



**FRANKLIN TEMPLETON  
INVESTMENTS**

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FOR IMMEDIATE RELEASE

**Franklin Resources, Inc. Announces Third Quarter Results**

**San Mateo, CA, July 28, 2017** - Franklin Resources, Inc. (the “Company”) [NYSE: BEN] today announced net income<sup>1</sup> of \$410.6 million or \$0.73 per diluted share for the quarter ended June 30, 2017, as compared to \$420.7 million or \$0.74 per diluted share for the previous quarter and \$446.4 million or \$0.77 per diluted share for the quarter ended June 30, 2016.

“We’re pleased to report that strengthened investment performance over the past year, especially for many of our largest flagship funds, contributed to improved retail flows for the quarter,” commented Greg Johnson, Chairman and CEO of Franklin Resources, Inc. “We also saw an increase in operating income reflecting a rise in average assets under management for the quarter combined with effective expense management.”

	Quarter Ended		% Change	Quarter Ended	% Change
	30-Jun-17	31-Mar-17	Qtr. vs. Qtr.	30-Jun-16	Year vs. Year
<b>Financial Results</b>					
<i>(in millions, except per share data)</i>					
Operating revenues	\$ 1,613.9	\$ 1,600.6	1%	\$ 1,634.3	(1%)
Operating income	564.2	555.5	2%	595.4	(5%)
Operating margin	35.0%	34.7%		36.4%	
Net income <sup>1</sup>	\$ 410.6	\$ 420.7	(2%)	\$ 446.4	(8%)
Diluted earnings per share	0.73	0.74	(1%)	0.77	(5%)
<b>Assets Under Management</b>					
<i>(in billions)</i>					
Ending	\$ 742.8	\$ 740.0	0%	\$ 732.1	1%
Average <sup>2</sup>	742.1	731.7	1%	739.8	0%
Net flows	(7.3)	(11.0)		(15.0)	

Total assets under management (“AUM”) were \$742.8 billion at June 30, 2017, up \$2.8 billion during the quarter due to \$10.1 billion of net market change and other, partially offset by \$7.3 billion of net outflows.

Cash and cash equivalents and investments were \$10.0 billion at June 30, 2017, as compared to \$10.7 billion at September 30, 2016. Total stockholders’ equity was \$12.7 billion at June 30, 2017, as compared to \$12.5 billion at September 30, 2016. The Company had 558.0 million shares of common stock outstanding at June 30, 2017, as compared to 570.3 million shares outstanding at September 30, 2016. During the quarter ended June 30, 2017, the Company repurchased 4.1 million shares of its common stock for a total cost of \$174.6 million.

## Conference Call Information

A commentary on the results by Chairman and CEO Greg Johnson and CFO and Executive Vice President Ken Lewis will be available today at approximately 8:30 a.m. Eastern Time. Access to the commentary will be available via [investors.franklinresources.com](http://investors.franklinresources.com).

Johnson and Lewis will also lead a live teleconference today at 11:00 a.m. Eastern Time to answer questions of a material nature. Access to the teleconference will be available via [investors.franklinresources.com](http://investors.franklinresources.com) or by dialing (877) 407-8293 in the U.S. and Canada or (201) 689-8349 internationally. A replay of the teleconference can also be accessed by calling (877) 660-6853 in the U.S. and Canada or (201) 612-7415 internationally using access code 13665764, after 2:00 p.m. Eastern Time on July 28, 2017 through August 28, 2017.

Analysts and investors are encouraged to review the Company's recent filings with the U.S. Securities and Exchange Commission and to contact Investor Relations at (650) 312-4091 before the live teleconference for any clarifications or questions related to the earnings release or commentary.

