#### 2022 U.S. Political Engagement Policy and Statement

This U.S. Political Engagement Policy and Statement describes the two types of political engagement by the Company. The first is lobbying, which includes both direct communications with government officials by the Company as well as advocacy by other organizations (i.e., indirect lobbying) that receive financial support from the Company. The second is campaign contributions to candidates for elected office, political parties, political committees, and other organizations that use the contributions for campaign-related purposes.

The Company's policy is to participate in public policymaking by informing government officials 7 about our positions on issues significant to the Company and our customers. The Company 8 conducts this lobbying in the context of existing and proposed laws, legislation, regulations, and 9 policy initiatives, and includes commerce, intellectual property, trade, data privacy, 10 transportation, web services, sustainability, and other areas. Relatedly, the Company 11 constructively and responsibly participates in the U.S. electoral process by making campaign 12 contributions. The goal of the Company's political engagement is to promote the interests of 13 14 the Company and our customers, and the Company makes such decisions in accordance with the processes described in this U.S. Political Engagement Policy and Statement, without regard 15 to the personal political preferences of the Company's directors, officers, or employees. Click 16 here for archives of previous statements. 17

#### 18 **Review and Approval Process**

The Company's Vice President of Public Policy reviews and approves each campaign 19 contribution made with Company funds or resources to, or in support of, any candidate, political 20 21 campaign, political party, political committee, or public official in any country, or to any other organization for campaign-related purposes, to ensure that it is lawful and consistent with the 22 Company's business objectives and public policy priorities. The Company's Senior Vice President 23 24 and General Counsel, who oversees our global public policy organizations, and the Audit 25 Committee of the Board of Directors annually review this U.S. Political Engagement Policy and Statement, related procedures, and a report on all of the Company's campaign contributions 26 and lobbying expenses, including donations made to other organizations that may engage in 27 indirect lobbying on behalf of the Company. 28

### 29 2022 Political Engagement

In 2022, the Company complied with all applicable regulations requiring public disclosure of
corporate political activity.

### 32 *Campaign Contributions*

In 2022, the Company did not make federal contributions to political parties or 527 organizations, or in support or opposition of any campaigns, and did not make any federal or state independent expenditures for campaign-related purposes. In 2022, the Company made non-federal contributions to candidates, political committees, 527 organizations, and ballot initiatives in the amounts disclosed in <u>Annex A</u> to this U.S. Political Engagement Policy and Statement.

# 39 Amazon Political Action Committee

The Company has formed a political action committee (PAC) funded solely by voluntary 40 contributions from some of the Company's eligible employees and shareholders (and their 41 42 spouses). The PAC's activities are subject to federal regulation, including detailed public disclosure requirements. The PAC files regular public reports with the Federal Election 43 Commission (FEC), and campaign contributions to and by the PAC are required to be disclosed. 44 available FEC 45 These reports are publicly on the website at https://www.fec.gov/data/committee/C00360354/. 46

### 47 U.S. Lobbying Activities

- In 2022, the Company spent approximately \$19.69 million on federal lobbying activities, which
- 49 are reported to the House and Senate:
- 50 <u>http://www.senate.gov/legislative/Public\_Disclosure/LDA\_reports.htm.</u>

51 In 2022, our spending related to the Company's government relations efforts in all states (non-52 federal) and Washington, D.C., was approximately \$7.06 million. Specific amounts spent per

jurisdiction are included in Annex A to this U.S. Political Engagement and Policy Statement, as

54 disclosed on applicable state and local websites, such as those maintained by secretaries of

- 55 state, state ethics and public disclosure commissions, state legislatures, and other state and
- 56 local authorities.
- 57 Trade Associations, 501(c)(4) Social Welfare and Other Organizations
- The Company contributes to certain trade associations, coalitions, charities, and 501(c)(4) social welfare organizations, many of which engage in indirect lobbying on behalf of the Company by communicating with policymakers on issues important to their members. All organizations receiving such payments of \$10,000 or more made through the Company's Public Policy Office in 2022 are disclosed in <u>Annex A</u> to this U.S. Political Engagement Policy and Statement. The Company may not agree with all the positions of each organization, its leaders, or its other supporters, but believes that the Company's support will help advance policy objectives aligned
- 65 with our interests.

#### <u>ANNEX A</u>

Company contributions to state and local candidates, political parties, committees, political organizations, or ballot initiatives:

#### Ballot Initiatives

- Conserve our Future \$20,000
- Livability Bellevue \$20,000
- Schools First Coalition \$10,000

#### • Political Organizations

- Community Leaders of America \$25,000
- Democratic Attorneys General Association \$50,000
- Democratic Governors Association \$285,000
- Democratic Legislative Campaign Committee \$100,000
- Democratic Lieutenant Governors Association \$25,000
- o GOPAC \$75,000
- National Conference of Democratic Mayors \$25,000
- Republican Attorneys General Association \$50,000
- Republican Governors Association \$286,350
- Republican State Leadership Committee \$50,000

### • Contributions – U.S. State and Local Candidates, and Committees

- Alabama
  - Steve Marshall \$7,500

### o Arizona

- Arizona Democratic Party \$5,000
- Elect Katie Hobbs Inaugural Fund \$10,000
- Republican Legislative Victory Fund \$5,000
- o California
  - Cecilia Aguiar-Curry \$4,900
  - Ben Allen \$2,500
  - David Alvarez \$2,500
  - Bob Archuleta \$2,500
  - Angelique Ashby \$4,900
  - Asian Pacific Islander Leadership PAC \$25,000
  - Toni Atkins \$5,000
  - Kathryn Barger \$1,500
  - Rebecca Bauer-Kahan \$4,900
  - Bay Area Legislative Leaders PAC \$15,000

- Josh Becker \$2,500
- Steve Bennett \$4,900
- Marc Berman \$4,900
- Bob Blumenfield \$800
- Tasha Boerner-Horvath \$4,900
- Mia Bonta \$2,500
- Isaac Bryan \$4,900
- Anna Caballero \$2,500
- Lisa Calderon \$2,500
- California African America PAC \$25,000
- California Democratic Party \$110,000
- California Grocers Association PAC \$8,100
- California Jewish PAC \$15,000
- California Latino PAC \$20,000
- California Republican Party \$150,000
- California Women's List \$10,000
- Californians for Jobs and a Strong Economy \$50,000
- CalRETAILERS PAC \$20,000
- Wendy Carrillo \$2,500
- Central City Association PAC \$1,000
- Sabrina Cervantes \$4,900
- Phillip Chen \$2,500
- Ken Cooley \$2,500
- Dave Cortese \$2,500
- Brian Dahle \$2,500
- Megan Dahle \$2,500
- Laurie Davies \$2,500
- Bill Dodd \$5,000
- Susan Talamantes Eggman \$2,500
- FAIR PAC, Sponsored by the Civil Justice Association of California \$8,100
- Heath Flora \$4,900
- Mike Fong \$2,500
- Vince Fong \$4,900
- Laura Friedman \$2,500
- Jesse Gabriel \$4,900
- James Gallagher \$4,900
- Eduardo Garcia \$2,500
- Mike Gipson \$2,500
- Steven Glazer \$2,500
- Lena Gonzales \$2,500
- Timothy S. Grayson \$2,500

