tr>
<td>Non-GAAP subscription gross margin %</td>
<td>79%</td>
</tr>
<tr>
<td><strong>GAAP professional services gross margin %</strong></td>
<td>-6%</td>
</tr>
<tr>
<td>(+) Stock based compensation</td>
<td>12%</td>
</tr>
<tr>
<td>(+) Employer payroll taxes on employee stock transactions</td>
<td>1%</td>
</tr>
<tr>
<td>Non-GAAP professional services gross margin %</td>
<td>7%</td>
</tr>
<tr>
<td><strong>GAAP gross margin %</strong></td>
<td>71%</td>
</tr>
<tr>
<td>(+) Stock based compensation</td>
<td>2%</td>
</tr>
<tr>
<td>(+) Amortization of acquired intangibles</td>
<td>1%</td>
</tr>
<tr>
<td>(+) Employer payroll taxes on employee stock transactions</td>
<td>0%</td>
</tr>
<tr>
<td>Non-GAAP gross margin %</td>
<td>74%</td>
</tr>
</tbody>
</table>

Sums may not add to totals due to rounding.
# GAAP to Non-GAAP Reconciliations

## Operating Expenses

<table>
<thead>
<tr>
<th>$ in millions except percentages</th>
<th>Q1 FY22</th>
<th>Q1 FY23</th>
<th>Q1 FY23 % Revenue</th>
</tr>
</thead>
<tbody>
<tr>
<td>GAAP sales &amp; marketing expenses</td>
<td>$88</td>
<td>$125</td>
<td>50%</td>
</tr>
<tr>
<td>(-) Stock based compensation</td>
<td>$(10)</td>
<td>$(16)</td>
<td>-6%</td>
</tr>
<tr>
<td>(-) Amortization of acquired intangibles</td>
<td>$(1)</td>
<td>$(1)</td>
<td>0%</td>
</tr>
<tr>
<td>(-) Acquisition-related expenses</td>
<td>$0</td>
<td>$0</td>
<td>0%</td>
</tr>
<tr>
<td>(-) Employer payroll taxes on employee stock transactions</td>
<td>$(2)</td>
<td>$(1)</td>
<td>0%</td>
</tr>
<tr>
<td>Non-GAAP sales &amp; marketing expenses</td>
<td>$75</td>
<td>$107</td>
<td>43%</td>
</tr>
<tr>
<td>Y/Y</td>
<td></td>
<td>43%</td>
<td></td>
</tr>
<tr>
<td>GAAP research &amp; development expenses</td>
<td>$59</td>
<td>$79</td>
<td>31%</td>
</tr>
<tr>
<td>(-) Stock based compensation</td>
<td>$(12)</td>
<td>$(19)</td>
<td>-7%</td>
</tr>
<tr>
<td>(-) Acquisition-related expenses</td>
<td>$0</td>
<td>$2</td>
<td>-1%</td>
</tr>
<tr>
<td>(-) Employer payroll taxes on employee stock transactions</td>
<td>$(2)</td>
<td>$(1)</td>
<td>0%</td>
</tr>
<tr>
<td>Non-GAAP research &amp; development expenses</td>
<td>$46</td>
<td>$56</td>
<td>23%</td>
</tr>
<tr>
<td>Y/Y</td>
<td></td>
<td>24%</td>
<td></td>
</tr>
<tr>
<td>GAAP general &amp; administrative expenses</td>
<td>$27</td>
<td>$34</td>
<td>14%</td>
</tr>
<tr>
<td>(-) Stock based compensation</td>
<td>$(5)</td>
<td>$(8)</td>
<td>-3%</td>
</tr>
<tr>
<td>(-) Acquisition-related expenses</td>
<td>$0</td>
<td>$0</td>
<td>0%</td>
</tr>
<tr>
<td>(-) Employer payroll taxes on employee stock transactions</td>
<td>$(0)</td>
<td>$(0)</td>
<td>0%</td>
</tr>
<tr>
<td>Non-GAAP general &amp; administrative expenses</td>
<td>$22</td>
<td>$26</td>
<td>10%</td>
</tr>
<tr>
<td>Y/Y</td>
<td></td>
<td>17%</td>
<td></td>
</tr>
</tbody>
</table>