## Performance Rankings of Franklin Templeton's U.S.-Registered and Cross-Border Long-Term Mutual Funds<sup>3,4,5</sup>:

<i>Period ended June 30, 2017</i>	<i>Percentage of Assets in Top Two Peer Group Quartiles</i>			
	<b>1-Year</b>	<b>3-Year</b>	<b>5-Year</b>	<b>10-Year</b>
Equity and Multi-Asset/Balanced (AUM: \$288 billion)	72%	35%	42%	75%
Fixed Income (AUM: \$199 billion)	67%	62%	60%	78%
<b>Total (AUM: \$487 billion)</b>	<b>70%</b>	<b>46%</b>	<b>49%</b>	<b>76%</b>

*Performance quoted above represents past performance, which cannot predict or guarantee future results. All investments involve risks, including loss of principal.*

**FRANKLIN RESOURCES, INC.**  
**CONDENSED CONSOLIDATED STATEMENTS OF INCOME**  
**Unaudited**

<i>(in millions, except per share data and AUM)</i>	<b>Three Months Ended June 30,</b>			<b>Nine Months Ended June 30,</b>		
	<b>2017</b>	<b>2016</b>	<b>% Change</b>	<b>2017</b>	<b>2016</b>	<b>% Change</b>
<b>Operating Revenues</b>						
Investment management fees	\$ 1,097.0	\$ 1,093.5	0%	\$ 3,249.4	\$ 3,375.4	(4%)
Sales and distribution fees	433.3	450.2	(4%)	1,283.8	1,365.6	(6%)
Shareholder servicing fees	56.7	61.5	(8%)	169.7	185.2	(8%)
Other	26.9	29.1	(8%)	72.4	80.0	(10%)
Total operating revenues	1,613.9	1,634.3	(1%)	4,775.3	5,006.2	(5%)
<b>Operating Expenses</b>						
Sales, distribution and marketing	541.2	553.4	(2%)	1,596.0	1,673.7	(5%)
Compensation and benefits	342.7	326.9	5%	997.6	1,043.7	(4%)
Information systems and technology	54.1	50.5	7%	159.8	151.3	6%
Occupancy	30.2	33.1	(9%)	88.3	96.8	(9%)
General, administrative and other	81.5	75.0	9%	227.0	254.4	(11%)
Total operating expenses	1,049.7	1,038.9	1%	3,068.7	3,219.9	(5%)
<b>Operating Income</b>	<b>564.2</b>	<b>595.4</b>	<b>(5%)</b>	<b>1,706.6</b>	<b>1,786.3</b>	<b>(4%)</b>
<b>Other Income (Expenses)</b>						
Investment and other income, net	92.2	65.8	40%	222.9	113.7	96%
Interest expense	(12.9)	(12.3)	5%	(38.8)	(36.5)	6%
Other income, net	79.3	53.5	48%	184.1	77.2	138%
Income before taxes	643.5	648.9	(1%)	1,890.7	1,863.5	1%
Taxes on income	184.1	187.4	(2%)	577.5	578.8	0%
Net income	459.4	461.5	0%	1,313.2	1,284.7	2%
Less: net income attributable to						
Nonredeemable noncontrolling interests	12.5	14.2	(12%)	8.6	29.7	(71%)
Redeemable noncontrolling interests	36.3	0.9	NM	33.1	0.4	NM
<b>Net Income Attributable to Franklin Resources, Inc.</b>	<b>\$ 410.6</b>	<b>\$ 446.4</b>	<b>(8%)</b>	<b>\$ 1,271.5</b>	<b>\$ 1,254.6</b>	<b>1%</b>
<b>Earnings per Share</b>						
Basic	\$ 0.73	\$ 0.77	(5%)	\$ 2.25	\$ 2.12	6%
Diluted	0.73	0.77	(5%)	2.25	2.12	6%
<b>Dividends Declared per Share</b>	<b>\$ 0.20</b>	<b>\$ 0.18</b>	<b>11%</b>	<b>\$ 0.60</b>	<b>\$ 0.54</b>	<b>11%</b>
<b>Average Shares Outstanding</b>						
Basic	556.2	578.9	(4%)	560.5	587.9	(5%)
Diluted	556.7	578.9	(4%)	560.8	587.9	(5%)
<b>Operating Margin</b>	<b>35.0%</b>	<b>36.4%</b>		<b>35.7%</b>	<b>35.7%</b>	
<b>AUM (in billions)</b>						
Ending	\$ 742.8	\$ 732.1	1%	\$ 742.8	\$ 732.1	1%
Average	742.1	739.8	0%	732.6	752.7	(3%)
Net flows	(7.3)	(15.0)		(32.7)	(44.7)	