- Janice Hahn \$1,500
- Matt Haney \$1,500
- Marqueece Harris-Dawson \$800
- Chris Holden \$4,900
- Melissa Hurtado \$2,500
- Jacqui Irwin \$4,900
- Issues PAC \$10,000
- Brian Jones \$2,600
- Reginald Jones-Sawyer \$2,500
- Paul Krekorian \$800
- Eleni Kounalakis \$8,100
- L.A. Jobs PAC \$25,000
- Tom Lackey \$2,500
- John Laird \$2,500
- Latinas Lead California \$10,000
- John Lee \$800
- LGBT Caucus Leadership Fund \$15,000
- Monique Limón \$2,500
- Evan Low \$4,900
- Brian Maienschein \$4,900
- Suzette Martinez Valladares \$4,900
- Devon Mathis \$2,500
- Kevin McCarty \$2,500
- Mike McGuire \$2,500
- Tina McKinnor \$2,500
- Dave Min \$2,500
- Holly Mitchell \$1,500
- New San Diego \$10,000
- Josh Newman \$2,500
- Stephanie Nguyen \$4,900
- Rosilicie Ochoa Bogh \$2,500
- Richard Pan \$2,000
- Jim Patterson \$2,500
- Cottie Petrie-Norris \$4,900
- Anthony Portantino \$5,000
- Curren D. Price, Jr. \$800
- Sharon Quirk-Silva \$4,900
- James Ramos \$4,900
- Anthony Rendon \$4,900
- Eloise Gómez Reyes \$4,900
- Luz Rivas \$2,500

- Robert Rivas \$4,900
- Freddie Rodriguez \$2,500
- Monica Rodriguez \$800
- Richard Roth \$2,500
- Blanca Rubio \$4,900
- Susan Rubio \$3,700
- Miguel Santiago \$2,500
- Silicon Valley Jobs PAC, Sponsored by the California Chamber of Commerce -\$20,000
- Thurston "Smitty" Smith \$2,500
- Henry Stern \$2,500
- Tri Ta \$4,900
- TechNet Political Action Committee \$20,000
- Phillip Ting \$2,500
- Carlos Villapudua \$4,900
- Marie Waldron \$2,500
- Chris Ward \$2,500
- Akilah Weber \$2,500
- Shirley Weber \$8,100
- Scott Wiener \$2,400
- Jim Wood \$4,900
- Women in Power (WIP PAC) \$20,000
- Colorado
  - All Together Colorado \$20,000
  - Better Colorado Alliance \$20,000
  - Bird for Colorado Leadership Fund \$625
  - Colin PAC \$625
  - Gotta Have Faith \$625
  - Lundeen Leadership Fund \$10,000
  - Restore Colorado Leadership Fund \$10,000
  - Senate Majority Fund \$15,000
- o Delaware
  - Democratic State Committee (Delaware) \$5,000
  - Republican State Committee, Inc. \$2,500
- District of Columbia
  - DC Democratic State Committee \$5,000
  - DC Proud 2023 \$4,000

- o Florida
  - Advancing Florida Agriculture \$5,000
  - Associated Industries of Florida Political Action Committee \$20,000
  - Citizens for Solutions \$2,000
  - Conservative Florida \$2,500
  - Conservatives for a Better Florida \$5,000
  - Conservatives for Principled Leadership \$5,000
  - Defending Conservatism and Democracy \$2,500
  - Fighting for Florida's Families \$2,000
  - Florida Conservative Committee \$2,500
  - Florida Democratic Legislative Campaign Committee \$20,000
  - Florida Democratic Party \$20,000
  - Florida Free Enterprise Fund \$20,000
  - Florida Republican Senatorial Campaign Committee \$25,000
  - Florida Restaurant and Lodging Association PAC \$20,000
  - Friends of Colleen Burton \$2,000
  - Friends of Dan Daley \$2,000
  - Friends of Mike Giallombardo \$2,000
  - Friends of Sarasota \$2,500
  - Honest Leadership \$2,500
  - How We All Win PC \$2,500
  - New Opportunity Florida \$2,500
  - People First Leadership Political Committee \$2,500
  - Republican Party of Florida \$6,000
  - Republican Party of Florida House Majority \$25,000
  - Victory Now \$1,000
  - Working Together for Florida PAC \$10,000
- o Illinois
  - Jaime Andrade, Jr. \$2,000
  - Omar Aquino \$2,000
  - Jason Barickman \$2,000
  - Christopher Belt \$1,000
  - Scott M. Bennett \$2,000
  - Tom Bennett \$1,500
  - Kam Buckner \$1,500
  - Kelly M. Burke \$1,000
  - Tim Butler \$2,000
  - Christina Castro \$1,500
  - Dan Cauklins \$1,500
  - Chicagoland Chamber of Commerce PAC \$5,000

- Fred Crespo \$1,000
- Margaret Croke \$1,000
- Bill Cunningham \$5,000
- C.D. Davidsmeyer \$1,500
- William "Will" Davis \$1,000
- Eva-Dina Delgado \$1,000
- Anthony DeLuca \$1,000
- Donald P. DeWitte \$2,000
- Jim Durkin \$7,500
- Amy Elik \$1,500
- Laura Ellman \$1,000
- Marcus C. Evans, Jr. \$2,000
- Sara Feigenholtz \$1,000
- Mary E. Flowers \$2,000
- La Shawn K. Ford \$1,000
- Robyn Gabel \$2,000
- Ann Gillespie \$1,000
- Suzy Glowiak Hilton \$1,000
- Jennifer Gong-Gerschowitz \$1,500
- Edgar Gonzalez, Jr. \$1,000
- Jehan Gordon-Booth \$2,000
- LaToya Greenwood \$2,000
- Norine Hammond \$2,000
- Sonya M. Harper \$1,500
- Napoleon B. Harris, III \$3,000
- Barbara Hernandez \$1,000
- Elizabeth Hernandez \$2,000
- Jay Hoffman \$2,000
- Linda Holmes \$2,000
- Mattie Hunter \$2,000
- Frances Ann Hurley \$1,000
- Illinois Chamber PAC \$5,000
- Illinois Merchants PAC \$5,000
- Illinois Senate Democrats Fund (ISDF) \$10,000
- Adriane Johnson \$1,000
- David Koehler \$2,000
- Kimberly Lightford \$2,500
- Camille Y. Lilly \$1,500
- Meg Loughran Cappel \$1,000
- Natalie Manley \$2,000
- Robert Martwick \$1,000

- Rita Mayfield \$1,000
- Deanne Mazzochi \$1,500
- Steve McClure \$2,000
- Dan McConchie \$7,500
- Martin McLaughlin \$1,500
- Debbie Meyers-Martin \$1,000
- Julie Morrison \$2,000
- Laura Murphy \$2,500
- Cyril Nichols \$1,000
- Jason Plummer \$2,000
- Steven Reick \$1,500
- Sue Rezin \$2,000
- Robert Rita \$2,000
- Lamont Robinson \$3,000
- Chapin Rose \$2,000
- Elgie R. Sims, Jr. \$3,000
- Justin Slaughter \$1,000
- Nicholas Smith \$1,000
- Ryan Spain \$2,000
- Steve Stadelman \$1,000
- Brad Stephens \$1,500
- Katie Stuart \$1,000
- Dave Syverson \$2,000
- Technology Network (TechNet) Illinois Political Actional Committee \$5,000
- Curtis Tarver \$1,000
- Jil Tracy \$2,500
- Doris Turner \$1,000
- Dave Vella \$1,000
- Karina Villa \$1,500
- Ram Villivalam \$1,000
- Larry Walsh, Jr. \$2,000
- Emmanuel Chris Welch \$10,000
- David Welter \$1,500
- Maurice West \$1,000
- Keith Wheeler \$5,000
- Michael J. Zalewski \$4,000

