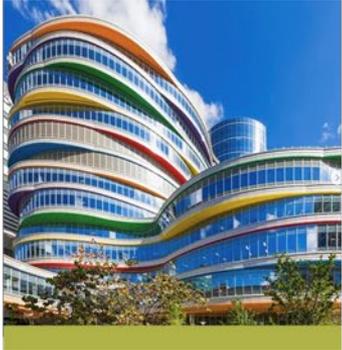




SHERWIN-WILLIAMS®



CUSTOMER INSPIRED INNOVATION & TECHNOLOGY DRIVEN SOLUTIONS

STEVE REVNEW—THE AMERICAS GROUP
SENIOR MARKETING VICE PRESIDENT, PRODUCT INNOVATION

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2021 FINANCIAL COMMUNITY PRESENTATION

This presentation contains certain "forward-looking statements," as defined under U.S. federal securities laws. These statements can be identified by the use of forward-looking terminology such as "believe," "expect," "may," "will," "should," "project," "could," "plan," "goal," "target," "potential," "seek," "intend," "aspire" or "anticipate" or the negative thereof or comparable terminology. These forward-looking statements are based upon current expectations, predictions, estimates, assumptions and beliefs concerning future events and conditions. Readers are cautioned not to place undue reliance on any forward-looking statements. Forward-looking statements are necessarily subject to risks, uncertainties and other factors, many of which are outside the control of the Company that could cause actual results to differ materially from such statements and from the Company's historical performance and experience. These risks, uncertainties and other factors include such things as: general business and economic conditions; the Company's ability to successfully integrate past and future acquisitions into its existing operations, as well as the performance of the businesses acquired; strengths of retail and manufacturing economies and the growth in the coatings industry; changes in the Company's relationships with customers and suppliers; changes in raw material availability and pricing; adverse weather conditions or impacts of climate change, natural disasters and public health crises, including the COVID-19 pandemic; the duration, severity and scope of the COVID-19 pandemic and the actions implemented by international, federal, state and local public health and governmental authorities to contain and combat the outbreak and spread of COVID-19, which may exacerbate one or more of the aforementioned and/or other risks, uncertainties and factors more fully described in the Company's reports filed with the Securities and Exchange Commission (SEC); and other risks, uncertainties and factors described from time to time in the Company's reports filed with the SEC. Since it is not possible to predict or identify all of the risks, uncertainties and other factors that may affect future results, the above list should not be considered a complete list. Any forward-looking statement speaks only as of the date on which such statement is made, and the Company undertakes no obligation to update or revise any forward-looking statement, whether as a result of new information, future events or otherwise.

INDUSTRY DATA: In addition, industry information included in this presentation is not intended to be comprehensive. The coatings industry is global and diversified. The Company believes the multiple data sources cited in connection with industry market sizes, segments and other information are directionally helpful as of the date of this presentation, but may not be comprehensive, including from an absolute volume or industry size standpoint or otherwise. Generally, these sources tend to understate the size of the industry for all geographies.