**FRANKLIN RESOURCES, INC.**  
**CONDENSED CONSOLIDATED STATEMENTS OF INCOME**  
**Unaudited**

<i>(in millions, except per share data and employees)</i>	Three Months Ended		% Change	Three Months Ended		
	30-Jun-17	31-Mar-17		31-Dec-16	30-Sep-16	30-Jun-16
<b>Operating Revenues</b>						
Investment management fees	\$ 1,097.0	\$ 1,089.2	1%	\$ 1,063.2	\$ 1,096.3	\$ 1,093.5
Sales and distribution fees	433.3	431.2	0%	419.3	440.8	450.2
Shareholder servicing fees	56.7	56.4	1%	56.6	58.4	61.5
Other	26.9	23.8	13%	21.7	16.3	29.1
Total operating revenues	1,613.9	1,600.6	1%	1,560.8	1,611.8	1,634.3
<b>Operating Expenses</b>						
Sales, distribution and marketing	541.2	534.8	1%	520.0	536.2	553.4
Compensation and benefits	342.7	343.4	0%	311.5	317.2	326.9
Information systems and technology	54.1	54.0	0%	51.7	56.0	50.5
Occupancy	30.2	29.0	4%	29.1	37.3	33.1
General, administrative and other	81.5	83.9	(3%)	61.6	85.7	75.0
Total operating expenses	1,049.7	1,045.1	0%	973.9	1,032.4	1,038.9
<b>Operating Income</b>	<b>564.2</b>	<b>555.5</b>	<b>2%</b>	<b>586.9</b>	<b>579.4</b>	<b>595.4</b>
<b>Other Income (Expenses)</b>						
Investment and other income, net	92.2	84.6	9%	46.1	70.3	65.8
Interest expense	(12.9)	(12.6)	2%	(13.3)	(13.4)	(12.3)
Other income, net	79.3	72.0	10%	32.8	56.9	53.5
Income before taxes	643.5	627.5	3%	619.7	636.3	648.9
Taxes on income	184.1	192.5	(4%)	200.9	163.3	187.4
Net income	459.4	435.0	6%	418.8	473.0	461.5
Less: net income (loss) attributable to						
Nonredeemable noncontrolling interests	12.5	(6.0)	NM	2.1	(0.3)	14.2
Redeemable noncontrolling interests	36.3	20.3	79%	(23.5)	1.2	0.9
<b>Net Income Attributable to Franklin Resources, Inc.</b>	<b>\$ 410.6</b>	<b>\$ 420.7</b>	<b>(2%)</b>	<b>\$ 440.2</b>	<b>\$ 472.1</b>	<b>\$ 446.4</b>
<b>Earnings per Share</b>						
Basic	\$ 0.73	\$ 0.74	(1%)	\$ 0.77	\$ 0.82	\$ 0.77
Diluted	0.73	0.74	(1%)	0.77	0.82	0.77
<b>Dividends Declared per Share</b>	<b>\$ 0.20</b>	<b>\$ 0.20</b>	<b>0%</b>	<b>\$ 0.20</b>	<b>\$ 0.18</b>	<b>\$ 0.18</b>
<b>Average Shares Outstanding</b>						
Basic	556.2	560.3	(1%)	565.1	571.6	578.9
Diluted	556.7	560.6	(1%)	565.2	571.6	578.9
<b>Operating Margin</b>	<b>35.0%</b>	<b>34.7%</b>		<b>37.6%</b>	<b>35.9%</b>	<b>36.4%</b>
<b>Employees</b>	<b>9,402</b>	<b>9,167</b>	<b>3%</b>	<b>9,098</b>	<b>9,059</b>	<b>9,142</b>
<b>Billable Shareholder Accounts</b>	<b>22.9</b>	<b>23.0</b>	<b>0%</b>	<b>22.8</b>	<b>23.0</b>	<b>24.6</b>