- o Maryland
  - Christopher T. Adams \$500
  - Steven J. Arentz \$500
  - Malcolm Augustine \$500
  - Vanessa Atterbeary \$1,000
  - Ben Barnes \$1,000
  - Darryl Barnes \$500
  - Kumar P. Barve \$1,000
  - Pamela Beidle \$500
  - Benjamin T. Brooks, Sr. \$500
  - Anthony Brown \$6,000
  - Jason C. Buckel \$1,000
  - Paul Corderman \$500
  - Brian M. Crosby \$500
  - Sarah K. Elfreth \$500
  - Brian Feldman \$1,000
  - Diana M. Fennell \$500
  - Mark N. Fisher \$500
  - Stephen S. Hershey, Jr. \$500
  - Katie Fry Hester \$1,000
  - Michael J. Hough \$1,000
  - Melony G. Griffith \$500
  - Guy Guzzone \$1,500
  - Andrea Harrison \$500
  - Antonio Hayes \$500
  - Seth A. Howard \$500
  - Carl Jackson \$500
  - Michael Jackson \$500
  - J.B. Jennings \$500
  - Adrienne A. Jones \$1,500
  - Cheryl Kagan \$500
  - Ariana B. Kelly \$500
  - Nancy J. King \$1,000
  - Katherine A. Klausmeier \$500
  - Benjamin F. Kramer \$500
  - Eric Luedtke \$1,000
  - Maryland Democratic Senate Caucus Committee \$3,000
  - Maryland Chamber PAC \$6,000
  - Maryland Retailers Association PAC \$3,000
  - Maryland Senate Republican Caucus \$2,000
  - Johnny Mautz \$500
  - Cory V. McCray \$500

- Aruna Miller \$6,000
- Wes Moore \$6,000
- Moore Miller Inaugural Committee, Inc. \$30,000
- Lily Qi \$500
- Pamela E. Queen \$500
- Joseline Peña-Melnyk \$1,500
- Paul G. Pinsky \$1,000
- Jesse Pippy \$500
- Justin Ready \$500
- Republican House Caucus Committee \$2,000
- Mike Rogers \$500
- Jim Rosapepe \$500
- Johnny Ray Salling \$500
- Bryan W. Simonaire \$1,000
- William C. Smith, Jr. \$1,000
- Dana M. Stein \$500
- Kriselda Valderrama \$500
- M. Courtney Watson \$500
- C.T. Wilson \$1,500
- Craig Zucker \$500
- Nevada
  - Aaron Ford \$5,000
- o New Mexico
  - Raúl Torrez \$5,000
- o New York
  - Bronx County Democratic Party \$5,000
  - Leroy Comrie \$250
  - Jeremy Cooney \$500
  - Democratic Committee of Richmond County \$2,500
  - Inez Dickens \$250
  - Erie County Democratic Committee \$2,500
  - Charles Fall \$500
  - Pamela Hunter \$250
  - Anna Kaplan \$500
  - Timothy M. Kennedy \$500
  - Kings County Democratic County Committee \$5,000
  - John Mannion \$500
  - Nassau County Democratic Committee \$2,500
  - New York State Democratic Assembly Campaign Committee (DACC) \$25,000

- New York State Democratic Committee \$25,000
- New York State Republican Assembly Campaign Committee \$7,500
- Niagara County Republican Committee \$2,500
- NYS Senate Republican Campaign Committee \$15,000
- Onondaga County Democratic Committee \$2,500
- Onondaga County Republican Committee \$2,500
- Oswego County Republican Committee \$2,500
- Stacey Pheffer-Amato \$250
- Republican Committee of Richmond County \$2,500
- Nily Rozic \$500
- Albert A. Stripe, Jr. \$250
- Suffolk County Democratic Committee \$2,500
- Suffolk County Republican Committee \$2,500
- Clyde Vanel \$250
- o Ohio
  - Ohio House Democratic Campaign Committee Building Fund \$5,000
  - Republican Senate Campaign Committee Building Fund \$10,000
- o Oregon
  - Dick Anderson \$1,000
  - Alliance PAC (Portland Business Alliance) \$15,000
  - Daniel Bonham \$1,500
  - Shelly Boshart Davis \$1,500
  - Janelle Bynum \$2,000
  - Jami Cate \$1,000
  - Maxine Dexter \$500
  - Paul Evans \$1,000
  - Evergreen Oregon PAC \$5,000
  - Julie Fahey \$2,500
  - Lynn Findley \$2,000
  - Lew Frederick \$1,000
  - Future PAC House Builders \$5,000
  - Fred Girod \$1,500
  - Chris Gorsek \$500
  - Dacia Grayber \$1,000
  - Bill Hansell \$2,000
  - Cedric Hayden \$2,000
  - Ken Helm \$1,000
  - Paul Holvey \$1,000
  - Zach Hudson \$500

- Kayse Jama \$500
- Tim Knopp \$2,500
- Kate Lieber \$1,500
- John Lively \$1,000
- James Manning, Jr. \$500
- Pam Marsh \$1,500
- Susan McLain \$1,500
- Nancy Nathanson \$1,500
- Northwest Grocery Association PAC \$2,500
- Oregon Business & Industry Candidate PAC \$10,000
- Oregon Technology PAC \$5,000
- Mark Owens \$1,500
- Deb Patterson \$1,000
- Floyd Prozanski \$1,000
- Dan Rayfield \$2,500
- Lisa Reynolds \$500
- Ricki Ruiz \$500
- Tawna Sanchez \$1,500
- Senate Democratic Leadership Fund \$5,000
- Senate Leadership Fund \$5,000
- Greg Smith \$2,000
- Janeen Sollman \$1,500
- Elizabeth Steiner Hayward \$1,500
- Kathleen Taylor \$1,500
- Rob Wagner \$2,500
- Kim Wallan \$500
- Washington County Chamber PAC \$2,500
- Suzanne Weber \$1,500
- o South Dakota
  - Marty Jackley \$4,000
- o **Tennessee** 
  - A Better Nashville PAC \$10,000
  - Raumesh Akbari \$3,000
  - Burkley Allen \$1,500
  - Paul Bailey \$3,000
  - Charlie Baum \$500
  - Carson W. "Bill" Beck \$1,500
  - Emily Benedict \$1,000
  - Bill Lee Inaugural Committee \$10,000

- BOW PAC \$1,500
- Clark Boyd \$1,500
- Richard Briggs \$5,000
- CAM PAC \$10,000
- Heidi Campbell \$2,000
- Scotty Campbell \$1,000
- Karen Camper \$2,500
- Dale Carr \$1,000
- Michelle Carringer \$500
- Tom Cash \$1,000
- Jesse Chism \$500
- Citizens for a Fresh Start \$500
- Citizens for Real Leadership \$500
- Citizens for the Right Way \$1,000
- John Ray Clemmons \$500
- John Cooper \$3,000
- John Crawford \$1,500
- Rusty Crowe \$2,000
- Elaine Davis \$500
- Vincent Dixie \$1,000
- Erin Evans \$1,000
- Jeremy Faison \$1,500
- Andrew Farmer \$1,000
- Bob Freeman \$2,000
- Jennifer Gamble \$1,000
- Todd Gardenhire \$2,000
- Johnny Garrett \$500
- Ferrell Haile \$2,500
- Yusef Hakeem \$500
- Kirk Haston \$1,000
- Gloria Hausser \$1,000
- Patsy Hazlewood \$5,000
- Esther Helton \$1,000
- Caleb Hemmer \$500
- Gary Hicks \$2,500
- John Holsclaw, Jr. \$1,000
- House Democratic Caucus \$3,000
- House Republican Caucus \$3,000
- Dan Howell \$1,000
- Sharon Hurt \$1,500
- JACK PAC \$1,500

