Report of Organizational Actions
Affecting Basis of Securities

Part I  Reporting Issuer

1 Issuer's name
Amazon.com, Inc.

2 Issuer's employer identification number (EIN)
91-1646860

3 Name of contact for additional information
Investor Relations

4 Telephone No. of contact
(206) 266-1000

5 Email address of contact
amazon-ir@amazon.com

6 Number and street (or P.O. box if mail is not delivered to street address) of contact
410 Terry Avenue North

7 City, town, or post office, state, and ZIP code of contact
Seattle, WA 98109-5210

8 Date of action
May 27, 2022

9 Classification and description
Common Stock

10 CUSIP number
023135 10 6

11 Serial number(s)

12 Ticker symbol
AMZN

13 Account number(s)

Part II  Organizational Action
Attach additional statements if needed. See back of form for additional questions.

14 Describe the organizational action and, if applicable, the date of the action or the date against which shareholders' ownership is measured for the action.
On May 27, 2022, Amazon.com, Inc. effected a 20-for-1 stock split.

15 Describe the quantitative effect of the organizational action on the basis of the security in the hands of a U.S. taxpayer as an adjustment per share or as a percentage of old basis.
As a result of the stock split, each shareholder owned 19 additional shares for each share held immediately before the stock split. Each shareholder's total tax basis and proportionate interest in Amazon.com, Inc. remained the same. As such, after the stock split, each shareholder will multiply its basis in each share of stock held before the stock split by 5% (i.e., 1 divided by 20) to determine the basis in each share of stock held after the stock split.

16 Describe the calculation of the change in basis and the data that supports the calculation, such as the market values of securities and the valuation dates.
We caution that this is not tax advice and is provided only as guidance. Investors should consult their tax advisors.
Shareholders will multiply the basis of each share held prior to the stock split by 5% to determine the resulting basis of each share of stock held after the stock split.

For Paperwork Reduction Act Notice, see the separate Instructions.
Part II  Organizational Action (continued)

17  List the applicable Internal Revenue Code section(s) and subsection(s) upon which the tax treatment is based ▶

IRC Sections 354(a), 368(a), 368(a)(1)(E) and 1036(a).

18  Can any resulting loss be recognized? ▶ No.

19  Provide any other information necessary to implement the adjustment, such as the reportable tax year ▶

The reportable tax year is 2022 for shareholders reporting taxable income on a calendar year basis. For shareholders reporting taxable income on a basis other than the calendar year, the reportable year is the shareholder’s tax year that includes May 27, 2022.

Sign Here

Signature ▶ Kurt A. Lamp  Date ▶ June 9, 2022

Print your name ▶ Kurt A. Lamp  Title ▶ Vice President - Tax

Paid Preparer Use Only

Print/Type preparer’s name  Preparer’s signature  Date  Check □ if self-employed  PTIN

Firm’s name ▶  Firm’s EIN ▶

Firm’s address ▶  Phone no.

Send Form 8937 (including accompanying statements) to: Department of the Treasury, Internal Revenue Service, Ogden, UT 84201-0054