## AUM AND FLOWS

<i>(in billions)</i>	Three Months Ended June 30,			Nine Months Ended June 30,		
	2017	2016	% Change	2017	2016	% Change
Beginning AUM	\$ 740.0	\$ 742.6	0%	\$ 733.3	\$ 770.9	(5%)
Long-term sales	29.8	22.7	31%	84.8	79.0	7%
Long-term redemptions	(41.1)	(41.8)	(2%)	(132.3)	(142.3)	(7%)
Long-term net exchanges	0.2	(0.1)	NM	(0.1)	(0.4)	(75%)
Long-term reinvested distributions	3.8	4.2	(10%)	14.9	19.0	(22%)
<b>Net flows</b>	<b>(7.3)</b>	<b>(15.0)</b>	<b>(51%)</b>	<b>(32.7)</b>	<b>(44.7)</b>	<b>(27%)</b>
Net market change and other <sup>6</sup>	10.1	4.5	124%	42.2	5.9	615%
<b>Ending AUM</b>	<b>\$ 742.8</b>	<b>\$ 732.1</b>	<b>1%</b>	<b>\$ 742.8</b>	<b>\$ 732.1</b>	<b>1%</b>

## AUM BY INVESTMENT OBJECTIVE

<i>(in billions)</i>	30-Jun-17	31-Mar-17	% Change	31-Dec-16	30-Sep-16	30-Jun-16
<b>Equity</b>						
Global/international	\$ 206.8	\$ 204.9	1%	\$ 196.7	\$ 200.4	\$ 195.7
United States	105.7	105.3	0%	101.6	103.3	101.1
Total equity	312.5	310.2	1%	298.3	303.7	296.8
<b>Multi-Asset/Balanced</b>	141.2	141.9	0%	138.3	137.4	135.0
<b>Fixed Income</b>						
Tax-free	71.2	71.5	0%	71.7	76.5	76.1
Taxable						
Global/international	159.8	157.6	1%	153.6	156.2	165.3
United States	52.1	52.8	(1%)	51.9	53.4	52.8
Total fixed income	283.1	281.9	0%	277.2	286.1	294.2
<b>Cash Management</b>	6.0	6.0	0%	6.2	6.1	6.1
<b>Total AUM</b>	<b>\$ 742.8</b>	<b>\$ 740.0</b>	<b>0%</b>	<b>\$ 720.0</b>	<b>\$ 733.3</b>	<b>\$ 732.1</b>
<b>Average AUM for the Three-Month Period</b>	<b>\$ 742.1</b>	<b>\$ 731.7</b>	<b>1%</b>	<b>\$ 722.7</b>	<b>\$ 736.4</b>	<b>\$ 739.8</b>

## AUM AND FLOWS - UNITED STATES AND INTERNATIONAL<sup>7</sup>

<i>(in billions)</i>	As of and for the Three Months Ended					
	30-Jun-17	% of Total	31-Mar-17	% of Total	30-Jun-16	% of Total
<b>Long-Term Sales</b>						
United States	\$ 14.8	50%	\$ 15.6	51%	\$ 13.6	60%
International	15.0	50%	14.9	49%	9.1	40%
<b>Total long-term sales</b>	<b>\$ 29.8</b>	<b>100%</b>	<b>\$ 30.5</b>	<b>100%</b>	<b>\$ 22.7</b>	<b>100%</b>
<b>Long-Term Redemptions</b>						
United States	\$ (23.4)	57%	\$ (26.9)	60%	\$ (25.4)	61%
International	(17.7)	43%	(17.6)	40%	(16.4)	39%
<b>Total long-term redemptions</b>	<b>\$ (41.1)</b>	<b>100%</b>	<b>\$ (44.5)</b>	<b>100%</b>	<b>\$ (41.8)</b>	<b>100%</b>
<b>AUM</b>						
United States	\$ 498.7	67%	\$ 499.3	67%	\$ 498.4	68%
International	244.1	33%	240.7	33%	233.7	32%
<b>Total AUM</b>	<b>\$ 742.8</b>	<b>100%</b>	<b>\$ 740.0</b>	<b>100%</b>	<b>\$ 732.1</b>	<b>100%</b>