- Ed Jackson \$2,000
- Darren Jernigan \$500
- Curtis Johnson \$1,500
- Jack Johnson \$5,000
- Courtney Johnston \$1,000
- Kelly Keisling \$2,000
- KEV PAC \$5,000
- KEY PAC Committee to Elect Ken Yager \$3,000
- Sara Kyle \$2,000
- Justin Lafferty \$500
- London Lamar \$2,000
- William Lamberth \$1,500
- Antoinette Lee \$1,000
- Harold Love, Jr. \$500
- Jon Lundberg \$2,000
- Pat Marsh \$2,500
- Becky Duncan Massey \$2,500
- Sam McKenzie \$1,000
- Randy McNally \$8,000
- McPAC \$10,000
- The Metropolitan Nashville Minority Caucus \$2,000
- Larry Miller \$1,000
- Bo Mitchell \$500
- Jerome Moon \$1,000
- Kathleen Murphy \$1,000
- Nashville Business Coalition \$2,500
- Frank Niceley \$2,000
- Freddie O'Connell \$1,500
- Antonio Parkinson \$1,000
- Jason Powell \$2,000
- Bill Powers \$2,000
- Dennis Powers \$1,000
- Russ Pulley \$1,000
- Shane Reeves \$2,000
- Kevin Rhoten \$1,500
- Mary Carolyn Roberts \$1,000
- Dave Rosenberg \$1,000
- Lowell Russell \$1,000
- John Rutherford \$1,000
- Senate Democratic Caucus \$5,000
- Sandra Sepulveda \$1,000

- Cameron Sexton \$5,500
- Johnny Shaw \$1,000
- Steve Southerland \$2,000
- John Stevens \$2,000
- Joy Styles \$1,000
- Zulfat Suara \$1,500
- Art Swann \$1,000
- Brandon Taylor \$1,000
- Brent Taylor \$500
- Tennessee Chamber of Commerce & Industry PAC \$25,000
- Tennessee Senate Republican Caucus \$10,000
- Bryan Terry \$1,500
- Dwayne Thompson \$1,000
- Kyonzté Toombs \$1,000
- Ron Travis \$500
- Nancy VanReece \$1,500
- Tanaka Vercher \$1,000
- Greg Vital \$1,000
- Page Walley \$2,000
- Foy W. "Bo" Watson \$3,500
- Ginny Welsch \$1,000
- Dawn White \$1,500
- Mark White \$1,500
- Sam Whitson \$2,000
- Dave Wright \$1,000
- Ken Yager \$6,000
- Jeff Yarbro \$4,000
- Zach Young \$1,000
- o Texas
  - Texas House Democratic Caucus \$10,000
  - Texas Republican Legislative Caucus \$10,000
  - Texas Senate Democratic Caucus \$10,000
  - Texas Senate Republican Caucus \$10,000
- o Virginia
  - 2023 PAC \$5,000
  - Dawn Adams \$1,000
  - Leslie Adams \$500
  - Terry Austin \$2,500
  - John Avoli \$500

- Lamont Bagby \$2,500
- Jason Ballard \$500
- George L. Barker \$2,000
- Amanda Batten \$2,000
- John J. Bell \$2,000
- Rob Bell \$2,000
- Elizabeth Bennett-Parker \$500
- Robert Bloxom, Jr. \$1,000
- Jeffrey Bourne \$1,000
- Jennifer Boysko \$2,500
- Emily Brewer \$2,000
- David Bulova \$1,000
- Kathy Byron \$4,000
- Jeffrey Campbell \$500
- A.C. Cardoza 500
- Betsy B. Carr \$1,000
- Mike Cherry \$500
- John A. Cosgrove, Jr. \$2,500
- Carrie Coyner \$1,000
- Glenn Davis, Jr. \$1,500
- R. Creigh Deeds \$1,000
- Karrie Delaney \$2,000
- Bill DeSteph, Jr. \$2,500
- Siobhan Dunnavant \$1,000
- Tara Durant \$500
- Adam P. Ebbin \$1,000
- James Edmunds II \$500
- John S. Edwards \$1,000
- C. Matthew Fariss \$1,000
- Barbara Favola \$2,500
- Eileen Filler-Corn \$2,500
- Hyland F. "Buddy" Fowler, Jr. \$1,000
- C. Todd Gilbert \$8,000
- Jackie Hope Glass \$500
- Gwendolyn W. "Wendy" Gooditis \$500
- Karen Greenhalgh \$500
- Elizabeth Guzmán \$500
- Travis Hackworth -1,000
- Emmett W. Hanger, Jr. \$2,500
- Ghazala Hashmi \$2,000
- Cliff Hayes, Jr. \$2,500

- Christopher T. Head \$2,500
- Charniele Herring \$2,500
- M. Keith Hodges \$500
- Patrick Hope \$1,500
- House Democratic Caucus \$25,000
- House Republican Campaign Committee \$25,000
- Janet Howell \$3,500
- Clinton Jenkins \$500
- Terry G. Kilgore \$5,000
- Kaye Kory \$500
- Barry Knight \$4,000
- Paul Krizek \$1,000
- James A. "Jay" Leftwich, Jr. \$1,500
- Lynwood W. Lewis, Jr. \$1,000
- Mamie E. Locke \$3,500
- L. Louise Lucas \$3,500
- Michelle Maldonado \$500
- Marie March \$500
- David W. Marsden \$3,500
- Danny Marshall III \$500
- T. Montgomery "Monty" Mason \$2,500
- Ryan McDougle \$4,000
- John McGuire \$500
- Joseph McNamara \$2,000
- Jeremy McPike \$3,500
- Delores McQuinn \$1,500
- Miyares for Virginia \$5,000
- Will Morefield \$2,000
- Joe Morrisey \$2,500
- Michael P. Mullin \$1,000
- Candi King \$500
- Kathleen Murphy \$500
- Stephen Newman \$4,000
- Thomas K. Norment, Jr. \$7,000
- NVTC TechPAC \$5,000
- Mark Obenshain \$3,000
- Israel O'Quinn \$2,000
- Bobby Orrock, Sr. \$1,000
- Mark Peake \$1,000
- Chap Peterson \$2,500
- Todd Pillion \$3,000

