

Darden Restaurants, Inc.
Analysts & Investors Meeting, February 25-26, 2013
Non-GAAP Reconciliation
(\$ in millions, except per share amounts)

Non-GAAP Reporting

In addition to U.S. generally accepted accounting principles (GAAP) reporting, Darden has presented certain measures on a non-GAAP basis in the slides for its Analysts & Investors Meeting February 25-26, 2013, such as Earnings Before Interest and Taxes (EBIT), Adjusted Debt to Adjusted Capital and Adjusted Debt to Earnings Before Interest, Taxes, Depreciation, Amortization and Rent (EBITDAR). We include the lease-debt equivalent and contractual guarantees in our Adjusted Debt to Adjusted Capital ratios reported to shareholders, as we believe its inclusion better represents the optimal capital structure that we target from period to period and is consistent with the calculation of the covenant under our Revolving Credit Agreement. This non-GAAP information should be viewed in addition to, and not in lieu of, our reported amounts as calculated in accordance with GAAP.

	(a) Fiscal Year Ended:	(b) Six Months Ended:		(c) Trailing Four Quarters:	FY13 Outlook Range	
	FY12	Q2 FY12	Q2 FY13	Q2 FY13		
Earnings Before Interest and Taxes (EBIT):						
Sales From Continuing Operations - As Reported	\$ 7,998.7	\$ 3,773.4	\$ 3,994.8	\$ 8,220.1	\$ 8,475.0	\$ 8,555.0
Earnings After Taxes From Continuing Operations - As Reported	\$ 476.5	\$ 160.8	\$ 144.8	\$ 460.5	\$ 402.0	\$ 425.0
Interest Expense - As Reported	101.6	46.9	60.8	115.5	126.0	
Income Taxes - As Reported	161.5	58.7	44.7	\$ 147.5	\$ 120.0	\$ 125.0
EBIT	<u>\$ 739.6</u>	<u>\$ 266.4</u>	<u>\$ 250.3</u>	<u>\$ 723.5</u>	<u>\$ 648.0</u>	<u>\$ 676.0</u>
General & Administration	389.6					
Depreciation & Amortization	349.1					
Restaurant Level Returns	<u>\$ 1,478.3</u>					
Average Number of Diluted Shares Outstanding	133.2	135.2	131.4	131.4	131.5	
Earnings per Share	\$ 3.58	\$ 1.19	\$ 1.10	\$ 3.50	\$ 3.06	\$ 3.22
EBIT Margin	9.2%	7.1%	6.3%	8.8%	7.6%	7.9% ≈ 7.8%
Restaurant Level Returns %	18.5%					

Non-GAAP Reconciliation
(\$ in billions)

	FY11	FY12	FY13 Outlook Range	
<u>Adjusted Debt to Adjusted Capital:</u>				
Current and Long-Term Debt (excluding unamortized loan costs)	\$ 1.65	\$ 2.13	\$2.80	
Lease-Debt Equivalent*	0.79	0.85	1.03	
Guarantees	0.01	0.01	0.01	
Adjusted Debt	<u>\$ 2.45</u>	<u>\$ 2.99</u>	<u>\$3.83</u>	
Stockholders' Equity	1.94	1.84	2.04	
Adjusted Capital	<u>\$ 4.38</u>	<u>\$ 4.83</u>	<u>\$5.87</u>	
Adjusted Debt to Adjusted Capital	56%	62%	65%	
<u>Adjusted Debt to EBITDAR from Continuing Operations:</u>				
Earnings After Taxes From Continuing Operations - As Reported	\$ 0.48	\$ 0.48	\$ 0.40	\$ 0.43
Interest Expense	0.09	0.10	0.13	
Income Taxes	0.17	0.16	0.12	0.13
Depreciation & Amortization	0.32	0.35	0.40	
Minimum Rent Expense	0.13	0.14	0.16	
EBITDAR from Continuing Operations	<u>\$ 1.18</u>	<u>\$ 1.23</u>	<u>\$ 1.21</u>	<u>\$ 1.24</u>
Adjusted Debt to EBITDAR from Continuing Operations	2.1	2.4	3.2	3.1

* Includes 6.25 times the total annual minimum rent for each fiscal year.

Amounts may not foot due to rounding