## AUM AND FLOWS BY INVESTMENT OBJECTIVE

(in billions)

for the three months ended June 30, 2017	Equity			Fixed Income			Cash Management	Total
	Global/ International	United States	Multi- Asset/ Balanced	Tax-Free	Taxable Global/ International	Taxable United States		
AUM at April 1, 2017	\$ 204.9	\$ 105.3	\$ 141.9	\$ 71.5	\$ 157.6	\$ 52.8	\$ 6.0	\$ 740.0
Long-term sales	6.5	3.6	4.6	1.7	11.2	2.2	—	29.8
Long-term redemptions	(12.9)	(5.9)	(6.8)	(2.9)	(9.5)	(3.1)	—	(41.1)
Long-term net exchanges	0.1	—	0.1	—	—	—	—	0.2
Long-term reinvested distributions	0.1	0.4	1.5	0.5	0.9	0.4	—	3.8
<b>Net flows</b>	<b>(6.2)</b>	<b>(1.9)</b>	<b>(0.6)</b>	<b>(0.7)</b>	<b>2.6</b>	<b>(0.5)</b>	<b>—</b>	<b>(7.3)</b>
Net market change and other <sup>6</sup>	8.1	2.3	(0.1)	0.4	(0.4)	(0.2)	—	10.1
<b>AUM at June 30, 2017</b>	<b>\$ 206.8</b>	<b>\$ 105.7</b>	<b>\$ 141.2</b>	<b>\$ 71.2</b>	<b>\$ 159.8</b>	<b>\$ 52.1</b>	<b>\$ 6.0</b>	<b>\$ 742.8</b>

(in billions)

for the three months ended March 31, 2017	Equity			Fixed Income			Cash Management	Total
	Global/ International	United States	Multi- Asset/ Balanced	Tax-Free	Taxable Global/ International	Taxable United States		
AUM at January 1, 2017	\$ 196.7	\$ 101.6	\$ 138.3	\$ 71.7	\$ 153.6	\$ 51.9	\$ 6.2	\$ 720.0
Long-term sales	6.9	4.3	4.2	1.9	9.0	4.2	—	30.5
Long-term redemptions	(13.8)	(6.4)	(6.0)	(2.8)	(11.6)	(3.9)	—	(44.5)
Long-term net exchanges	—	0.1	0.2	—	(0.2)	—	—	0.1
Long-term reinvested distributions	0.2	0.1	1.1	0.5	0.8	0.2	—	2.9
<b>Net flows</b>	<b>(6.7)</b>	<b>(1.9)</b>	<b>(0.5)</b>	<b>(0.4)</b>	<b>(2.0)</b>	<b>0.5</b>	<b>—</b>	<b>(11.0)</b>
Net market change and other <sup>6</sup>	14.9	5.6	4.1	0.2	6.0	0.4	(0.2)	31.0
<b>AUM at March 31, 2017</b>	<b>\$ 204.9</b>	<b>\$ 105.3</b>	<b>\$ 141.9</b>	<b>\$ 71.5</b>	<b>\$ 157.6</b>	<b>\$ 52.8</b>	<b>\$ 6.0</b>	<b>\$ 740.0</b>

