Yum! Brands

Restaurant Units Activity Summary

YTD Actual for the period of P13 2025

	US			International			Total		
	Company	Franchise & License	Total	Company	Franchise & License	Total	Company	Franchise & License	Total
KFC									
Beginning of Year	80	3,589	3,669	388	27,924	28,312	468	31,513	31,981
New Builds	3	12	15	19	2,952	2,971	22	2,964	2,986
Acquisitions	7	(7)	0	12	(12)	0	19	(19)	0
Refranchising	0	0	0	(3)	3	0	(3)	3	0
Closures	0	(161)	(161)	(2)	(907)	(909)	(2)	(1,068)	(1,070)
Other	0	0	0	0	0	0	0	0	0
End of Period	**90**	**3,433**	**3,523**	**414**	**29,960**	**30,374**	**504**	**33,393**	**33,897**
% of Ownership	**3%**	**97%**	**100%**	**1%**	**99%**	**100%**	**1%**	**99%**	**100%**
Net Unit Growth (Decline)			**(146)**			**2,062**			**1,916**
YOY Net Unit Growth (Decline) %									**6%**
Pizza Hut									
Beginning of Year	23	6,534	6,557	0	13,668	13,668	23	20,202	20,225
New Builds	0	125	125	0	1,059	1,059	0	1,184	1,184
Acquisitions	54	(54)	0	64	(64)	0	118	(118)	0
Refranchising	0	0	0	0	0	0	0	0	0
Closures	(2)	(373)	(375)	0	(1,060)	(1,060)	(2)	(1,433)	(1,435)
Other	0	0	0	0	0	0	0	0	0
End of Period	**75**	**6,232**	**6,307**	**64**	**13,603**	**13,667**	**139**	**19,835**	**19,974**
% of Ownership	**1%**	**99%**	**100%**	**0%**	**100%**	**100%**	**1%**	**99%**	**100%**
Net Unit Growth (Decline)			**(250)**			**(1)**			**(251)**
YOY Net Unit Growth (Decline) %									**-1%**
Taco Bell									
Beginning of Year	498	7,106	7,604	6	1,147	1,153	504	8,253	8,757
New Builds	19	202	221	7	148	155	26	350	376
Acquisitions	144	(144)	0	0	0	0	144	(144)	0
Refranchising	0	0	0	0	0	0	0	0	0
Closures	(1)	(40)	(41)	0	(62)	(62)	(1)	(102)	(103)
Other	0	0	0	0	0	0	0	0	0
End of Period	**660**	**7,124**	**7,784**	**13**	**1,233**	**1,246**	**673**	**8,357**	**9,030**
% of Ownership	**8%**	**92%**	**100%**	**1%**	**99%**	**100%**	**7%**	**93%**	**100%**
Net Unit Growth (Decline)			**180**			**93**			**273**
YOY Net Unit Growth (Decline) %									**3%**
Habit Burger & Grill									
Beginning of Year	316	61	377	0	6	6	316	67	383
New Builds	17	4	21	0	0	0	17	4	21
Acquisitions	0	0	0	0	0	0	0	0	0
Refranchising	(20)	20	0	0	0	0	(20)	20	0
Closures	(12)	(3)	(15)	0	(5)	(5)	(12)	(8)	(20)
Other	0	0	0	0	0	0	0	0	0
End of Period	**301**	**82**	**383**	**0**	**1**	**1**	**301**	**83**	**384**
% of Ownership	**79%**	**21%**	**100%**	**0%**	**100%**	**100%**	**78%**	**22%**	**100%**
Net Unit Growth (Decline)			**6**			**(5)**			**1**
YOY Net Unit Growth (Decline) %									**0%**
Total YUM! BRANDS, INC.									
Beginning of Year	917	17,290	18,207	394	42,745	43,139	1,311	60,035	61,346
New Builds	39	343	382	26	4,159	4,185	65	4,502	4,567
Acquisitions	205	(205)	0	76	(76)	0	281	(281)	0
Refranchising	(20)	20	0	(3)	3	0	(23)	23	0
Closures	(15)	(577)	(592)	(2)	(2,034)	(2,036)	(17)	(2,611)	(2,628)
Other	0	0	0	0	0	0	0	0	0
End of Period	**1,126**	**16,871**	**17,997**	**491**	**44,797**	**45,288**	**1,617**	**61,668**	**63,285**
% of Ownership	**6%**	**94%**	**100%**	**1%**	**99%**	**100%**	**3%**	**97%**	**100%**
Net Unit Growth (Decline)			**(210)**			**2,149**			**1,939**
YOY Net Unit Growth (Decline) %									**3%**