Yum! Brands

Restaurant Units Activity Summary

YTD Actual for the period of P9 2026

	US			International			Total		
	Company	Franchise & License	Total	Company	Franchise & License	Total	Company	Franchise & License	Total
KFC									
Beginning of Year	90	3,433	3,523	414	29,960	30,374	504	33,393	33,897
New Builds	11	5	16	9	2,161	2,170	20	2,166	2,186
Acquisitions	0	0	0	9	(9)	0	9	(9)	0
Refranchising	0	0	0	(10)	10	0	(10)	10	0
Closures	(2)	(157)	(159)	(6)	(497)	(503)	(8)	(654)	(662)
Other	0	0	0	0	0	0	0	0	0
End of Period	**99**	**3,281**	**3,380**	**416**	**31,625**	**32,041**	**515**	**34,906**	**35,421**
% of Ownership	**3%**	**97%**	**100%**	**1%**	**99%**	**100%**	**1%**	**99%**	**100%**
Net Unit Growth (Decline)			**(143)**			**1,667**			**1,524**
YOY Net Unit Growth (Decline) %									**7%**
Pizza Hut									
Beginning of Year	75	6,232	6,307	64	13,603	13,667	139	19,835	19,974
New Builds	0	56	56	0	760	760	0	816	816
Acquisitions	4	(4)	0	0	0	0	4	(4)	0
Refranchising	0	0	0	0	0	0	0	0	0
Closures	(7)	(381)	(388)	(7)	(450)	(457)	(14)	(831)	(845)
Pizza Hut Divestiture	(72)	(5,903)	(5,975)	(57)	(13,913)	(13,970)	(129)	(19,816)	(19,945)
Other	0	0	0	0	0	0	0	0	0
End of Period	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
% of Ownership	**0%**	**0%**	**0%**	**0%**	**0%**	**0%**	**0%**	**0%**	**0%**
Net Unit Growth (Decline)			**(6,307)**			**(13,667)**			**(19,974)**
YOY Net Unit Growth (Decline) %									**-100%**
Taco Bell									
Beginning of Year	660	7,124	7,784	13	1,233	1,246	673	8,357	9,030
New Builds	4	71	75	2	80	82	6	151	157
Acquisitions	0	0	0	0	0	0	0	0	0
Refranchising	0	0	0	0	0	0	0	0	0
Closures	(1)	(23)	(24)	0	(61)	(61)	(1)	(84)	(85)
Other	0	0	0	0	0	0	0	0	0
End of Period	**663**	**7,172**	**7,835**	**15**	**1,252**	**1,267**	**678**	**8,424**	**9,102**
% of Ownership	**8%**	**92%**	**100%**	**1%**	**99%**	**100%**	**7%**	**93%**	**100%**
Net Unit Growth (Decline)			**51**			**21**			**72**
YOY Net Unit Growth (Decline) %									**3%**
Habit Burger & Grill									
Beginning of Year	301	82	383	0	1	1	301	83	384
New Builds	14	2	16	0	0	0	14	2	16
Acquisitions	0	0	0	0	0	0	0	0	0
Refranchising	0	0	0	0	0	0	0	0	0
Closures	(8)	(1)	(9)	0	(1)	(1)	(8)	(2)	(10)
Other	0	0	0	0	0	0	0	0	0
End of Period	**307**	**83**	**390**	**0**	**0**	**0**	**307**	**83**	**390**
% of Ownership	**79%**	**21%**	**100%**	**0%**	**0%**	**0%**	**79%**	**21%**	**100%**
Net Unit Growth (Decline)			**7**			**(1)**			**6**
YOY Net Unit Growth (Decline) %									**3%**
Total YUM! BRANDS, INC.									
Beginning of Year	1,126	16,871	17,997	491	44,797	45,288	1,617	61,668	63,285
New Builds	29	134	163	11	3,001	3,012	40	3,135	3,175
Acquisitions	4	(4)	0	9	(9)	0	13	(13)	0
Refranchising	0	0	0	(10)	10	0	(10)	10	0
Closures	(18)	(562)	(580)	(13)	(1,009)	(1,022)	(31)	(1,571)	(1,602)
Pizza Hut Divestiture	(72)	(5,903)	(5,975)	(57)	(13,913)	(13,970)	(129)	(19,816)	(19,945)
Other	0	0	0	0	0	0	0	0	0
End of Period	**1,069**	**10,536**	**11,605**	**431**	**32,877**	**33,308**	**1,500**	**43,413**	**44,913**
% of Ownership	**9%**	**91%**	**100%**	**1%**	**99%**	**100%**	**3%**	**97%**	**100%**
Net Unit Growth (Decline)			**(6,392)**			**(11,980)**			**(18,372)**
YOY Net Unit Growth (Decline) %									**-28%**