(in billions)

for the three months ended June 30, 2016	Equity			Fixed Income			Cash Management	Total
	Global/ International	United States	Multi- Asset/ Balanced	Tax-Free	Taxable Global/ International	Taxable United States		
AUM at April 1, 2016	\$ 204.7	\$ 99.5	\$ 132.6	\$ 73.6	\$ 172.8	\$ 53.2	\$ 6.2	\$ 742.6
Long-term sales	5.0	3.6	3.6	2.4	6.2	1.9	—	22.7
Long-term redemptions	(12.3)	(5.2)	(5.8)	(2.2)	(12.6)	(3.7)	—	(41.8)
Long-term net exchanges	(0.3)	—	—	0.2	(0.2)	0.2	—	(0.1)
Long-term reinvested distributions	0.2	0.7	1.6	0.5	0.9	0.3	—	4.2
<b>Net flows</b>	<b>(7.4)</b>	<b>(0.9)</b>	<b>(0.6)</b>	<b>0.9</b>	<b>(5.7)</b>	<b>(1.3)</b>	<b>—</b>	<b>(15.0)</b>
Net market change and other <sup>6</sup>	(1.6)	2.5	3.0	1.6	(1.8)	0.9	(0.1)	4.5
<b>AUM at June 30, 2016</b>	<b>\$ 195.7</b>	<b>\$ 101.1</b>	<b>\$ 135.0</b>	<b>\$ 76.1</b>	<b>\$ 165.3</b>	<b>\$ 52.8</b>	<b>\$ 6.1</b>	<b>\$ 732.1</b>

## Notes

1. Net income represents net income attributable to Franklin Resources, Inc.
2. Average AUM represents simple monthly average AUM.
3. Nothing in this section shall be considered a solicitation to buy or an offer to sell a security to any person in any jurisdiction where such offer, solicitation, purchase or sale would be unlawful under the securities laws of such jurisdiction.
4. Franklin/Templeton Distributors, Inc., a wholly owned subsidiary of Franklin Resources, Inc., is the principal distributor of Franklin Templeton Investments' U.S. registered funds, which are available only in jurisdictions where an offer or solicitation of such products is permitted under applicable legislation. Products, services and information may not be available in all jurisdictions and are offered outside the U.S. by other Franklin Templeton Investments affiliates and/or their distributors as local legislation permits.
5. The peer group rankings are sourced from either Lipper, a Thomson Reuters Company, or Morningstar, as the case may be, and are based on an absolute ranking of returns as of June 30, 2017. Lipper rankings for Franklin Templeton U.S.-registered long-term mutual funds are based on Class A shares and do not include sales charges. Franklin Templeton U.S.-registered long-term funds are compared against a universe of all share classes. Performance rankings for other share classes may differ. Morningstar rankings for Franklin Templeton cross-border long-term mutual funds are based on primary share classes and do not include sales charges. Performance rankings for other share classes may differ. Results may have been different if these or other factors had been considered. The figures in the table are based on data available from Lipper as of July 12, 2017 and Morningstar as of July 7, 2017 and are subject to revision. © 2017 Morningstar, Inc. All rights reserved. The information herein: (1) is proprietary to Morningstar and/or its content providers; (2) may not be copied or distributed; and (3) is not warranted to be accurate, complete or timely. Neither Morningstar nor its content providers are responsible for any damages or losses arising from any use of this information.
6. Net market change and other includes distributions, appreciation (depreciation), foreign exchange revaluation, an acquisition and net cash management.
7. International includes North America-based advisors serving non-resident clients.

Franklin Resources, Inc. is a global investment management organization operating as Franklin Templeton Investments. Franklin Templeton Investments provides global and domestic investment management to retail, institutional and sovereign wealth clients in over 170 countries. Through specialized teams, the Company has expertise across all asset classes – including equity, fixed income, alternative and custom solutions. The Company's more than 650 investment professionals are supported by its integrated, worldwide team of risk management professionals and global trading desk network. With offices in over 30 countries, the California-based company has 70 years of investment experience and \$742.8 billion in AUM as of June 30, 2017. The Company posts information that may be significant for investors in the Investor Relations and News Center sections of its website, and encourages investors to consult those sections regularly. For more information, please visit [investors.franklinresources.com](http://investors.franklinresources.com).

