

Report of Organizational Actions Affecting Basis of Securities

▶ See separate instructions.

Part I Reporting Issuer

| | | | |
|--|---|---|----------------------|
| 1 Issuer's name Amazon.com, Inc. | | 2 Issuer's employer identification number (EIN) 91-1646860 | |
| 3 Name of contact for additional information Investor Relations | 4 Telephone No. of contact (206) 266-1000 | 5 Email address of contact amazon-ir@amazon.com | |
| 6 Number and street (or P.O. box if mail is not delivered to street address) of contact 410 Terry Avenue North | | 7 City, town, or post office, state, and ZIP code of contact Seattle, WA 98109-5210 | |
| 8 Date of action May 27, 2022 | | 9 Classification and description Common Stock | |
| 10 CUSIP number 023135 10 6 | 11 Serial number(s) | 12 Ticker symbol AMZN | 13 Account number(s) |

Part II Organizational Action Attach additional statements if needed. See back of form for additional questions.

14 Describe the organizational action and, if applicable, the date of the action or the date against which shareholders' ownership is measured for the action ▶ **On May 27, 2022, Amazon.com, Inc. effected a 20-for-1 stock split.**

15 Describe the quantitative effect of the organizational action on the basis of the security in the hands of a U.S. taxpayer as an adjustment per share or as a percentage of old basis ▶ **As a result of the stock split, each shareholder owned 19 additional shares for each share held immediately before the stock split. Each shareholder's total tax basis and proportionate interest in Amazon.com, Inc. remained the same. As such, after the stock split, each shareholder will multiply its basis in each share of stock held before the stock split by 5% (i.e., 1 divided by 20) to determine the basis in each share of stock held after the stock split.**

16 Describe the calculation of the change in basis and the data that supports the calculation, such as the market values of securities and the valuation dates ▶ **We caution that this is not tax advice and is provided only as guidance. Investors should consult their tax advisors. Shareholders will multiply the basis of each share held prior to the stock split by 5% to determine the resulting basis of each share of stock held after the stock split.**

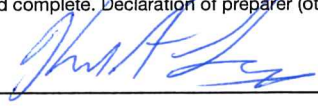
Part II Organizational Action (continued)

17 List the applicable Internal Revenue Code section(s) and subsection(s) upon which the tax treatment is based ▶
IRC Sections 354(a), 358(a), 368(a)(1)(E) and 1036(a).

18 Can any resulting loss be recognized? ▶ No.

19 Provide any other information necessary to implement the adjustment, such as the reportable tax year ▶
The reportable tax year is 2022 for shareholders reporting taxable income on a calendar year basis. For shareholders reporting taxable income on a basis other than the calendar year, the reportable year is the shareholder's tax year that includes May 27, 2022.

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Sign Here Signature ▶  Date ▶ June 9, 2022

Print your name ▶ Kurt A. Lamp Title ▶ Vice President - Tax

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|-------------------------------|----------------------------|----------------------|------|---|--------------|
| Paid Preparer Use Only | Print/Type preparer's name | Preparer's signature | Date | Check <input type="checkbox"/> if self-employed | PTIN |
| | Firm's name ▶ | | | | Firm's EIN ▶ |
| | Firm's address ▶ | | | | Phone no. |