A 150+ Year Legacy Of Innovation

SHERWIN-WILLIAMS®



1870s
1st Resealable Can



1870s
1st Ready-Mix Paint



1930s
Kem-Tone®
1st Water-based Paint



1940s
Roller-Koater
1st synthetic roller cover



1950s
KEM Color Meter



1990s
SuperPaint®
1st 10 Year Warranty



2000s
Dutch Boy® Refresh
Odor Eliminator



2000s
LowTemp35
1st Low-temp Arch. Paint

2,000+
R&D EMPLOYEES
WORLDWIDE



22,000+
YEARS OF SHW
EXPERIENCE



10 YEARS
AVERAGE TENURE



1,962
ACTIVE PATENTS



Global Scale with Local Support

R&D Focus Areas

SHERWIN-WILLIAMS®



Raw Material
Technology & Science



Polymer
Development



Innovation & Product
Technology



Color Science



Commercialization
& Product Development



Exposure Testing



Analytical & Material
Science



Engineering & Scale-Up

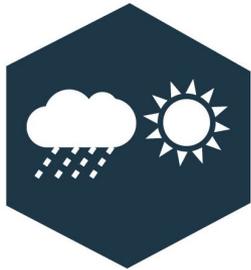


Market Benchmarking

Customer Centric – Solution Driven Approach

SHERWIN-WILLIAMS®





**MAINTENANCE &
DURABILITY**



**VISUAL
APPEARANCE &
VISUALIZATION**



**CUSTOM
SOLUTIONS**



**THE PAINTING
PROCESS**



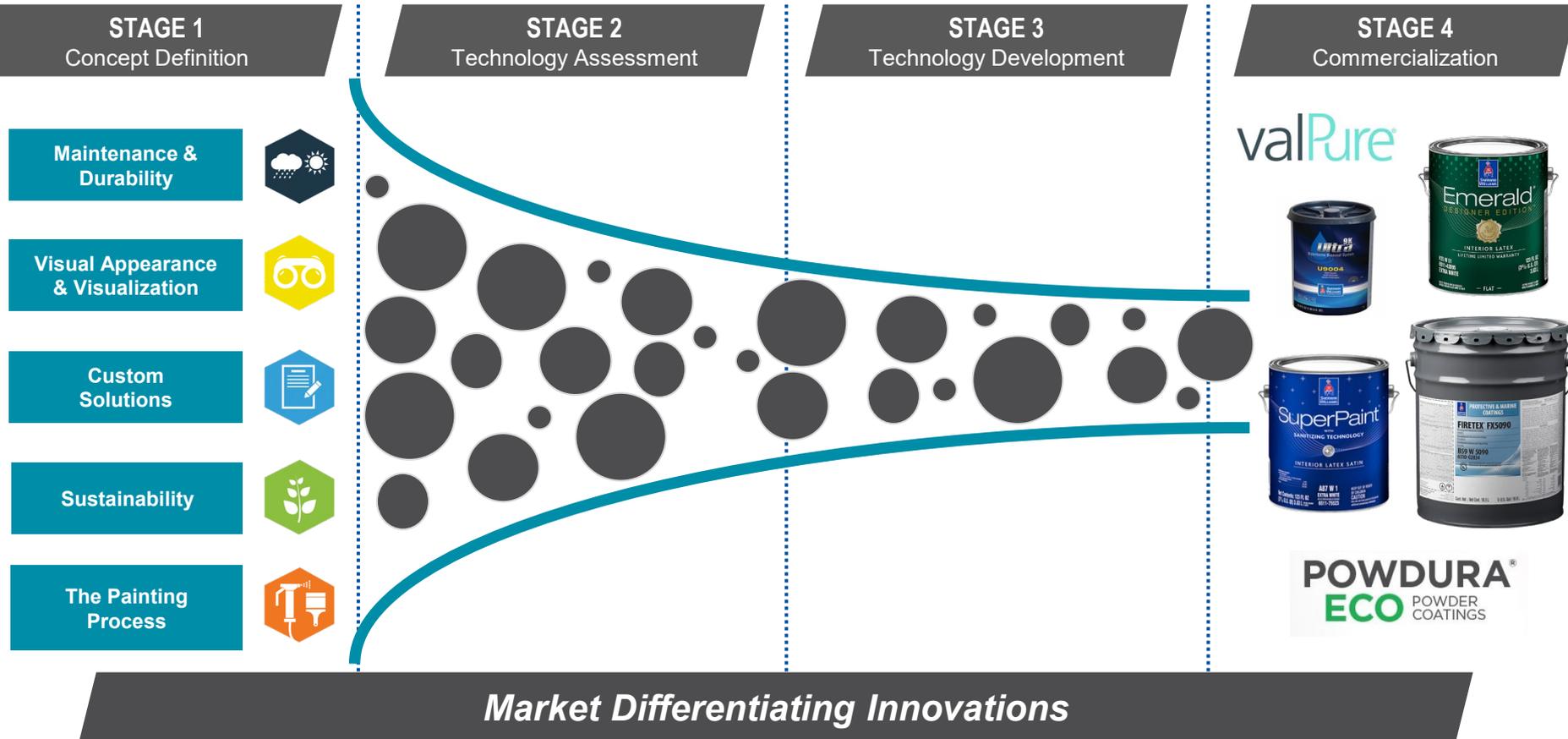
SUSTAINABILITY



**CUSTOMER
CONNECTIVITY**

Disciplined Approach Yields Greater Success

SHERWIN-WILLIAMS®



NEW PRODUCTS



**10+ Years of Consecutive
Double-Digit New Architectural
Product Launches**

**...Coupled with Ongoing
SKU Rationalization**



SuperPaint® with Air Purifying Technology & SuperPaint® Interior Latex with Sanitizing Technology

Air Purifying

- Improves indoor air quality by reducing VOCs
- Inhibits the growth of mold and mildew
