

Part II Organizational Action *(continued)*

17 List the applicable Internal Revenue Code section(s) and subsection(s) upon which the tax treatment is based ▶ Please see attachment.

Horizontal lines for providing the applicable Internal Revenue Code section(s) and subsection(s).

18 Can any resulting loss be recognized? ▶ Please see attachment.

Horizontal lines for providing information regarding the recognition of a resulting loss.

19 Provide any other information necessary to implement the adjustment, such as the reportable tax year ▶ Please see attachment.

Horizontal lines for providing any other information necessary to implement the adjustment.

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Sign Here
Signature ▶ Natalie N Rorem Date ▶ February 26, 2026

Print your name ▶ Natalie Rorem Title ▶ Vice President, Tax

Paid Preparer Use Only	Print/Type preparer's name	Preparer's signature	Date	Check <input type="checkbox"/> if self-employed	PTIN
	Firm's name ▶				Firm's EIN ▶
	Firm's address ▶				Phone no.

The Boeing Company

EIN: 91-0425694

Attachment to Form 9937

Report of Organizational Actions Affecting Basis of Securities

The information contained herein is provided pursuant to the requirements of section 6045B of the Internal Revenue Code of 1986, as amended (the “Code”), and includes a general summary of certain U.S. federal income tax laws and regulations that are relevant for purposes of determining the effect of a dividend paid in cash on the tax basis of the depository shares, each of which represents 1/20th interest in a share of 6.00% Series A Mandatory Convertible Preferred Stock, \$1.00 par value per share, (“convertible preferred stock”) of The Boeing Company, a Delaware corporation (the “Company”), received by holders of convertible preferred stock (“shareholders”).

The information contained herein does not constitute tax advice, nor does it purport to be complete or to describe the consequences of the dividend to particular categories of shareholders. The information provided below is illustrative only and is being provided pursuant to section 6045B of the Code and as a convenience to shareholders and their tax advisors for purposes of establishing their specific tax positions. Shareholders should consult their own tax advisors regarding the specific consequences of any dividend, including the applicability and effect of all U.S. federal, state, local, and foreign tax laws.

Item 14 – Describe the organizational action and, if applicable, the date of the action or the date against which shareholders' ownership is measured for the action.

On January 15, 2026, the Company paid a quarterly distribution of \$0.75 per depository share to its shareholders of record as of January 1, 2026.

Item 15 – Describe the quantitative effect of the organizational action on the basis of the security in the hands of a U.S. taxpayer as an adjustment per share or as a percentage of old basis.

The character of a distribution as either a dividend or a return of capital for U.S. federal income tax purposes depends on the Company's estimate of earnings and profits for the full year, as well as its accumulated earnings and profits from prior years. Based on the Company's estimated current and accumulated earnings and profits for 2026 as of the date hereof, 100% of the distribution paid on January 15, 2026 represents a nontaxable return of capital and shareholders should reduce the basis in their stock accordingly.

To the extent that changes in the Company's estimated current and accumulated earnings and profits impact the tax characterization of the distribution, the Company will file a corrected Form 9937 pursuant to applicable Treasury Regulations.

Item 16 – Describe the calculation of the change in basis and the data that supports the calculation, such as the market values of securities and the valuation dates.

When comparing the estimate of current and accumulated earnings and profits to the distribution paid by the Company, it was determined that 100% of the distribution to its shareholders made on January 15, 2026 was in excess of estimated current and accumulated earnings and profits and thus a return of capital. Accordingly, the Company anticipates that holders will decrease their tax basis in each share of convertible preferred stock based on the amount of distributions received with respect to such stock on January 15, 2026.

Item 17 – List the applicable Internal Revenue Code section(s) and subsection(s) upon which the tax treatment is based.

Code sections 301, 312, and 316.

Item 18 – Can any resulting loss be recognized?

N/A.

Item 19 – Provide any other information necessary to implement the adjustment, such as the reportable tax year.

Shareholders should consult their own tax advisors to determine the income tax consequences of their specific situation. This form is being provided for informational purposes only and not as legal, tax, or other advice.