- Kenneth R. Plum \$1,000
- Marcia "Cia" Price \$500
- Prince William County Chamber PAC \$2,000
- Margaret Ransone \$1,000
- David A. Reid \$1,000
- Republican Commonwealth Leadership PAC \$5,000
- Roxann Robinson \$1,500
- Frank Ruff, Jr. \$1,000
- Richard L. "Dick" Saslaw \$8,000
- Don Scott \$5,000
- Phillip Scott \$500
- Briana Sewell \$500
- Irene Shin \$1,000
- Mark Sickles \$2,000
- Marcus Simon \$1,500
- Shelly Simonds \$500
- Spirit of Virginia \$25,000
- Lionell Spruill \$2,500
- William "Bill" Stanley \$3,000
- Suhas Subramanyam \$1,500
- Rip Sullivan, Jr. \$3,000
- Richard H. Stuart \$3,000
- Scott Surovell \$3,500
- David Suetterlein \$2,000
- Anne Ferrell Tata \$500
- Kim Taylor \$500
- Luke Torian \$2,500
- Kathy Tran \$500
- Schuyler VanValkenburg \$1,000
- Virginia Legislative Black Caucus \$25,000
- Virginia Manufacturers Association Political Action Committee \$5,000
- Virginia Senate Democratic Caucus \$25,000
- Virginia Senate Republican Caucus \$25,000
- Jill Vogel \$2,500
- Howard "Otto" Wachsmann, Jr. \$500
- Wendall Walker \$500
- Will Wampler III \$500
- Jeion Ward \$1,500
- Lee Ware, Jr. \$2,500
- Vivian Watts \$1,500
- Michael Webert \$3,000

- Rodney Willett \$1,000
- Angelia Williams Graves \$500
- Wren Williams \$500
- Tony Wilt \$2,000
- Winsome PAC \$5,000
- Thomas C. Wright \$500
- Scott Wyatt \$500
- Washington
  - Peter Abbarno \$1,000
  - Emily Alvarado \$1,000
  - Claudia Balducci \$1,000
  - Andrew Barkis \$1,000
  - Stephanie Barnard \$1,000
  - Jessica Bateman \$1,000
  - Steve Bergquist \$2,000
  - Liz Berry \$1,000
  - Angela Birney \$1,000
  - Matt Boehnke \$2,000
  - Dan Bronoske \$500
  - Business Coalition for Snohomish County \$5,000
  - Lisa Callan \$500
  - Cascade PAC \$5,000
  - Kelly Chambers \$1,000
  - Bruce Chandler \$1,000
  - Greg Cheney \$1,000
  - Leonard Christian \$1,000
  - April Connors \$1,000
  - Dow Constantine \$1,000
  - Chris Corry \$2,000
  - Julio Cortes \$1,000
  - Travis Couture \$1,000
  - Lauren Davis \$500
  - Tom Dent \$1,000
  - Manka Dhingra \$1,000
  - Brandy Donaghy \$500
  - Davina Duerr \$2,000
  - Mary Dye \$2,000
  - Eastside Business Alliance \$25,000
  - Enterprise WA JOBS PAC \$25,000
  - Carolyn Eslick \$1,000

- Jake Fey \$1,000
- Joe Fitzgibbon \$1,000
- Hilary Franz \$4,000
- Al French \$2,000
- Greg Gilday \$1,000
- Keith Goehner \$2,000
- Mia Gregerson \$1,000
- Dan Griffey \$2,000
- David Hackney \$1,000
- Drew Hansen \$1,000
- Paul Harris \$2,000
- Harry Truman Fund \$15,000
- Steve Hobbs \$2,000
- Jeff Holy \$2,000
- House Democratic Campaign Committee \$1,000
- House Republican Organizational Committee \$1,000
- Spencer Hutchins \$1,000
- Jackson Legacy Fund \$40,000
- Cyndy Jacobsen \$1,000
- Claudia Kauffman \$1,000
- Karen Keiser \$1,000
- Kennedy Fund \$33,452
- Josh Kerns \$1,000
- Mark Klicker \$2,000
- Joel Kretz \$2,000
- Patty Kuderer \$1,000
- Mary Kuney \$1,000
- Mari Leavitt \$2,000
- Marko Liias \$1,000
- John Lovick \$2,000
- Sam Low \$1,000
- Leesa Manion \$1,000
- Nicole Macri \$1,000
- Jacqueline Maycumber \$1,000
- Stephanie McClintock \$1,000
- Joe McDermott \$1,000
- Sharlett Mena \$1,000
- Dave Morell \$1,000
- Gina Mosbrucker \$2,000
- Mark Mullet \$1,000
- Joe Nguyen \$2,000

- Ed Orcutt \$2,000
- Timm Ormsby \$1,000
- Tina Orwall \$2,000
- Strom Peterson \$1,000
- Bill Ramos \$500
- Reagan Fund \$30,000
- Julia Reed \$500
- Kristine Reeves \$1,000
- Marcus Riccelli \$1,000
- Eric Robertson \$1,000
- June Robinson \$2,000
- Christine Rolfes \$2,000
- Skyler Rude \$2,000
- Alicia Rule \$2,000
- Jesse Salomon \$2,000
- Bryan Sandlin \$1,000
- Sharon Tomiko Santos \$500
- Joe Schmick \$1,000
- Suzanne Schmidt \$1,000
- Simon Sefzik \$2,000
- Senate Republican Campaign Committee \$1,000
- Tana Senn \$1,000
- Shelly Short \$1,000
- Tarra Simmons \$1,000
- Vandana Slatter \$1,000
- Dave Somers \$1,000
- Larry Springer \$2,000
- Chris Stearns \$1,000
- Mike Steele \$2,000
- John Stokes \$1,000
- Monica Jurado Stonier \$1,000
- Chipalo Street \$500
- My-Lihn Thai \$1,000
- Steve Tharinger \$2,000
- The Leadership Council \$30,000
- Joe Timmons \$1,000
- Nikki Torres \$1,000
- UW Education Committee PAC \$2,000
- Javier Valdez \$1,000
- Mike Volz \$2,000
- WA Values PAC \$5,000

- Judy Warnick \$2,000
- Washington Senate Democratic Campaign \$1,000
- Kevin Waters \$1,000
- Claire Wilson \$1,000
- Sharon Wylie \$1,000
- Alex Ybarra \$1,000
- Janice Zahn \$1,000

In the state and local jurisdictions listed below, Amazon employees or outside consultants were registered to lobby in 2022. Where available, you can use the search term "Amazon" to view Amazon filings on the government disclosure sites. Jurisdictions have different rules as to what constitutes lobbying and how it must be reported. All disclosures are public and generally available online.

Jurisdiction Website	2022 Reported Expenses
<u>Alabama</u>	\$0.00*
Alaska	\$54,000.00
Anchorage, Alaska	\$0.00*
Arizona	\$273.54
Arkansas	\$621.37
<u>California</u>	\$782,514.67
Los Angeles, California	\$140,709.71
Los Angeles County, California	\$84,500.00
San Francisco, California	\$180,000.00
Colorado	\$52,399.39
<u>Connecticut</u>	\$128,577.50
Delaware	\$0.00*
District of Columbia	\$37,750.00
Florida-Executive	\$40,002.00-\$79,996.00*
Florida-Legislative	\$60,000.00-\$99,996.00*
Miami, Florida	\$0.00*
Miami-Dade County, Florida	\$0.00*
Palm Beach County, Florida	\$0.00*
Georgia-Agency	\$0.00*
Georgia-Legislative	\$0.00*
Georgia-Local	\$0.00*
<u>Hawaii</u>	\$20,767.88
Idaho-Legislative	\$0.00*
Illinois	\$68.54
Chicago, Illinois	\$369,174.55
Indiana-Legislative	\$74,780.97
lowa	\$88,878.79
Kansas	\$0.00*
Kentucky-Executive	\$0.00*
Kentucky-Legislative	\$75,266.97
Louisiana	\$0.00-\$49,998.00*
Maine	\$842.31
Maryland	\$147,035.72
Baltimore, Maryland	\$0.00*