- Excellent hide and durability

Sanitizing

- Keeps walls sanitized 24/7
- Lasting antibacterial action
- Trusted SuperPaint® Interior Latex Reputation

Delivering the Best Solution Based Upon Our Customers' Needs

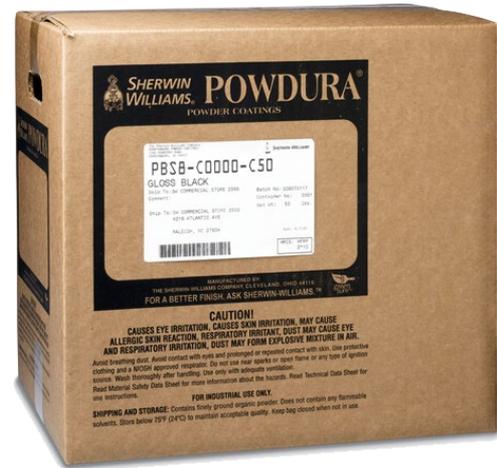


Latitude™ with ClimateFlex Technology™ Exterior Acrylic Latex

- Best in class early moisture resistance
- Smooth application even in extreme temps
- Resistant to early dirt pick-up

Delivering the Best Solution Based Upon Our Customers' Needs

NEW PRODUCTS



**10+ Years of Consecutive
Double-Digit New Industrial
Product Launches**

**...Coupled with Ongoing
SKU Rationalization**



Ultra BC8™ and FIRETEX®

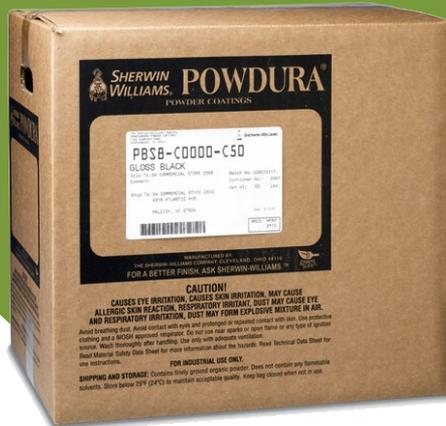
Ultra BC8™

- Premium solvent-borne system
- European-designed
- Excellent color match and productivity

FIRETEX®

- Fire protection up to 120 minutes
- Ultra fast drying
- Damage and weather resistant

Delivering the Best Solution Based Upon Our Customers' Needs



POWDURA® ECO Powder Coatings

- Durable, high-performing polyester coating
- Made from recycled water bottles
- 1lb = 16 sixteen oz recycled plastic bottles

Delivering the Best Solution Based Upon Our Customers' Needs



Driving Growth

- Retain & attract best talent
- Accelerate collaboration & innovation
- Investing to widen competitive advantage
- Targeted opening 2024

World-Class Innovation Drives:



Solutions That
**Delight Our
Customers**



Differentiation
From Our
Competitors



Profitable
Growth



Shareholder
Value