Yum! Brands

Restaurant Units Activity Summary

YTD Actual for the period of Q1 2026

	US			International			Total		
	Company	Franchise & License	Total	Company	Franchise & License	Total	Company	Franchise & License	Total
KFC									
Beginning of Year	90	3,433	3,523	414	29,960	30,374	504	33,393	33,897
New Builds	4	1	5	1	642	643	5	643	648
Acquisitions	0	0	0	9	(9)	0	9	(9)	0
Refranchising	0	0	0	0	0	0	0	0	0
Closures	0	(46)	(46)	(1)	(166)	(167)	(1)	(212)	(213)
Other	0	0	0	0	0	0	0	0	0
End of Period	**94**	**3,388**	**3,482**	**423**	**30,427**	**30,850**	**517**	**33,815**	**34,332**
% of Ownership	**3%**	**97%**	**100%**	**1%**	**99%**	**100%**	**2%**	**98%**	**100%**
Net Unit Growth (Decline)			**(41)**			**476**			**435**
YOY Net Unit Growth (Decline) %									**7%**
Pizza Hut									
Beginning of Year	75	6,232	6,307	64	13,603	13,667	139	19,835	19,974
New Builds	0	17	17	0	329	329	0	346	346
Acquisitions	4	(4)	0	0	0	0	4	(4)	0
Refranchising	0	0	0	0	0	0	0	0	0
Closures	(6)	(197)	(203)	(2)	(171)	(173)	(8)	(368)	(376)
Other	0	0	0	0	0	0	0	0	0
End of Period	**73**	**6,048**	**6,121**	**62**	**13,761**	**13,823**	**135**	**19,809**	**19,944**
% of Ownership	**1%**	**99%**	**100%**	**0%**	**100%**	**100%**	**1%**	**99%**	**100%**
Net Unit Growth (Decline)			**(186)**			**156**			**(30)**
YOY Net Unit Growth (Decline) %									**1%**
Taco Bell									
Beginning of Year	660	7,124	7,784	13	1,233	1,246	673	8,357	9,030
New Builds	3	11	14	0	16	16	3	27	30
Acquisitions	0	0	0	0	0	0	0	0	0
Refranchising	0	0	0	0	0	0	0	0	0
Closures	(1)	(12)	(13)	0	(26)	(26)	(1)	(38)	(39)
Other	0	0	0	0	0	0	0	0	0
End of Period	**662**	**7,123**	**7,785**	**13**	**1,223**	**1,236**	**675**	**8,346**	**9,021**
% of Ownership	**9%**	**91%**	**100%**	**1%**	**99%**	**100%**	**7%**	**93%**	**100%**
Net Unit Growth (Decline)			**1**			**(10)**			**(9)**
YOY Net Unit Growth (Decline) %									**3%**
Habit Burger & Grill									
Beginning of Year	301	82	383	0	1	1	301	83	384
New Builds	5	1	6	0	0	0	5	1	6
Acquisitions	0	0	0	0	0	0	0	0	0
Refranchising	0	0	0	0	0	0	0	0	0
Closures	(1)	0	(1)	0	(1)	(1)	(1)	(1)	(2)
Other	0	0	0	0	0	0	0	0	0
End of Period	**305**	**83**	**388**	**0**	**0**	**0**	**305**	**83**	**388**
% of Ownership	**79%**	**21%**	**100%**	**0%**	**0%**	**0%**	**79%**	**21%**	**100%**
Net Unit Growth (Decline)			**5**			**(1)**			**4**
YOY Net Unit Growth (Decline) %									**2%**
Total YUMI BRANDS, INC.									
Beginning of Year	1,126	16,871	17,997	491	44,797	45,288	1,617	61,668	63,285
New Builds	12	30	42	1	987	988	13	1,017	1,030
Acquisitions	4	(4)	0	9	(9)	0	13	(13)	0
Refranchising	0	0	0	0	0	0	0	0	0
Closures	(8)	(255)	(263)	(3)	(364)	(367)	(11)	(619)	(630)
Other	0	0	0	0	0	0	0	0	0
End of Period	**1,134**	**16,642**	**17,776**	**498**	**45,411**	**45,909**	**1,632**	**62,053**	**63,685**
% of Ownership	**6%**	**94%**	**100%**	**1%**	**99%**	**100%**	**3%**	**97%**	**100%**
Net Unit Growth (Decline)			**(221)**			**621**			**400**
YOY Net Unit Growth (Decline) %									**5%**