Total	\$7,063,840.32 <sup>+</sup>
Wisconsin	\$72,320.01
West Virginia	\$0.00*
Seattle, Washington	\$18,649.28
Washington	\$847,153.58
Virginia	\$169,886.80
Vermont	\$24,000.00
Utah	\$0.00*
Houston, Texas	\$0.00*
Texas	\$273,022.06-\$672,492.01
<u>Nashville, Tennessee</u>	\$0.00*
Tennessee	\$150,000.00-\$270,000.00
South Carolina	\$5,000.80
Rhode Island	\$120,000.00
Philadelphia, Pennsylvania	\$55,000.00
Pennsylvania	\$137,707.68
Oregon	\$137,707.68
<u>Oklahoma</u>	\$0.00*
Cuyahoga County, Ohio Columbus, Ohio	\$0.00*
Ohio-Legislative	\$0.00 \$0.00*
Ohio-Executive	\$0.00 \$0.00 <sup>*</sup>
North Dakota	\$0.00
North Carolina	\$110,000.00 \$0.00*
New York City, New York	. ,
New York	\$810,412.00 \$244,399.86
New Mexico	
New Jersey	\$264,928.32 \$0.00*
New Hampshire	\$55,000.00
Clark County, Nevada	\$0.00*
Nevada	- §
Nebraska	\$88,506.65
Missouri	\$0.00*
<u>Mississippi</u>	\$78,000.00
Minnesota	\$124,926.02
Michigan	\$36,371.48
Boston, Massachusetts	\$36,000.00

s Not applicable. State lobbyist registration and reporting in Nevada is required only during legislative sessions, which occur every two years. There was no legislative session in 2022.

<sup>+</sup> Where expenditures are reported as a range, the highest end of the range is included in the total.

# Payments of \$10,000 or more made through the Company's Public Policy Office to U.S.based trade associations, coalitions, nonprofits, and social welfare organizations in 2022:

- 21st Century Postal Coalition
- A Better City
- Accelerate Colorado
- Adams County Regional Economic Partnership
- AdvaMed
- Advanced Energy Economy
- Aero Club of Washington
- Aerospace Industries Association
- African American Mayors Association
- Alaska Chamber of Commerce
- Alliance for a Stronger FDA
- Alliance for Connected Care
- Alliance for Digital Innovation
- Alliance for Health Policy
- Alliance for Network Security
- Alliance for Southern California Innovation
- Albuquerque Hispano Chamber of Commerce
- Alexandria Chamber of Commerce
- American Action Forum
- American Association of Nurse Practitioners
- American Association of State Highway and Transportation Officials
- American Council of Young Political Leaders
- American Council on Renewable Energy
- American Enterprise Institute
- American Leadership Initiative
- American Telemedicine Association
- American Trucking Associations
- Americans for Tax Reform
- Antitrust Education Project
- Arizona Chamber of Commerce and Industry
- Arizona Food Marketing Alliance
- Arizona Hispanic Chamber of Commerce
- Arizona Pharmacy Association
- Arizona Retailers Association
- Arkansas Grocers & Retail Merchants Association
- Arkansas State Chamber of Commerce / Associated Industries of Arkansas
- Arlington Chamber of Commerce
- Asia Society

- Asian Pacific American Institute for Congressional Studies
- Aspen Institute
- Associated Industries of Florida
- Associated Industries of Massachusetts
- Association for a Better Long Island
- Association for Enterprise Opportunity
- Association for Postal Commerce
- Association for Uncrewed Vehicle Systems International
- Association of National Advertisers
- Association of Washington Business
- Association of Washington Cities
- ATA Action
- Atlantic Council
- Atlanta Business League
- Attorney General Alliance
- Aurora Chamber of Commerce
- Aurora Economic Development Council
- Bay Area Council
- Bellevue Chamber of Commerce
- Bellevue Downtown Association
- Beverage Alcohol Law Alliance
- Big Bend Minority Chamber of Commerce
- Biocom California
- Bipartisan Policy Center
- Birmingham Business Alliance
- Black Caucus Foundation of Michigan
- Black Democratic Legislative Caucus of Colorado
- Board of Latino Legislative Leaders
- Boulder Chamber of Commerce
- Brennan Center for Justice
- Brigham Young University
- British-American Business
- Brookings Institution
- Brooklyn Chamber of Commerce
- Business and Industry Association of New Hampshire
- Business Council of Alabama
- Business Council of New York State
- Business Forward
- Business Impact Northwest (Seattle Economic Development Fund)
- Business Roundtable

- CalChamber
- California African American Chamber of Commerce
- California Asian Pacific Chamber of Commerce
- California Association for Nurse Practitioners
- California Black Chamber of Commerce Foundation
- California Contract Cities Association
- California Foundation on the Environment and the Economy
- California Grocers Association
- California Hispanic Chamber of Commerce
- California Jewish Legislative Caucus Leadership Foundation
- California Legislative Black Caucus Policy Institute
- California Legislative LGBT Foundation
- California Pharmacists Association
- California Retailers Association
- California Women Lead
- Canadian American Business Council
- CARIN Alliance
- Cargo Airline Association
- Cascadia Center for Regional Development
- Center for a New American Security
- Center for American Entrepreneurship
- Center for American Progress
- Center for Anti-Counterfeiting and Product Protection
- Center for Climate and Energy Solutions
- Center for Cybersecurity Policy and Law
- Center for Democracy and Technology
- Center for European Policy Analysis
- Center for Health Policy Development
- Center for Law and Policy
- Center for Strategic and International Studies
- Center Forward
- Center on Technology Policy at the University of North Carolina at Chapel Hill
- Centerstate Corporation for Economic Opportunity
- Central City Association of Los Angeles
- Centre for Information Policy Leadership
- Ceres, Inc.
- Chamber of Commerce for Greater Philadelphia
- Chamber of Commerce Hawaii
- Chamber of Commerce Southern New Jersey
- Chamber of Progress

- Chamber San Mateo
- Charlotte Regional Business Alliance
- Chicago City Council Latino Caucus Foundation
- Chicago Southland Economic Development Corporation
- Chicagoland Chamber of Commerce
- Citizens Budget Commission
- Civil Justice Association of California
- Clayton County Chamber of Commerce
- Clean Energy Buyers Association
- Clean Energy Buyers Institute
- Climate Solutions Foundation
- Coalition for American Innovation
- Coalition for Cannabis Policy, Education, and Regulation
- Coalition for Clean Air
- Coalition for Fair Software Licensing
- Coalition for Government Procurement
- Coalition of Services Industries
- Congressional Black Caucus Foundation
- Congressional Black Caucus Institute
- Congressional Institute
- Colorado Business Roundtable
- Colorado Chamber of Commerce
- Colorado Democratic Latino Caucus
- Colorado for All
- Colorado Retail Council
- Colorado Springs Chamber & EDC
- Colorado Women's Chamber of Commerce
- Commerce Lexington
- Commercial Drone Alliance
- Committee for a Responsible Federal Budget
- Common Sense Institute
- COMPTIA
- Computer and Communications Industry Association
- Computer Science Education Coalition
- Congressional Hispanic Caucus Institute
- Congressional Hispanic Leadership Institute
- Connected Commerce Council
- Connecticut Business and Industry Association
- Connecticut Retail Merchants Association
- Consumer Action
- Consumer Brands Association

