

Quarterly Data - Unaudited

Three Months Ended

(in millions, except per share data)

	2/28/2021	11/29/2020	8/30/2020	5/31/2020	2/23/2020	11/24/2019	8/25/2019	5/26/2019
Sales	\$ 1,733.0	\$ 1,656.5	\$ 1,527.4	\$ 1,270.1	\$ 2,346.5	\$ 2,056.4	\$ 2,133.9	\$ 2,229.1
Costs and expenses:								
Food and beverage	499.4	475.1	434.5	396.5	658.0	583.0	603.3	627.9
Restaurant labor	559.4	535.5	500.7	532.7	753.8	692.3	703.8	718.0
Restaurant expenses	336.8	330.5	290.9	330.4	396.7	375.6	372.4	379.4
Marketing expenses	19.2	18.8	28.8	31.4	71.6	66.3	68.7	68.4
General and administrative expenses	78.9	89.9	128.3	86.8	100.3	91.3	98.0	103.1
Depreciation and amortization	88.2	86.0	87.6	94.4	87.7	87.6	86.2	87.9
Impairments and disposal of assets, net	3.1	—	—	390.0	0.1	0.1	—	14.6
Total operating costs and expenses	\$ 1,585.0	\$ 1,535.8	\$ 1,470.8	\$ 1,862.2	\$ 2,068.2	\$ 1,896.2	\$ 1,932.4	\$ 1,999.3
Operating income	148.0	120.7	56.6	(592.1)	278.3	160.2	201.5	229.8
Interest, net	15.2	14.6	16.6	19.9	13.2	13.1	11.1	11.9
Other (income) expense, net	0.5	0.4	7.5	(1.7)	—	153.3	—	—
Earnings (loss) before income taxes	132.3	105.7	32.5	(610.3)	265.1	(6.2)	190.4	217.9
Income tax expense (benefit)	3.1	8.8	(4.8)	(130.6)	31.8	(31.6)	18.6	9.2
Earnings (loss) from continuing operations	\$ 129.2	\$ 96.9	\$ 37.3	\$ (479.7)	\$ 233.3	\$ 25.4	\$ 171.8	\$ 208.7
Losses from discontinued operations, net of tax	(0.5)	(0.9)	(1.2)	(0.3)	(1.0)	(0.7)	(1.2)	(0.7)
Net earnings (loss)	\$ 128.7	\$ 96.0	\$ 36.1	\$ (480.0)	\$ 232.3	\$ 24.7	\$ 170.6	\$ 208.0
Basic net earnings per share:								
Earnings (loss) from continuing operations	\$ 0.99	\$ 0.74	\$ 0.29	\$ (3.85)	\$ 1.92	\$ 0.21	\$ 1.40	\$ 1.70
Losses from discontinued operations	\$ —	\$ —	\$ (0.01)	\$ (0.01)	\$ —	\$ (0.01)	\$ (0.01)	\$ (0.01)
Net earnings (loss)	<u>\$ 0.99</u>	<u>\$ 0.74</u>	<u>\$ 0.28</u>	<u>\$ (3.86)</u>	<u>\$ 1.92</u>	<u>\$ 0.20</u>	<u>\$ 1.39</u>	<u>\$ 1.69</u>
Diluted net earnings per share:								
Earnings (loss) from continuing operations	\$ 0.98	\$ 0.74	\$ 0.28	\$ (3.85)	\$ 1.90	\$ 0.21	\$ 1.38	\$ 1.67
Losses from discontinued operations	\$ —	\$ (0.01)	\$ —	\$ (0.01)	\$ (0.01)	\$ (0.01)	\$ (0.01)	\$ —
Net earnings (loss)	<u>\$ 0.98</u>	<u>\$ 0.73</u>	<u>\$ 0.28</u>	<u>\$ (3.86)</u>	<u>\$ 1.89</u>	<u>\$ 0.20</u>	<u>\$ 1.37</u>	<u>\$ 1.67</u>
Average number of common shares outstanding:								
Basic	130.5	130.3	130.0	124.5	121.3	122.2	122.9	123.1
Diluted	132.0	131.5	130.9	124.5	122.8	123.7	124.6	124.9