## Forward-Looking Statements

Statements in this press release regarding Franklin Resources, Inc. ("Franklin") and its subsidiaries, which are not historical facts, are "forward-looking statements" within the meaning of the U.S. Private Securities Litigation Reform Act of 1995. When used in this press release, words or phrases generally written in the future tense and/or preceded by words such as "will," "may," "could," "expect," "believe," "anticipate," "intend," "plan," "seek," "estimate" or other similar words are forward-looking statements.

Forward-looking statements involve a number of known and unknown risks, uncertainties and other important factors, some of which are listed below, that could cause actual results and outcomes to differ materially from any future results or outcomes expressed or implied by such forward-looking statements. While forward-looking statements are our best prediction at the time that they are made, you should not rely on them and are cautioned against doing so. Forward-looking statements are based on our current expectations and assumptions regarding our business, the economy and other future conditions. Because forward-looking statements relate to the future, they are subject to inherent uncertainties, risks and changes in circumstances that are difficult to predict. They are neither statements of historical fact nor guarantees or assurances of future performance.

These and other risks, uncertainties and other important factors are described in more detail in Franklin's recent filings with the U.S. Securities and Exchange Commission, including, without limitation, in Risk Factors and Management's Discussion and Analysis of Financial Condition and Results of Operations in Franklin's Annual Report on Form 10-K for the fiscal year ended September 30, 2016 and Franklin's subsequent Quarterly Reports on Form 10-Q:

- Volatility and disruption of the capital and credit markets, and adverse changes in the global economy, may significantly affect our results of operations and may put pressure on our financial results.
- The amount and mix of our AUM are subject to significant fluctuations.
- We are subject to extensive, complex, overlapping and frequently changing rules, regulations, policies and legal interpretations.
- Global regulatory and legislative actions and reforms have made the regulatory environment in which we operate more costly and future actions and reforms could adversely impact our financial condition and results of operations.
- Failure to comply with the laws, rules or regulations in any of the jurisdictions in which we operate could result in substantial harm to our reputation and results of operations.
- Changes in tax laws or exposure to additional income tax liabilities could have a material impact on our financial condition, results of operations and liquidity.
- Any significant limitation, failure or security breach of our information and cyber security infrastructure, software applications, technology or other systems that are critical to our operations could disrupt our business and harm our operations and reputation.
- Our business operations are complex and a failure to properly perform operational tasks or the misrepresentation of our products and services, or the termination of investment management agreements representing a significant portion of our AUM, could have an adverse effect on our revenues and income.
- We face risks, and corresponding potential costs and expenses, associated with conducting operations and growing our business in numerous countries.
- We depend on key personnel and our financial performance could be negatively affected by the loss of their services.
- Strong competition from numerous and sometimes larger companies with competing offerings and products could limit or reduce sales of our products, potentially resulting in a decline in our market share, revenues and income.
- Changes in the third-party distribution and sales channels on which we depend could reduce our income and hinder our growth.
- Our increasing focus on international markets as a source of investments and sales of investment products subjects us to increased exchange rate and market-specific political, economic or other risks that may adversely impact our revenues and income generated overseas.
- Harm to our reputation or poor investment performance of our products could reduce the level of our AUM or affect our sales, and negatively impact our revenues and income.
- Our future results are dependent upon maintaining an appropriate level of expenses, which is subject to fluctuation.
- Our ability to successfully manage and grow our business can be impeded by systems and other technological limitations.
- Our inability to successfully recover should we experience a disaster or other business continuity problem could cause material financial loss, loss of human capital, regulatory actions, reputational harm, or legal liability.
- Regulatory and governmental examinations and/or investigations, litigation and the legal risks associated with our business, could adversely impact our AUM, increase costs and negatively impact our profitability and/or our future financial results.
- Our ability to meet cash needs depends upon certain factors, including the market value of our assets, operating cash flows and our perceived creditworthiness.
- We are dependent on the earnings of our subsidiaries.

Any forward-looking statement made by us in this press release speaks only as of the date on which it is made. Factors or events that could cause our actual results to differ may emerge from time to time, and it is not possible for us to predict all of them. We undertake no obligation to publicly update any forward-looking statement, whether as a result of new information, future developments or otherwise, except as may be required by law.

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