- Consumer Choice Center
- Consumer Federation of America
- Consumer Technology Association
- Council of State Governments
- Council of State Retail Associations
- Council of the Americas
- Cross Border Data Forum
- CTIA
- Culver City Chamber of Commerce
- Culver City Downtown Business Association
- Dallas Regional Chamber
- Data Center Coalition
- Data Foundation
- Delaware Center for Justice
- Delaware State Chamber of Commerce
- Denver Metro Chamber of Commerce
- Detroit Regional Chamber
- Detroit Regional Partnership
- Digital Advertising Alliance
- Digital Media Association
- Downtown Brooklyn Partnership
- Downtown Denver Partnership
- Downtown Partnership of Colorado Springs
- Downtown San Diego Partnership
- Downtown Seattle Association
- Downtown Works
- Drug Policy Alliance
- Dynamic Spectrum Alliance
- Eastside Housing Roundtable
- Edison Electric Institute
- Electronic Transactions Association
- Engine Advocacy
- Enterprise Washington
- Entertainment Software Association
- Equality California
- Equality Illinois Institute
- Equality Texas Foundation
- Equality Virginia
- Faith and Politics Institute
- Family Online Safety Institute

- Financial Innovation Now
- Florida Association of Counties
- Florida Chamber of Commerce
- Florida Conference of Black State Legislators
- Florida Restaurant & Lodging Association
- Florida Retail Federation
- Food Industry Alliance of New York State, Inc.
- Food Marketplace, Inc.
- Food Research & Action Center, Inc.
- Foundation for Advancing Alcohol Responsibility (Responsibility.org)
- Foundation for California's Technology & Innovation Economy
- Fort Worth Chamber of Commerce
- Freedom House
- Fresno Chamber of Commerce
- Fuel Cell and Hydrogen Energy Association
- Future of Privacy Forum
- General Aviation Manufacturers Association
- George Mason University Foundation
- Georgetown University McDonough School of Business
- Georgia Chamber of Commerce
- Georgia Hispanic Chamber of Commerce
- Georgia Legislative Black Caucus
- Georgia Retailers
- Georgia Strong Committee
- Georgia Tech Foundation
- German Marshall Fund of The United States
- Getty House Foundation
- Global Internet Forum to Counter Terrorism
- Global Women's Innovation Network
- Greater Albuquerque Chamber of Commerce
- Greater Austin Chamber of Commerce
- Greater Boston Chamber of Commerce
- Greater Cleveland Partnership
- Greater Fort Lauderdale Alliance
- Greater Fort Wayne
- Greater High Desert Chamber of Commerce
- Greater Houston Partnership
- Greater Los Angeles African American Chamber of Commerce
- Greater Miami Chamber of Commerce
- Greater Memphis Chamber of Commerce

- Greater North Dakota Chamber of Commerce
- Greater Phoenix Chamber of Commerce
- Greater Seattle Partners
- Greater St. Louis, Inc.
- Greater Washington Partnership
- Greater Wichita Partnership
- Gwinnett Chamber of Commerce
- Halifax International Security Forum Health Innovation Alliance
- High Tech Inventors Alliance
- Hispanas Organized for Political Equality (HOPE)
- Hispanic Leadership Fund
- Hollywood Chamber of Commerce
- Human Rights Campaign
- Human Rights Foundation
- Huntsville/Madison County Chamber
- Idaho Association of Commerce & Industry
- Idaho Retailers Association
- Illinois Legislative Black Caucus Foundation
- Illinois Legislative Latino Caucus Foundation
- Illinois Retail Merchants Association
- INCOMPAS
- Independent Cities Association
- Independent Women's Forum
- Indiana Chamber of Commerce
- Indiana Economic Development Corporation
- Indiana Retail Council
- Information Technology and Innovation Foundation
- Information Technology Industry Council
- Inland Empire Economic Partnership
- Innovation & Technology Caucus of the Texas House of Representatives
- Institute for Security and Technology
- Institute of International Finance
- Interactive Advertising Bureau
- International Association for the Protection of Intellectual Property
- International Center for Law and Economics
- International Chamber of Commerce
- International Coalition Against Illicit Economies
- International Consumer Product Health and Safety Organization
- International Economic Development Council
- International Republican Institute

- International Tax and Investment Center
- International Trade Commission Modernization Alliance
- Internet & Jurisdiction Policy Network
- Internet Association
- Internet Coalition
- Internet Education Foundation
- Internet Governance Coalition
- Internet Infrastructure Coalition
- Internet Society
- Iowa Retail Federation
- James Clyburn Research Center
- Jefferson County Economic Development Corporation
- Jobs for the Future
- Juvenile Products Manufacturers Association
- Kansas Chamber of Commerce
- Kent Chamber of Commerce
- Kentucky Chamber of Commerce
- Kentucky Retail Federation
- Knoxville Chamber of Commerce
- Korean American Chamber of Commerce, Washington State
- Lacey South Sound Chamber of Commerce
- Latino Legislative Caucus Foundation
- Leadership Center for Attorney General Studies
- Leadership Center for Excellence
- League of California Cities
- Lehigh Valley Economic Development Corporation
- Lexington Institute
- LGBTQ Victory Institute
- Licensing International
- Lincoln Network
- Long Beach Area Chamber of Commerce
- Long Island Association
- Long Island City Partnership
- Los Angeles African American Women's Public Policy Institute
- Los Angeles Area Chamber of Commerce
- Los Angeles County Business Federation (BizFed)
- Los Angeles County Delegation Foundation
- Los Angeles County Economic Development Corporation
- Louisiana Association of Business and Industry
- Louisiana Legislative Black Caucus Foundation

- Louisiana Retailers Association
- Maryland Black Caucus Foundation
- Maryland Chamber Foundation
- Maryland Chamber of Commerce
- Maryland Retailers Association
- Massachusetts Business Roundtable
- McCain Institute for International Leadership at Arizona State University
- Mercatus Center
- Meridian International Center
- Mesa Chamber of Commerce
- MetroHartford Alliance
- Metropolitan Atlanta Chamber of Commerce
- Metropolitan Milwaukee Association of Commerce
- Mexican American Legislative Caucus
- Miami-Dade Beacon Council
- Michigan Chamber Foundation
- Michigan Chamber of Commerce
- Michigan Retailers Association
- Migration Policy Institute
- Millennial Action Project
- Minneapolis Regional Chamber of Commerce
- Minnesota Chamber of Commerce
- Minnesota Retailers Association
- Mississippi Economic Council
- Missouri Chamber Foundation
- Missouri Chamber of Commerce and Industry
- Missouri Retailers Association
- Modern Economy Project
- Montana Retail Association
- Move Redmond
- Moving Health Home
- Nashville Area Chamber of Commerce
- Nashville Downtown Partnership
- National Academy of Social Insurance
- National Action Network
- National Association of Boards of Pharmacy
- National Association of City Transportation Officials
- National Association of Counties
- National Association of Latino Elected and Appointed Officials Educational Fund
- National Black Caucus of State Legislators