Sums may not add to totals due to rounding
### GAAP to Non-GAAP Reconciliations

**Operating Loss, Operating Margin and Net Loss per share**

<table>
<thead>
<tr>
<th>$ in millions except percentages and per share amounts</th>
<th>Q1 FY22</th>
<th>Q1 FY23</th>
</tr>
</thead>
<tbody>
<tr>
<td>GAAP operating loss</td>
<td>$(31)</td>
<td>$(61)</td>
</tr>
<tr>
<td>(+) Stock based compensation</td>
<td>30</td>
<td>$47</td>
</tr>
<tr>
<td>(+) Amortization of acquired intangibles</td>
<td>3</td>
<td>$4</td>
</tr>
<tr>
<td>(+) Acquisition-related expenses</td>
<td>0</td>
<td>$3</td>
</tr>
<tr>
<td>(+) Employer payroll taxes on employee stock transactions</td>
<td>4</td>
<td>$2</td>
</tr>
<tr>
<td>Non-GAAP operating (loss) income</td>
<td>7</td>
<td>$(5)</td>
</tr>
<tr>
<td>GAAP operating margin %</td>
<td>-16%</td>
<td>-24%</td>
</tr>
<tr>
<td>(+) Stock based compensation</td>
<td>16%</td>
<td>19%</td>
</tr>
<tr>
<td>(+) Amortization of acquired intangibles</td>
<td>2%</td>
<td>2%</td>
</tr>
<tr>
<td>(+) Acquisition-related expenses</td>
<td>0%</td>
<td>1%</td>
</tr>
<tr>
<td>(+) Employer payroll taxes on employee stock transactions</td>
<td>2%</td>
<td>1%</td>
</tr>
<tr>
<td>Non-GAAP operating margin %</td>
<td>4%</td>
<td>-2%</td>
</tr>
<tr>
<td>GAAP net loss per share</td>
<td>$(0.38)</td>
<td>$(0.74)</td>
</tr>
<tr>
<td>(+) Stock based compensation</td>
<td>0.33</td>
<td>0.50</td>
</tr>
<tr>
<td>(+) Amortization of acquired intangibles</td>
<td>0.04</td>
<td>0.04</td>
</tr>
<tr>
<td>(+) Acquisition-related expenses</td>
<td>0.00</td>
<td>0.03</td>
</tr>
<tr>
<td>(+) Employer payroll taxes on employee stock transactions</td>
<td>0.05</td>
<td>0.03</td>
</tr>
<tr>
<td>(-) Tax adjustment</td>
<td>(0.00)</td>
<td>(0.00)</td>
</tr>
<tr>
<td>Non-GAAP earnings (loss) per share - Basic</td>
<td>$0.04</td>
<td>$(0.15)</td>
</tr>
<tr>
<td>Non-GAAP earnings per share - Diluted</td>
<td>$0.04</td>
<td>n/a</td>
</tr>
</tbody>
</table>

Sums may not add to totals due to rounding
# GAAP to Non-GAAP Reconciliations

## Adjusted Free Cash Flow

<table>
<thead>
<tr>
<th>$ in millions</th>
<th>Q1 FY22</th>
<th>Q1 FY23</th>
</tr>
</thead>
<tbody>
<tr>
<td>Net cash provided by (used in) operating activities</td>
<td>$14.1</td>
<td>$(9.7)</td>
</tr>
<tr>
<td>Less: Purchase of property and equipment</td>
<td>(0.7)</td>
<td>(0.5)</td>
</tr>
<tr>
<td>Less: Capitalization of internal-use software</td>
<td>(1.0)</td>
<td>0.0</td>
</tr>
<tr>
<td>Add: Interest paid on long-term debt</td>
<td>0.0</td>
<td>11.9</td>
</tr>
<tr>
<td>Adjusted free cash flow</td>
<td>$12.4</td>
<td>$1.7</td>
</tr>
<tr>
<td>Adjusted free cash flow margin*</td>
<td>6 %</td>
<td>1 %</td>
</tr>
</tbody>
</table>

*Adjusted free cash flow margin represents adjusted free cash flow divided by total revenue
Sums may not add to totals due to rounding
### Remaining Performance Obligations (RPO) Historical Trend

<table>
<thead>
<tr>
<th>$ millions</th>
<th>Q1 FY22</th>
<th>Q2 FY22</th>
<th>Q3 FY22</th>
<th>Q4 FY22</th>
<th>Q1 FY23</th>
</tr>
</thead>
<tbody>
<tr>
<td>Remaining Performance Obligations (RPO)</td>
<td>$776.0</td>
<td>$831.6</td>
<td>$860.6</td>
<td>$932.3</td>
<td>$912.5</td>
</tr>
</tbody>
</table>
Definitions

Customers: We define a customer as an entity that generated revenue in the quarter ending on the measurement date from an annual or month-to-month subscription. All affiliated entities are typically counted as a single customer.

Customers >$100K ACV and Customers >$1M ACV: The annual contract value, or ACV, of a customer’s commitments is calculated based on the terms of that customer’s subscriptions, and represents the total committed annual subscription amount as of the measurement date. Month-to-month subscriptions are not included in the calculation of ACV.

Net Expansion Rate: To calculate an expansion rate as of the end of a given month, we start with the annualized spend from all such customers as of twelve months prior to that month end, or Prior Period Value. A customer’s annualized spend is measured as their ACV, or in the case of customers charged on usage-based arrangements, by annualizing the usage for that month. We then calculate the annualized spend from these same customers as of the given month end, or Current Period Value, which includes any growth in the value of their subscriptions or usage and is net of contraction or attrition over the prior twelve months. We then divide the Current Period Value by the Prior Period Value to arrive at an expansion rate. The Net Expansion Rate at the end of any period is the weighted average of the expansion rates as of the end of each of the trailing twelve months. The Net Expansion Rate includes the dollar-weighted value of our subscriptions or usage that expand, renew, contract, or attrit.