

Quest Diagnostics Incorporated Cybersecurity Committee Charter

Purpose

The Committee is established by the Board of Directors primarily for the purpose of providing general oversight of the Company's cybersecurity policies, plans, program and practices and risks related to cybersecurity and data security (collectively, the "cybersecurity program").

Composition

1. **Members.** The Committee shall consist of as many members as the Board shall determine, but in any event not fewer than three members. The members of the Committee shall be appointed by the Board upon the recommendation of the Governance Committee.
2. **Qualifications.** Each member of the Committee shall be a person who the Board has determined meets the independence standards under the rules of the New York Stock Exchange and such other requirements as the Board shall determine.
3. **Chair.** The Chair of the Committee shall be appointed by the Board upon the recommendation of the Governance Committee.
4. **Removal and Replacement.** The members of the Committee may be removed or replaced, and any vacancies on the Committee shall be filled by the Board upon the recommendation of the Governance Committee.

Operations

1. **Meetings.** The Chair of the Committee, in consultation with the Committee members, shall determine the schedule and frequency of the Committee meetings. At all meetings of the Committee, the presence of a majority of the members of the Committee shall be necessary and sufficient to constitute a quorum for the transaction of business. Except when otherwise required by statute, the vote of a majority of the members of the Committee present and acting at a meeting at which a quorum is present shall be the act of the Committee. In the absence of a quorum, a majority of the members of the Committee present may adjourn the meeting from time to time, until a quorum shall be present. The Committee may also act by unanimous written consent of all the members.
2. **Agenda.** The Chair of the Committee shall develop and set the Committee's agenda, in consultation with management. The agenda and information concerning the business to be conducted at each Committee meeting shall, to the extent practical, be communicated to the members of the Committee in advance of each meeting.
3. **Report to Board.** At each regular meeting of the Board, the Committee shall report to the Board on any meetings held or actions taken by the Committee since

the last regular meeting of the Board with such recommendations as the Committee shall deem appropriate.

4. Self-Evaluation; Assessment of Charter. The Committee shall conduct an annual self-evaluation of its performance and shall report to the Board the results of the self-evaluation. The performance evaluation of the Committee shall be conducted using the criteria and processes established by the Governance Committee for these purposes. The Committee shall assess the adequacy of this Charter periodically (not less than annually) and recommend any changes to the Board.

Authority and Duties

In furtherance of its purpose, the Committee shall:

1. Review the status and progress of the Company's cybersecurity program, including:
 - a. Information and data security systems and controls designed to prevent, detect and respond to cybersecurity vulnerabilities, cyber-attacks or breaches;
 - b. The cybersecurity program budget and staffing;
 - c. Incident response plan and disaster recovery capabilities, including participating in periodic "tabletop" exercises simulating cybersecurity scenarios; and
 - d. Trends, developments and best practices in cybersecurity and data security.
2. Review the Company's management of risks and compliance with legal and regulatory requirements and industry standards related to its information technology security systems and processes, including network security and data protection. Review summaries of findings from completed internal audits of such systems and processes, and discuss the same with the internal auditor and management.

Clarification of the Committee's Role

The foregoing list of duties is not exhaustive, and the Committee may, in addition, perform such other functions as may be necessary or appropriate for the performance of its duties. The Committee shall have such other authority, duties and responsibilities as may be delegated to the Committee by the Board. The Committee shall have the power to delegate its authority and duties to subcommittees or individual members of the Committee, as it deems appropriate in accordance with applicable laws and regulations.

The Committee's responsibility is one of oversight. It is the responsibility of the Company's management to conduct its business in accordance with applicable laws and regulations. Each member of the Committee shall be entitled to rely, to the fullest extent permitted by law, on the integrity of those persons and organizations within and outside the

Company from whom he or she receives information, and the accuracy of the information provided to the Committee by such persons or organizations.

The Committee shall have the power to retain counsel, accountants, auditors or other advisors as and on such terms as the Committee deems appropriate to discharge its duties and responsibilities. However, the Committee shall not engage the Company's independent auditors to perform any services without approval of the Audit and Finance Committee. The Committee shall receive appropriate funding, as determined by the Committee, from the Company to pay any such counsel, accountants, auditors or other advisors.

(As amended on August 18, 2020)