- National Black Professional Lobbyists Association
- National Center for APEC
- National Conference of State Legislatures
- National Consumers League
- National Foreign Trade Council
- National Governors Association
- National Health Council
- National Hispanic Caucus of State Legislators
- National Industrial Transportation League
- National Immigration Forum
- National League of Cities
- National Minority Quality Forum
- National Nurse-Led Care Consortium
- National Opinion Research Center, University of Chicago
- National Retail Federation
- National Taxpayers Union
- National Taxpayers Union Foundation
- National Urban League
- National Venture Capital Association
- Nebraska Chamber of Commerce & Industry
- Nebraska Retail Federation
- NetChoice
- New Albany Chamber of Commerce
- New America Foundation
- New Bronx Chamber of Commerce
- New England Council
- New Jersey Association of Counties
- New Jersey Business & Industry Association
- New Jersey Collaborating Center for Nursing
- New Jersey Forward
- New Jersey Legislative Black Caucus Foundation
- New Jersey Retail Merchants Association
- New Jersey State Chamber of Commerce
- New Jersey State Nurses Association
- New Mexico Chamber of Commerce
- New Mexico Inaugural
- New Mexico Retail Association
- Newnan-Coweta Chamber
- New York State Association of Black & Puerto Rican Legislators
- NewDEAL

- NGV America
- N.O.B.E.L. Women
- North Carolina Chamber of Commerce
- North Carolina Legislative Black Caucus Foundation
- North Carolina Retail Merchants Association
- North Carolina Tech Association
- North Texas Commission
- Northern Kentucky Chamber of Commerce
- Northern Virginia Chamber of Commerce
- Northern Virginia Hispanic Chamber of Commerce
- Northern Virginia Technology Council
- Northwest Grocery Association
- Ohio Business Roundtable
- Ohio Chamber of Commerce
- Ohio Council of Retail Merchants
- Oklahoma Retail Merchants Association
- One Columbus
- OneRedmond
- Open Ran Policy Coalition
- Opportunity DC
- Orange County Business Council
- Oregon Business & Industry
- Organization of American States
- Package Coalition
- Palm Beach North Chamber of Commerce
- Parcel Shippers Association
- Partnership on Al
- Partnership for New York City
- Partnership for Transportation Innovation and Opportunity
- Pennsylvania Chamber of Business and Industry
- Pennsylvania Legislative Black Caucus Foundation
- Pennsylvania Retailers Association
- People for Bikes
- Peterson Institute for International Economics
- Phoenix Center
- Pleasanton Chamber of Commerce
- Portland Business Alliance
- Privacy for America
- Professional Services Council
- Progressive Policy Institute

- Project GOAL
- Public Affairs Council
- Public Interest Patent Law Institute
- Public Knowledge
- Puerto Rico Chamber of Commerce (Camara de Comercio de Puerto Rico)
- Quantum Economic Development Consortium
- Quantum Industry Coalition
- R Street Institute
- REDI Cincinnati
- Research and Development (R&D) Coalition
- Responsible Artificial Intelligence Institute
- Restaurant Association of Metropolitan Washington
- Retail Association of Maine
- Retail Association of Nevada
- Retail Council of New York State
- Retailers Association of Massachusetts
- Ripon Society
- Safe Kids
- San Antonio Economic Development Foundation (greater:SATX)
- San Diego Regional Chamber of Commerce
- San Diego Regional Economic Development Corporation
- San Francisco Bay Area Planning and Urban Research Association
- San Francisco Chamber of Commerce
- San Pedro Peninsula Chamber of Commerce
- Santa Rosa Metro Chamber of Commerce
- Schools, Health, and Libraries Broadband Coalition
- SCORE Association
- Seaport TMA
- Seattle Metropolitan Chamber of Commerce
- Seattle Southside Chamber of Commerce
- Seed AI
- Secure World Foundation
- Security Industry Association
- Semiconductor Equipment and Materials International (SEMI)
- Senate Presidents Forum
- Shapiro-Davis Inauguration
- Silicon Valley Leadership Group
- Small Business & Entrepreneurship Council
- Small Business Roundtable
- Small UAV Coalition

- Smart Growth Coalition
- Society for Human Resource Management
- South Carolina Chamber of Commerce
- South Carolina Retail Association
- South Dakota Chamber of Commerce and Industry
- South Dakota Retailers Association
- Southern Economic Development Council
- Space Foundation
- Space Policy Institute, George Washington University
- Spanish American Merchants Association
- State Legislative Leaders Foundation
- State Privacy and Security Coalition
- Staten Island Economic Development Corporation
- Staten Island Chamber of Commerce
- Statewide Hispanic Chamber of Commerce Of New Jersey
- Suffolk County Alliance of Chambers, Inc.
- Sustain South Carolina
- Tacoma-Pierce County Chamber of Commerce
- Tampa Hillsborough Economic Development Corporation
- Taxpayers Protection Alliance
- Team Neo Foundation
- Tech:NYC
- TechFreedom
- TechNet
- Technology Association of Georgia
- Technology Coalition
- Technology Councils of North America
- Technology Policy Institute
- TechUnited
- Tennessee Chamber of Commerce and Industry
- Tennessee Pride Chamber of Commerce
- Tennessee Retail Association
- Texas Association of Business
- Texas Conservative Coalition Research Institute
- Texas Economic Development Corporation
- Texas House LGBTQ Caucus
- Texas Legislative Black Caucus
- Texas Legislative Black Caucus Research and Education Alliance Fund
- Texas Nurse Practitioners
- Texas Retailers Association

- The American Consumer Institute
- The App Association | ACT
- The Business Council
- The Congressional Award Foundation
- The Consumer Goods Forum
- The ERISA Industry Committee
- The Executives' Club of Chicago
- The Manufacturing Institute
- The Market Institute
- The Mentor Group
- The Recycling Partnership
- The Women In Toys Foundation
- The Worldwide Web Foundation
- Third Way
- Toy Association
- Trans-Atlantic Business Council
- Transportation Choices Coalition
- Truman Center for National Policy
- UnidosUS
- United States Agency for International Development Climate Equity Fund
- United States Council for International Business
- United States Hispanic Business Council
- United States ITU Association
- University of Nebraska Foundation
- University of Pennsylvania
- U.S.-ASEAN Business Council
- U.S. Black Chambers, Inc.
- U.S. Chamber of Commerce
- U.S.-China Business Council
- U.S. Conference of Mayors
- U.S. Global Leadership Campaign
- U.S.-India Business Council
- U.S.-India Strategic Partnership Forum
- U.S.-Japan Council
- U.S.-Korea Business Council
- U.S.-Mexico Foundation
- U.S.-Pakistan Business Council
- U.S.-Pan Asian American Chamber of Commerce
- U.S.-Saudi Arabian Business Council
- U.S.-U.A.E. Business Council

- USC Initiative on Digital Competition
- Utah Retail Merchants Association
- Valley Industry & Commerce Association
- Vegas Chamber
- Virginia Chamber of Commerce
- Virginia Foundation for Research and Economic Education
- Washington Build Black Alliance
- Washington Business Alliance
- Washington Council on International Trade
- Washington International Trade Association
- Washington Research Council
- Washington Retail Association
- Washington Roundtable
- Washington State Wire
- Washington Technology Industry Association
- Western Governors Association
- Wi-Fi Forward
- Will County Center for Economic Development
- Wisconsin Manufacturers & Commerce
- Women in California Leadership
- Women in Government Foundation
- Women's Congressional Staff Foundation
- Women's High-Tech Coalition
- Woodrow Wilson International Center for Scholars
- Worcester Regional Chamber of Commerce
- World Affairs Council
- World Business Chicago
- World Privacy Forum
- Young Voices