Form **8937**
(December 2017)
Department of the Treasury
Internal Revenue Service

Report of Organizational Actions Affecting Basis of Securities

▶ **See separate instructions.**

OMB No. 1545-0123

Part I Reporting Issuer

1 Issuer's name	2 Issuer's employer identification number (EIN)
The Boeing Company	91-0425694

3 Name of contact for additional information	4 Telephone No. of contact	5 Email address of contact
Natalie Rorem		

6 Number and street (or P.O. box if mail is not delivered to street address) of contact	7 City, town, or post office, state, and ZIP code of contact
100 North Riverside Plaza	Chicago, IL 60606

8 Date of action	9 Classification and description
10/15/2026	6% Series A Mandatory Convertible Preferred Shares

10 CUSIP number	11 Serial number(s)	12 Ticker symbol	13 Account number(s)
See Attachment		BA.PRA	

Part II Organizational Action Attach additional statements if needed. See back of form for additional questions.

14 Describe the organizational action and, if applicable, the date of the action or the date against which shareholders' ownership is measured for the action ▶ Please see attachment.

15 Describe the quantitative effect of the organizational action on the basis of the security in the hands of a U.S. taxpayer as an adjustment per share or as a percentage of old basis ▶ Please see attachment.

16 Describe the calculation of the change in basis and the data that supports the calculation, such as the market values of securities and the valuation dates ▶ Please see attachment.

Part II Organizational Action *(continued)*

17 List the applicable Internal Revenue Code section(s) and subsection(s) upon which the tax treatment is based ▶ Please see attachment.

18 Can any resulting loss be recognized? ▶ Please see attachment.

19 Provide any other information necessary to implement the adjustment, such as the reportable tax year ▶ Please see attachment.

Sign Here

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Signature ▶ Natalie N Rorem Date ▶ November 10, 2026

Print your name ▶ Natalie Rorem Title ▶ Vice President, Tax

Paid Preparer Use Only

Print/Type preparer's name	Preparer's signature	Date	Check ☐ if self-employed	PTIN
Firm's name ▶			Firm's EIN ▶	
Firm's address ▶			Phone no.	

Send Form 8937 (including accompanying statements) to: Department of the Treasury, Internal Revenue Service, Ogden, UT 84201-0054

The Boeing Company

EIN: 91-0425694

Attachment to Form 8937

Report of Organizational Actions Affecting Basis of Securities

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The information contained herein is provided pursuant to the requirements of section 6045B of the Internal Revenue Code of 1986, as amended (the "**Code**"), and includes a general summary of certain U.S. federal income tax laws and regulations that are relevant for purposes of determining the effect of a dividend paid in cash on the tax basis of the depositary shares, each of which represents 1/20th interest in a share of 6.00% Series A Mandatory Convertible Preferred Stock, $1.00 par value per share, ("**convertible preferred stock**") of The Boeing Company, a Delaware corporation (the "**Company**"), received by holders of convertible preferred stock ("**shareholders**").

The information contained herein does not constitute tax advice, nor does it purport to be complete or to describe the consequences of the dividend to particular categories of shareholders. The information provided below is illustrative only and is being provided pursuant to section 6045B of the Code and as a convenience to shareholders and their tax advisors for purposes of establishing their specific tax positions. Shareholders should consult their own tax advisors regarding the specific consequences of any dividend, including the applicability and effect of all U.S. federal, state, local, and foreign tax laws.

Item 10 – CUSIP number

Boeing 6.00% Series A Mandatory Convertible Preferred Shares NYSE: BA.PRA.
CUSIP:

- 097023 303 – Shares of 6.00% Series A Mandatory Convertible Preferred, and
- 097023 204 – Depositary shares, each representing a 1/20th interest in a share of 6.00% Series A Mandatory Convertible Preferred.

Item 14 – Describe the organizational action and, if applicable, the date of the action or the date against which shareholders' ownership is measured for the action.

On October 15, 2026, the Company paid a quarterly distribution of $0.75 per depositary share to its shareholders of record as of October 1, 2026.

Item 15 – Describe the quantitative effect of the organizational action on the basis of the security in the hands of a U.S. taxpayer as an adjustment per share or as a percentage of old basis.

The character of a distribution as either a dividend or a return of capital for U.S. federal income tax purposes depends on the Company's estimate of earnings and profits for the full year, as well as its accumulated earnings and profits from prior years. Based on the Company's estimated current and accumulated earnings and profits for 2026 as of the date hereof, 100% of the distribution paid on October 15, 2026 represents a nontaxable return of capital and shareholders should reduce the basis in their stock accordingly.

To the extent that changes in the Company's estimated current and accumulated earnings and profits impact the tax characterization of the distribution, the Company will file a corrected Form 8937 pursuant to applicable Treasury Regulations.

Item 16 – Describe the calculation of the change in basis and the data that supports the calculation, such as the market values of securities and the valuation dates.

When comparing the estimate of current and accumulated earnings and profits to the distribution paid by the Company, it was determined that 100% of the distribution to its shareholders made on October 15, 2026 was in excess of estimated current and accumulated earnings and profits and thus a return of capital. Accordingly, the Company anticipates that holders will decrease their tax basis in each share of convertible preferred stock based on the amount of distributions received with respect to such stock on October 15, 2026.

Item 17 – List the applicable Internal Revenue Code section(s) and subsection(s) upon which the tax treatment is based.

Code sections 301, 312, and 316.

Item 18 – Can any resulting loss be recognized?

N/A.

Item 19 – Provide any other information necessary to implement the adjustment, such as the reportable tax year.

Shareholders should consult their own tax advisors to determine the income tax consequences of their specific situation. This form is being provided for informational purposes only and not as legal, tax, or other advice.